



From Yesterday's HuffPo

Richard Windsor o carol_m._browner, Sutley, Nancy H.

12/29/2010 01:51 PM

Carol and Nancy,

Like me, I'm sure folks are pinging you both about the NYT editorial. Thought you might want to see the article below as well.

Lisa

Steven Cohen

Executive Director, The Earth Institute, Columbia University

Posted: December 28, 2010 09:47 AM

Defending EPA Against the Coming Right Wing Attack

I recently proposed a modest Green Agenda for the Obama Administration and the next Congress. While much of the agenda is positive and forward moving, a key element of the agenda is defensive: protecting the U.S. Environmental Protection Agency against the mindless onslaught of the radical right wing. I admit I am not an unbiased observer of EPA. I first worked EPA in 1977, when I helped staff a task force on public participation in EPA's water programs. After graduate school, I worked for EPA in 1980 and 1981, developing the community relations program for Superfund, and in the 1990's I worked as a consultant to Ron Brand, the visionary founder of EPA's Office of Underground Storage Tanks.

I've been in and around EPA for most of my career and it is an agency filled with talented and dedicated scientists, lawyers, administrators and other experts. Its organizational culture is not without flaws, but for four decades it has taken the lead in reducing our economy's impact on our natural environment. It has managed the trick of allowing our economy to grow while reducing many key pollutants.

Last week I wrote that it is good politics for President Obama to protect and defend EPA:

Right wing efforts to curtail EPA and slow down environmental regulation and enforcement will fail and can easily be painted as the views of extremists. Protecting the environment remains as mainstream an issue as you can find. People define environmental quality as a form of security and think of it as a way that they protect their families and the health of their children. The notion that environmental regulation "kills

jobs" competes with the more powerful perception that pollution is poison that can make your family sick. While environmental regulation must be portrayed as "reasonable" and regulatory agencies must move prudently and without arrogance, public support for environmental protection remains strong. People like to breathe air, drink water and eat food that is not poisoned by toxins.

I am not alone in my concern about the attack that is coming. On December 24 the *New York Times* lead editorial was entitled: "A Coming Assault on the EPA." That editorial predicted that: Republicans in the next Congress are obviously set on limiting the Environmental Protection Agency's authority under the Clean Air Act to regulate a wide range of air pollutants -- even if it means denying the agency money to run its programs and chaining its administrator, Lisa Jackson, to the witness stand.

I don't see the symbolic posturing or preening Representatives as a threat to the EPA, but the cynical right wing strategy of "starving the beast" by cutting funding could pose a grave threat to this chronically underfunded agency. EPA is a very decentralized and relatively small federal agency. Throughout the anti-environmental Bush years, EPA was starved financially. When Bush came into office in 2001 EPA's annual budget was about \$8 billion and by the time he left it had declined to about \$7.5 billion. These data are not presented in constant dollars, and so the purchasing power of EPA's budget declined substantially during the Bush years. EPA had a staff of about 18,000 when Bush arrived at the White House, by the time he left it had declined to about 17,200. Most of EPA's staff is not in Washington but in the ten regional offices around the nation that work closely with state and municipal governments to manage our environment. Under President Obama, the EPA's resource picture has been improving. The agency's budget is finally over \$10 billion, and the staff size is gradually approaching 18,000 again.

Since funding bills must begin in the now Republican controlled House of Representatives, the threat to EPA's funding is real. President Obama will need to use his political capital to defend the EPA's budget. Ten billion dollars may be a lot of money, but not when compared to the entire federal budget. In the military budget it would be a rounding error. While defending EPA will be good politics, it is even better public policy. America is learning that sustainable economic development requires the protection of our ecosphere. Polluting the planet poisons our water, air and food and impairs human health and well being. We have already spent hundreds of billions of public and private dollars on toxic waste clean up. The Chinese government will soon be learning the same lesson as it pays the costs of its rapid economic expansion. BP learned that lesson last summer in the Gulf of Mexico.

A well-funded EPA can help us manage the environment and ensure that the benefits of our economic growth outweigh the costs. An underfunded EPA is asking for more disasters like the massive oil spill in the Gulf. The cause of that catastrophe was under-regulation. Do we really want to incur similar risks throughout our economy? The President should begin to make clear his support for EPA's work and its need for resources. He should work to reinforce the EPA's support with the general public in an effort to inoculate the agency against the coming right wing attack.



Timing of Gulf EO - Tuesday please

Richard Windsor ^t carol_m._browner, melody_c._barnes,
o
: Sutley, Nancy H.

10/01/2010 10:29 AM

Hi Folks,

I'd like to request we shoot for Tuesday for release of the EO. I just had a meeting with my staff to put together a skeletal group to help manage message and coordinate rollout on this end. We need another day. OK?

Thanks, Lisa



Good News on IL Spill

Richard Windsor to carol_m._browner, Sutley, Nancy H., Lu,
Christopher P., thad.allen

09/09/2010 06:15 PM

IL Spill is contained. No impact to Des Plaines River. EPAm State, USCG onsite. Enbridge onsite.
Could be large release but so far there is optimism that it will not spread outside the 2 acre retention pond.



FYI - New Enbridge Oil Spill in IL

Richard Windsor to carol_m._browner, thad.allen, Sutley, Nancy
H.

09/09/2010 04:18 PM

At 1320 today, EPA received notification of a 34 inch pipeline (crude) break in Romeoville IL. This spill is described as significant and the release is roughly 50 gallons per minute of Crude oil and has reach the Des Plaines River after overflowing into a retention pond. This spill occurred in the EPA zone. Local fire is on scene and Illinois State EPA is in route. Enbridge has engaged Citgo to deploy boom.



1-pager and map for Senator Binagaman
Richard Windsor to: carol_m._browner

07/14/2010 11:53 AM



Accomplishments
of Long-Overdue
Clean Air Act
Rules.doc

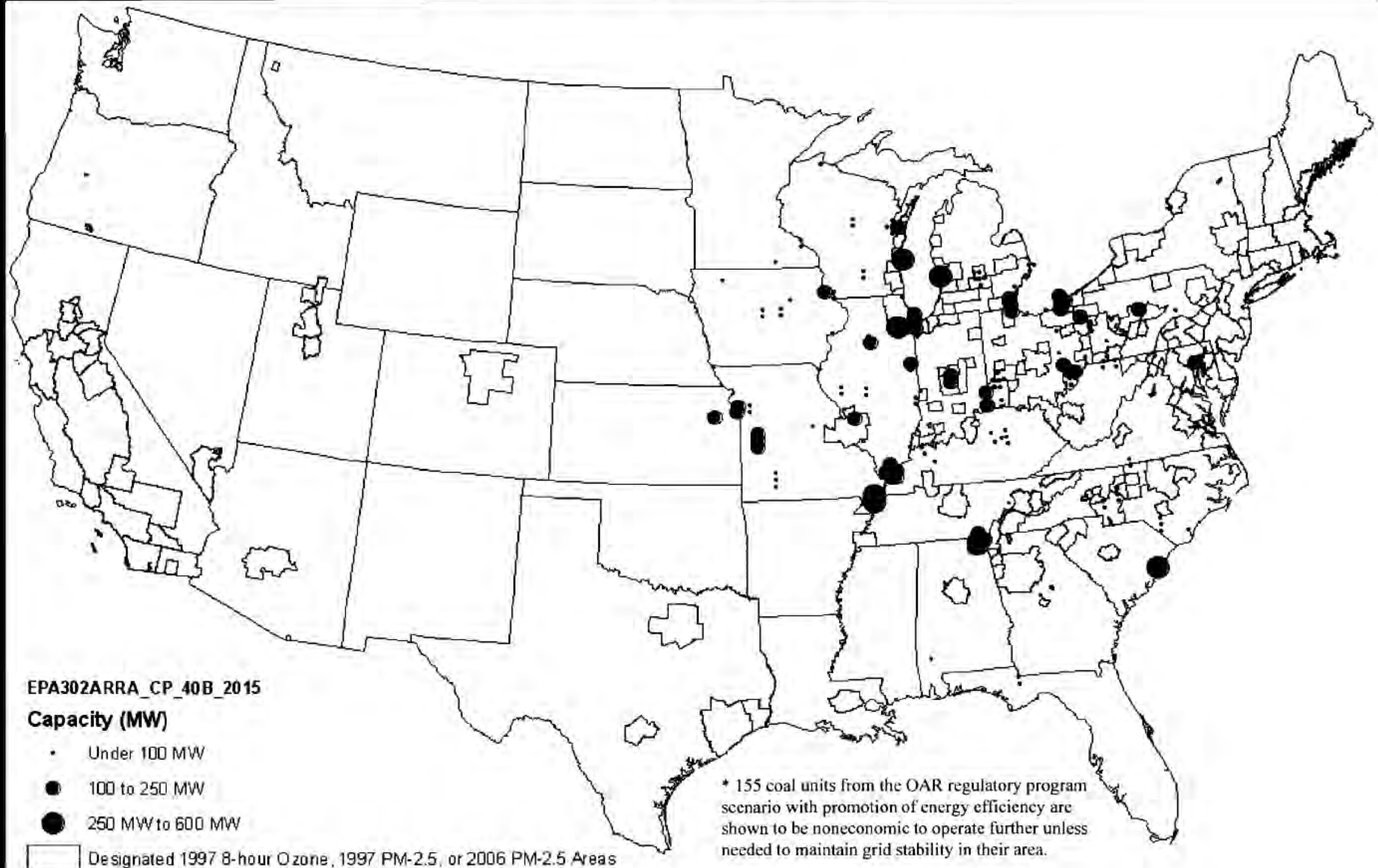


Coal Unit
Retirements.ppt

- After about a decade of delay, EPA is finally rolling out rules mandated by the existing Clean Air Act for requiring, among other things, advanced controls on toxic air emissions at coal-fired power plants and cuts in the inter-state transport of other harmful air pollutants. The strengthened requirements will give Americans impressive nationwide reductions in emissions of toxic mercury, deadly particulates, asthma-triggering smog precursors, and other harmful pollutants.
- The package of Clean Air Act rules will:
 - Avoid between 30,000 and 86,000 premature deaths each year starting in 2015.
 - Deliver health and welfare benefits valued at between \$260 billion and \$730 billion each year, for a cost of about \$9 billion each year.
 - Cause industry to retire approximately 150 of the nation's 1,300 coal units. Those units represent less than 5 percent of the nation's coal-fired capacity. But they are disproportionately uncontrolled and dirty – an order of magnitude dirtier per MMbtu than newer existing coal units. They are also very old – on average more than 50 years old. These old, dirty coal units represent a not-insubstantial part of the persistent air-quality problems in southern Michigan, eastern Ohio, western Pennsylvania, western New York, and the Boston-Washington corridor.
- The package of Clean Air Act rules that EPA is rolling out now are more impressive than the package that the Bush Administration tried to put in place.
 - Toxic mercury emissions will be less than a third what they would be under the Bush package.
 - SO₂ emissions will be less than half what they would be under the Bush package.
 - The monetary value of health and welfare benefits will be 2 to 3 times the value of the benefits that the Bush package would have delivered.



Predicted Noneconomic Coal-Fired Units Likely to Retire Under EPA's Power Sector Regulatory Program Scenario with Promotion of Energy Efficiency *





you need to know...

t
Richard Windsor o carol_m._browner

06/29/2010 06:59 PM

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Dispersant Test Results

Richard Windsor ^t carol_m._browner, jacquee.wright,
o thad.allen, slv, jane.lubchenco, rod.oconnor
:

06/29/2010 06:55 PM

Cc: "Zichal, Heather R.", Seth Oster

All,

Since we didn't have a Principal's call tonight, I just wanted to remind you all that tomorrow we will unveil the first round of results of the toxicity testing EPA has performed on 8 dispersants, including Corexit. The rollout will be led by Dr. Paul Anastas, EPA's Assistant Administrator of Research and Development in the early afternoon. We have coordinated with the WH and the JIC.

(b) (5)

Lisa



Fw: New data on dispersants

Richard Windsor t carol_m_browner, jane.lubchenco,
o jacquee.wright, slv, schu, David_Hayes,
: thomas_strickland

06/28/2010 02:31 PM

Colleagues,

It is very important not to overstate or be too sanguine re the new info on dispersants. I will go over the information below in detail on tonight's Principals' call. The data will not be released until Wednesday.

Lisa Jackson

----- Forwarded by Richard Windsor/DC/USEPA/US on 06/28/2010 02:28 PM -----

From: Richard Windsor/DC/USEPA/US
To: "Watson, James RADM" <James.A.Watson@uscg.mil>, thad.allen@dhs.gov,
connie.rooke@dhs.gov
Cc: Al Armendariz/R6/USEPA/US@EPA, Stan Meiburg/R4/USEPA/US@EPA, Dana
Tulis/DC/USEPA/US@EPA, Mathy Stanislaus/DC/USEPA/US@EPA, Bob
Perciasepe/DC/USEPA/US@EPA
Date: 06/28/2010 02:14 PM
Subject: Fw: New data on dispersants

Admirals,

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Lisa



My Schedule and Potential POTUS briefing

Richard Windsor to carol_m._browner, Zichal, Heather R.
:

06/28/2010 01:03 PM

Cc: Heidi Ellis, Bob Perciasepe, Diane Thompson

Carol and Heather,

FYI - I can rearrange my schedule to be in town on Thursday if there is a POTUS briefing that day. Please advise. Tx. Lisa



Fw: Proposed Alternative Response Technology Summit at Tulane University, Saturday June 5

Richard Windsor o carol_m._browner

05/29/2010 09:08 PM

Looping you in to this email. I mentioned this a few times during principals' calls. Given your coordination role, wanted you to be aware. Good Luck tomorrow.

— Forwarded by Richard Windsor/DC/USEPA/US on 05/29/2010 09:11 PM —

From: Richard Windsor/DC/USEPA/US
To: peter.v.neffenberger@uscg.mil, thad.w.allen@uscg.mil
Cc: Jane.Lubchenco@noaa.gov, Bob Perciasepe/DC/USEPA/US@EPA, Al Armendariz/R6/USEPA/US@EPA, "Landry, Mary RADM" <Mary.E.Landry@uscg.mil>, Diane Thompson/DC/USEPA/US@EPA
Date: 05/29/2010 07:45 PM
Subject: Proposed Alternative Response Technology Summit at Tulane University, Saturday June 5

Pete,

It was good talking to you last evening. I realize we couldn't connect earlier in the day due to your travel schedule but thanks for making time after the 5:00 pm call.

I am also looping in our colleagues to give them a feel for what we discussed and get their reactions. I will be arriving in New Orleans at 4 pm on Monday and would be available to meet to discuss this in Robert at 5 pm. I suggest we ask RRT members to join us. If you prefer Tuesday, I would be happy to meet early in New Orleans. I am not sure where I am during the day on Tuesday yet so earlier is better.

The concept is below. I believe it may present an opportunity for the federal government to get in front of and show action on innovative technologies in the marshes. I look forward to discussing this further. This is a very aggressive schedule but it is doable and EPA is happy to put in the resources to make it happen if we all agree.

Lisa

PROPOSED ALTERNATIVE TECHNOLOGY WORKSHOP

The National Incident Command (NIC) has established the Interagency Alternative Technology Assessment Program (IATAP) to provide an orderly and unified mechanism for initial screening, evaluation, and application of promising technologies. EPA, along with the USCG, MMS, and NOAA staff and participate in the IATAP.

Under the structure established by the NIC, EPA is assigned with evaluating promising Alternative Response Technologies.

EPA proposes an engineering workshop to jump start the process of selecting a few (up to 6) promising technologies for pilot testing in the Louisiana marshes. Many technologies are being supported by various constituencies including: use of natura; adsorbents such as sugar cane waste (bagasse), peat, and straw and use of various chemically treated absorbents. These techniques would be compared against conventional technologies.

Proposed Next Steps:

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only letter I am aware of

Richard Windsor o carol_m._browner

05/26/2010 09:17 AM

Cc: Allyn Brooks-LaSure

(link to NGO website)

<http://leanweb.org/news/latest/louisiana-officials-request-chemical-dispersant-information-from-bp.html>



Here is the draft speech

Richard Windsor to: carol_m._browner, nsutley

03/06/2010 07:12 PM

for the Nat'l Press Club on Monday. Still needs a few tweaks but mostly there. Let me know what you think. TX!



NPC Speech - lpi revisions 3-6.doc

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Administrator Lisa P. Jackson

National Press Club

March 2010

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Fw: rebuttal to EEI

Richard Windsor o Carol Browner, Nancy Sutley

12/04/2010 02:54 PM

From: Arvin Ganesan

Sent: 12/04/2010 01:08 PM EST

To: Richard Windsor; David McIntosh; Diane Thompson

Subject: rebuttal to EEI

This is a very helpful piece and WRI did a good job with the graphical representation of upcoming CAA regs.

<http://www.grist.org/article/2010-12-03-response-to-eeis-timeline-of-environmental-regulations-for-the>



Thursday's Event

Richard Windsor to Carol Browner

12/01/2010 09:42 AM

Hi Carol,

Just confirmed that you were invited but your office declined. We'd be thrilled to have you come, of course. Just let me know.

Lisa



Fw: Newsweek Q and A; 'The EPA is Not the Villain'

Richard Windsor o Carol Browner

11/30/2010 05:54 PM

Carol,

Sorry. Somehow didn't include you here. Total oversight. FYI.
Richard Windsor

----- Original Message -----

From: Richard Windsor

Sent: 11/30/2010 08:50 AM EST

To: "Nancy Sutley" (b) (6); "Mona Sutphen" (b) (6); "Jim Messina" (b) (6); "Pete Rouse" (b) (6); "Valerie Jarrett" (b) (6)

Subject: Fw: Newsweek Q and A; 'The EPA is Not the Villain'

FYI

Brendan Gilfillan

----- Original Message -----

From: Brendan Gilfillan

Sent: 11/29/2010 05:01 PM EST

To: Richard Windsor; Bob Perciasepe; Diane Thompson; Seth Oster <oster.seth@epa.gov>; Adora Andy; Betsaida Alcantara; David McIntosh; Arvin Ganesan; Sarah Pallone; Stephanie Owens; Dru Ealons; Bob Sussman; Lisa Heinzerling; Daniel Kanninen; Gina McCarthy

Subject: Newsweek Q and A; 'The EPA is Not the Villain'

'The EPA is Not the Villain'

Administrator Lisa Jackson talks about working with a new GOP majority.

Newsweek Q and A

On Jan. 1, the Environmental Protection Agency is set to phase in regulations on air and water pollutants, including sulfur oxides, ozone, and, most controversial of all, carbon dioxide. House Republicans have vowed to thwart the EPA at every turn. But Lisa Jackson, the agency's administrator, says she won't be deterred. She sat down with NEWSWEEK's Daniel Stone. Excerpts:

People have said you run, and I'm quoting, a "runaway agency," with a staff that's "out of control," and have called you a "renegade." What's your response? I think we need to separate what we're doing from what we hear lobbyists and CEOs say we're doing. We laid out three ideas: we would follow the law, and we would follow science, and we would operate transparently. When I hear "renegade," it sounds like we're operating outside of the system. But this is the system. The system is designed to make sure our land and water and air are protected.

House Republicans have said they're going to subpoena you every week. What will be your defense? I can offer facts. I'll explain all the rules and proposals that are out there, what they do,

and how they'll protect the environment and health of the American people. We're not doing it without being mindful that the economy is in tight straits.

Would there be room for a compromise to push all these regulations back one or two years? I'm not saying there's no accommodation that can be made with respect to time. But these regulations are designed to give time and certainty so that industry can plan. I had a CEO in here last week who thanked me for the clean-car rules. He said they were absolutely key, if not the catalyst, to make his industry expand. The irony was, in the state where those jobs are going to be, both senators were looking to pull back EPA's authority, which would have pulled back the clean-car rules.

One energy CEO in Kentucky told customers their bills would go up 20 percent with new regulations. They do those calculations by assuming the worst-case scenario. We try to work very closely with industry. It's not fair to have someone speculate about what we might do and then castigate this agency and me personally for something we haven't done.

Considering the global impact of greenhouse gases, doesn't it also matter what developing economies do? It is true that climate change is a global phenomenon. Because of the growth in the developing world—China, India, and other countries—we know that carbon emissions may go up. But there's a need for leadership, and also a need for regulatory certainty.

Clear air and water and a stable environment seem like reasonable things. Do you think you lost control of the messaging? I've got to push back on that. You need to separate what happens inside the Beltway echo chamber here with what happens in the countryside. People expect their government to take care of them and their families. Not special interests, not highly paid lobbyists. This agency plays an important role that way. I understand that people need a villain, but this agency is not the villain. My belief has always been that you can have a clean and healthy environment and a thriving economy at the same time.

How much support have you gotten from the president? It's the other way around. I'm there to support his agenda. He has said EPA is doing its job. I feel very supported by the administration.

Brendan Gilfillan
Press Secretary
U.S. Environmental Protection Agency
Office of Public Affairs
202-564-2081
gilfillan.brendan@epa.gov



Fw: Oped

Richard Windsor o Carol Browner, Nancy Sutley

11/30/2010 05:33 PM

Seth Oster

----- Original Message -----

From: Seth Oster

Sent: 11/30/2010 05:12 PM EST

To: Richard Windsor

Subject: Oped

Administrator Lisa P. Jackson

Lessons from EPA at 40

November 24, 2010

Forty years ago today the U.S. Environmental Protection Agency opened its doors for the first time, initiating a history of improvements to our health and our environment. This milestone falls exactly one month after midterm elections strengthened the influence of groups and individuals who have threatened to roll back EPA's efforts. It is important to consider what this means for the health and well being of the American people.

Last month's elections were not a vote for dirtier air or more pollution in our water. No one was sent to Congress with a mandate to increase health threats to our children or take us back to the era before EPA's existence. In those days, concerns about chemicals in our food followed revelations that nearly every meal in America contained elements of pesticides linked to nerve damage, cancer and, in some cases, death. In Los Angeles, smog-thick air was a daily fact of life, while across the country in New York, 21,000 tons of toxic waste awaited discovery beneath the small community of Love Canal. Six months before EPA's creation, flames erupted from pollution coating the surface of Cleveland's Cuyahoga River, reaching high enough to nearly destroy two rail bridges.

These are issues that are above politics. The last 40 years have seen hard won advances supported by both sides of the aisle, and today EPA plays an essential role in our everyday lives. When you turn on the shower or make a cup of coffee, the water you use is protected from industrial pollution and untreated sewage. In fact, drinking water in Cleveland was recently shown to be cleaner than a premium brand of bottled water. You can drive your car or catch a bus without breathing dangerous lead pollution. At lunch, would you prefer your food with more, or less, protection from pesticides?

The most common argument against these protections is about the economy, a reasonable concern as we continue to recover from the worst downturn since the

Great Depression. Fortunately, the last 40 years show no evidence that environmental protection hinders economic growth. Neither the recent crisis nor any other period of economic turmoil was caused by environmental protection. In fact, a clean environment strengthens our economy.

Special interests have spent millions of dollars making the case that we must choose the economy or the environment, attacking everything from removing lead in gasoline to cleaning up acid rain by exaggerating the cost and scope of EPA's actions. In 40 years not one of these scenarios has come true.

Rather than the death of American industry, we saw GDP grow by 207 percent since 1970, and America remains the proud home of storied companies that continue to create opportunities. Instead of cutting productivity, we've cut pollution while the number of cars, buildings and power plants in America increased. Alleged "job killing regulations" have, instead, sparked a homegrown environmental protection industry that employs more than 1.5 million Americans.

Even in these challenging times, EPA has been part of the solution, using Recovery Act investments in water infrastructure, clean diesel innovation and other projects to create jobs and prepare communities for more growth in the years ahead.

EPA's efforts thrive on American ingenuity and entrepreneurship. Holding polluters accountable sparks innovations like the catalytic converter pioneered by the multi-billion dollar Engelhard Corporation, or DuPont's CFC replacements, which protected the ozone layer while turning a profit for the company. One executive told me that EPA's recent greenhouse gas tailpipe emissions standards will help create hundreds of jobs – in a state where both Senators have opposed EPA's authority to regulate greenhouse gases.

These attacks are aimed at EPA, but the impacts will be felt by the American people. Pollutants like mercury, smog and soot are neurotoxins and killers that cause developmental problems, asthma in kids and heart attacks in adults. We will not strengthen our economy by exposing our communities and our workers to more pollution. In these politically charged times, we urge Congress and the American people to focus on results from commonsense policies, not doomsday speculations that have never accurately predicted the future. That is how we confront some of the greatest economic and environmental challenges in our nation's history and lay a foundation for the next 40 years and beyond.

Seth Oster
Associate Administrator
Office of External Affairs and Environmental Education
Environmental Protection Agency
(202) 564-1918
oster.seth@epa.gov



Fw: Oped

Richard Windsor to Carol Browner, Nancy Sutley

11/30/2010 05:33 PM

Bcc: "Seth Oster"

Carol and Nancy,



Seth Oster

----- Original Message -----

From: Seth Oster
Sent: 11/30/2010 05:12 PM EST
To: Richard Windsor
Subject: Oped

Administrator Lisa P. Jackson
Lessons from EPA at 40
November 24, 2010

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The most common argument against these protections is about the economy, a reasonable concern as we continue to recover from the worst downturn since the Great Depression. Fortunately, the last 40 years show no evidence that environmental protection hinders economic growth. Neither the recent crisis nor any other period of economic turmoil was caused by environmental protection. In fact, a clean environment strengthens our economy.

Special interests have spent millions of dollars making the case that we must choose the economy or the environment, attacking everything from removing lead in gasoline to cleaning up acid rain by exaggerating the cost and scope of EPA's actions. In 40 years not one of these scenarios has come true.

Rather than the death of American industry, we saw GDP grow by 207 percent since 1970, and America remains the proud home of storied companies that continue to create opportunities. Instead of cutting productivity, we've cut pollution while the number of cars, buildings and power plants in America increased. Alleged "job killing regulations" have, instead, sparked a homegrown environmental protection industry that employs more than 1.5 million Americans.

Even in these challenging times, EPA has been part of the solution, using Recovery Act investments in water infrastructure, clean diesel innovation and other projects to create jobs and prepare communities for more growth in the years ahead.

EPA's efforts thrive on American ingenuity and entrepreneurship. Holding polluters accountable sparks innovations like the catalytic converter pioneered by the multi-billion dollar Engelhard Corporation, or DuPont's CFC replacements, which protected the ozone layer while turning a profit for the company. One executive told me that EPA's recent greenhouse gas tailpipe emissions standards will help create hundreds of jobs – in a state where both Senators have opposed EPA's authority to regulate greenhouse gases.

These attacks are aimed at EPA, but the impacts will be felt by the American people. Pollutants like mercury, smog and soot are neurotoxins and killers that cause developmental problems, asthma in kids and heart attacks in adults. We will not strengthen our economy by exposing our communities and our workers to more pollution. In these politically charged times, we urge Congress and the American people to focus on results from commonsense policies, not doomsday speculations that have never accurately predicted the future. That is how we confront some of the greatest economic and environmental challenges in our nation's history and lay a foundation for the next 40 years and beyond.

Seth Oster
Associate Administrator

Office of External Affairs and Environmental Education
Environmental Protection Agency
(202) 564-1918
oster.seth@epa.gov



BACT

Richard Windsor o Carol Browner
t
:

11/05/2010 04:44 PM

Heather has a voice mail message. We are asking for Wednesday. Thx. Lisa



Date...

Richard Windsor

t
o Carol Browner, Mona Sutphen, Jim Messina,
Nancy Sutley

10/04/2010 01:52 PM

We are targetting October 13th for the E15 decision.



Have not heard

Richard Windsor t
o Carol Browner, Melody Barnes, Nancy Sutley 09/27/2010 03:36 PM

(b) (5)

Tx.



FYI

Richard Windsor o Carol Browner

09/23/2010 02:10 PM

The litigation history and the actual proceedings I mentioned are as follows.

During the Bush Administration, EPA issued a formal statement that the agency would not be establishing a GHG NSPS for utilities. The environmental groups and Northeastern states filed a petition for review of that decision in the DC Circuit. In the fall of 2007, after the Supreme Court had issued the Massachusetts v. EPA decision that spring, the DC Circuit (with EPA's concurrence) issued an order directing EPA to reconsider its decision not to establish a GHG NSPS for utilities, in light of the Supreme Court's decision, and to re-do the decision in a way that explicitly explained how the decision was consistent with the Supreme Court's decision. The DC Circuit placed the environmental groups' and states' petition for review on hold pending EPA's compliance with the order. The court did not set any deadline for compliance with the order.

(b) (5)



Hey. Just left msg w your office. Can you give me a buzz on my cell

Richard Windsor o Carol Browner

09/13/2010 04:14 PM

Bcc: "David McIntosh"

(b) (5)

Out of pocket til 440 pm tx.



Do you have a few minutes to talk this morning?

Richard Windsor ^t o Carol Browner
:

09/11/2010 09:30 AM

Follow up to last weeks discussions.



Fw: Canadian Crude

Richard Windsor o Carol Browner, Rahm Emanuel

09/10/2010 09:09 PM

FYI

Susan Hedman

----- Original Message -----

From: Susan Hedman

Sent: 09/10/2010 09:01 PM EDT

To: Richard Windsor; "Diane Thompson" <thompson.diane@epa.gov>

Subject: Canadian Crude

(b) (5)





FYI only

Richard Windsor t
o Carol Browner
:

09/08/2010 06:39 PM

(b) (5)

Thanks. Lisa



Quick Q

Richard Windsor t
o Carol Browner
:

08/20/2010 05:30 PM

Hey Carol,

(b) (5)

Tx, Lisa

P.S. I sent the same question to Melody.



Hey

Richard Windsor t
o Carol Browner
:

08/03/2010 06:42 PM

Can you give me a call before tomorrow morning? Tx.



Fw: Memo for POTUS

Richard Windsor to: Carol Browner

Cc: "Pete Rouse", "Jim Messina"

07/15/2010 02:16 PM

Folks,

Hope all is well. Here is information you might find handy that I sent to Carol in a different form yesterday.
Thanks.

Lisa

Aaron Dickerson

----- Original Message -----

From: Aaron Dickerson

Sent: 07/15/2010 01:10 PM EDT

To: "Moilanen, Stephen S." <[REDACTED]>

Subject: Memo for POTUS

Steve,

Attached is the memo for POTUS from the Administrator. The hard copy will be delivered this afternoon.
Thanks.



memo to POTUS.pdf



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY
WASHINGTON, D.C. 20460

JUL 15 2010

THE ADMINISTRATOR

MEMORANDUM FOR THE PRESIDENT

THRU: Carol Browner
Director
Office of Energy and Climate Change Policy
Executive Office of the President

SUBJECT: Legislative challenges to the Clean Air Act

The FY 2011 budget request and other public statements have made clear this Administration's intent to fulfill several long-overdue Clean Air Act obligations to reduce dangerous air pollution – including asthma-triggering smog components, deadly soot precursors, and toxic mercury – from coal-burning power plants. Two rulemakings in particular are critical to achieving cleaner air for all Americans: the federal implementation plan for reducing interstate transport of fine particulate matter and ozone (Transport Rule), which the U.S. Environmental Protection Agency (EPA) formally proposed on July 6; and the national emissions standards for hazardous air pollutants from electric utilities (Utility NESHAP), which EPA plans to propose before the end of this year.

EPA calculates that, by 2015, those rules will avert between 30,000 and 86,000 premature deaths each year in the U.S. The annual monetized health and welfare benefits will be between \$260 billion and \$730 billion, while the annual cost to industry will be \$9 billion.

EPA also projects that the rules will cause industry to retire approximately 150 of the nation's 1,300 coal-burning power plants by 2015. Those units represent less than 5 percent of the nation's coal-fired capacity, but they are disproportionately old (on average more than 50 years old) and dirty (an order of magnitude more polluting per unit of heat generated than newer existing coal units). The emissions of those uncontrolled, highly inefficient units contribute significantly to the poor air quality that continues to plague tens of millions of Americans living in southern Michigan, eastern Ohio, western Pennsylvania, western New York, central North Carolina, and the entire northern half of the Eastern Seaboard.

Not surprisingly, some industry lobbies are now launching a campaign to convince Congress to block or weaken the unfolding clean air rulemakings. The ensuing struggle will play out this summer in the Senate. It will feature in negotiations and debate over the power-plant portion of Senate energy – or energy-and-climate – legislation. It also will flare up in any concerted effort that Senator Tom Carper might undertake to advance his proposed Clean Air Act Amendments of 2010 (S.2995).

In constructing a 60-senator coalition for attaching a price to emitting greenhouse gases, it is appropriate to entertain proposals to prohibit the use of certain existing Clean Air Act programs for controlling those same emissions. But the Senate authors of proposed climate legislation are now being lobbied to trade a weakening of the existing Clean Air Act programs that control toxic and soot- or smog-forming pollutants for a new program to price greenhouse gas emissions. I recommend that this Administration refuse to entertain any such proposal, because it would sacrifice the health of children growing up today for the protection of future generations from climate change.

There would not be anything inherently wrong with discussing changes to the Clean Air Act's existing programs for controlling power-plant emissions of mercury, nitrogen oxides, and sulfur dioxide in the context of a bill – like Senator Carper's – that is intended to ensure reductions in emissions of those very pollutants. As currently written, moreover, Senator Carper's bill would not weaken the Clean Air Act's bedrock programs for reducing toxic pollution and protecting against local air quality deterioration. That said, the pollution reductions that Senator Carper's bill would mandate over the next six years fall somewhat short of the reductions that realistically would result from simply implementing the Clean Air Act rulemakings already under way.

Coal producers and several large electric utilities have announced their desire to supplement Senator Carper's bill with provisions slowing and weakening that implementation, along with the Clean Air Act's bedrock protections for local air quality. Consequently, I recommend that this Administration not support any air pollution bill reported to the full Senate without first carefully comparing the proposed legislation to the unaltered Clean Air Act, in terms of their respective public health achievements during the next few years in improving air quality and modernizing or retiring old, uncontrolled coal-fired power plants.



Lisa P. Jackson



Directives signed! Tx.

t

Richard Windsor o Carol Browner

06/30/2010 09:40 AM

THIS E-MAIL AND ANY FILES TRANSMITTED WITH IT MAY BE UNCLASSIFIED, CLASSIFIED, OR CONTAIN INFORMATION THAT IS UNCLASSIFIED BUT BEING REVIEWED FOR CLASSIFICATION. IF YOU ARE NOT THE ADDRESSEE OF THIS MESSAGE, YOU SHOULD NOT DISSEMINATE OR TAKE ANY ACTION ON THE CONTENTS. If you are not the intended recipient of this e-mail, please do not print, copy, retransmit, or otherwise use the information contained herein. If you have received this e-mail in error, please notify the sender by e-mail and delete the message from your system.



Fw: Waste Directives

Richard Windsor o Carol Browner

06/29/2010 08:05 PM

Fyi

Richard Windsor

----- Original Message -----

From: Richard Windsor

Sent: 06/29/2010 06:43 PM EDT

To: "James Watson" <James.A.Watson@uscg.mil>

Cc: "Thad Allen" <thad.allen@dhs.gov>; "Connie Rooke"

<connie.rooke@dhs.gov>; "Mathy Stanislaus" <stanislaus.mathy@epa.gov>

Subject: Waste Directives

Admiral,

Have they been signed? Mathy briefed me on your late night meeting yesterday and I am glad to hear that we are all in agreement now.

(b) (5)

Lisa



Are u two in FL today? Just responding to my staff who think I should visit FL soon.

Richard Windsor t
o Carol Browner, Janet Napolitano
:

06/28/2010 08:10 AM



Mtg

Richard Windsor to Carol Browner

06/06/2010 12:42 PM

(b) (5)

Tx, Lisa



Watching u leave on TV. Safe travels. Glad you're out early.

Richard Windsor o Carol Browner
t
:

06/04/2010 08:09 PM



Anything

Richard Windsor to Carol Browner, Heather Zichal
:

06/04/2010 10:11 AM

(Other air, water, dispersants) you want me prepared to cover? I am also planning to discuss our joint technology workshop tomorrow as well as our Google Earth data efforts.



Fw: Updated Matrix as of June 1 at 6:00 EST
Richard Windsor to: Carol Browner, Heather Zichal

06/03/2010 06:28 PM

Janet Woodka

----- Original Message -----

From: Janet Woodka

Sent: 06/02/2010 09:15 AM EDT

To: richard.windsor@epa.gov

Subject: Fw: Updated Matrix as of June 1 at 6:00 EST

Here's our matrix which tracks corps requests.

Timothy Landers

----- Original Message -----

From: Timothy Landers

Sent: 06/01/2010 06:06 PM EDT

To: Janet Woodka; Brian Frazer; John Ettinger; William Honker; Tom Welborn; Rosemary Hall; Karen McCormick; Brittany Croll; Chris Thomas; Clay Miller; Sharon Parrish; David Evans; Denise Keehner; Eric Hughes; Jane Watson; EOC Water; Nanci Gelb; David Goldbloom-Helzner; Doug Mundrick; Dawn Ison

Subject: Updated Matrix as of June 1 at 6:00 EST

All,

Attached for your information is the latest updated oil spill emergency authorizations matrix prepared by Brittany Croll. Pursuant to questions and comments (listed in email below) from this morning's OW coordination meeting, we would like to respond with the following.

(b) (5)

Thanks again for all your help!



Matrix 06_01_10.xlsx

Denise Keehner

See bolded responses below. Requires follow-u...

06/01/2010 11:46:32 AM

From: Denise Keehner/DC/USEPA/US

To: EOC Water@EPA

Cc: Brian Frazer/DC/USEPA/US@EPA, David Goldbloom-Helzner/DC/USEPA/US@EPA, John

Ettinger/R6/USEPA/US@EPA, Nanci Gelb/DC/USEPA/US@EPA, David
Evans/DC/USEPA/US@EPA, Clay Miller/DC/USEPA/US@EPA, Timothy
Landers/DC/USEPA/US@EPA

Date: 06/01/2010 11:46 AM
Subject: Re: Berms Action Items from OW Coordination Meeting

See bolded responses below. Requires follow-up by Dave Evans and Clay/Tim.

Denise Keehner
Director
Office of Wetlands, Oceans, and Watersheds
Phone: 202-566-1146; Fax: 202-566-1147
Street address: 1301 Constitution Ave., N.W.
Room 7130E

EOC Water **Hi, in the regular OW Coordination meeting tod...** 06/01/2010 11:36:44 AM

From: EOC Water
To: Denise Keehner/DC/USEPA/US@EPA, John Ettinger/R6/USEPA/US@EPA, Nanci
Gelb/DC/USEPA/US@EPA, Brian Frazer/DC/USEPA/US@EPA
Date: 06/01/2010 11:36 AM
Subject: Berms Action Items from OW Coordination Meeting

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- 1) Regions 4 & 6 requested that HQ OWOW send out the regularly updated Berm/Boom proposal matrix to R4 (Doug Mundrick/Chris Thomas) and R6 (Dawn Ison/Karen McCormick) from EOC Water/OWOW. R4 had been creating their own matrix. Should the HQ-assembled berm/boom matrix be the master matrix and include all proposals from the regions? Also, the Regions requested the matrix to be time and date stamped. (b) (5)
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- 3) On the next OW Coordination call, participants would want a report out from the 6/1/10 meeting in New Orleans with states on berm proposals (Region 6/Ettinger)
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Water Desk
EPA HQ Emergency Operations Center (EOC)
202-250-8922

DRAFT- Internal, Deliberative

ps of Engineers New Orleans District, Mobile District, and Jacksonville District Emergency Authorizations re:

Deepwater Horizon Oil Spill Response

Activity	EPA Region/ Corps District	Location	Date Authorized by Corps	Permit Type	Status of EPA Comments	Summary of EPA Concerns	Status of Other Federal Agency Comments
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(b) (5)

2/23/2011 12:50 PM

DRAFT- Internal, Deliberative									
Corps of Engineers New Orleans District, Mobile District, and Jacksonville District Emergency Authorizations re: Deepwater Horizon Oil Spill Response									
	Permit #	Activity	EPA Region/ Corps District	Location	Date Authorized by Corps	Permit Type	Status of EPA Comments	Summary of EPA Concerns	Status of Other Fed
6	(b) (5)								

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(b) (5)

2/23/2011 2:50 PM

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6 cont	(b) (5)								

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(b) (5)

2/23/2011 12:50 PM

DRAFT- Internal, Deliberative									
Corps of Engineers New Orleans District, Mobile District, and Jacksonville District Emergency Authorizations re: Deepwater Horizon Oil Spill Response									
	Permit #	Activity	EPA Region/ Corps District	Location	Date Authorized by Corps	Permit Type	Status of EPA Comments	Summary of EPA Concerns	Status of Other Fed
10	(b) (5)								
11									
12									

DRAFT- Internal, Deliberative

Ops of Engineers New Orleans District, Mobile District, and Jacksonville District Emergency Authorizations re:

Deepwater Horizon Oil Spill Response

Activity	EPA Region/ Corps District	Location	Date Authorized by Corps	Permit Type	Status of EPA Comments	Summary of EPA Concerns	Status of Other Federal Agency Comments
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(b) (5)

disposal of property

2/23/2011 12:50 PM

DRAFT- Internal, Deliberative									
Corps of Engineers New Orleans District, Mobile District, and Jacksonville District Emergency Authorizations re: Deepwater Horizon Oil Spill Response									
	Permit #	Activity	EPA Region/ Corps District	Location	Date Authorized by Corps	Permit Type	Status of EPA Comment	Summary of EPA Concerns	Status of Other Fed
16	(b) (5)								

DRAFT- Internal, Deliberative

rps of Engineers New Orleans District, Mobile District, and Jacksonville District Emergency Authorizations re:

Deepwater Horizon Oil Spill Response

Activity	EPA Region/ Corps District	Location	Date Authorized by Corps	Permit Type	Status of EPA Comments	Summary of EPA Concerns	Status of Other Federal Agency Comments
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(b) (5)

Continued

2/23/2011 2:50 PM

DRAFT- Internal, Deliberative									
Corps of Engineers New Orleans District, Mobile District, and Jacksonville District Emergency Authorizations re: Deepwater Horizon Oil Spill Response									
	Permit #	Activity	EPA Region/ Corps District	Location	Date Authorized by Corps	Permit Type	Status of EPA Comments	Summary of EPA Concerns	Status of Other Fed
18	(b) (5)								

DRAFT- Internal, Deliberative

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(b) (5)

2/23/2011 2:50 PM

*DRAFT- Internal, Deliberative***Corps of Engineers New Orleans District, Mobile District, and Jacksonville District Emergency Authorizations re:
Deepwater Horizon Oil Spill Response**

	Permit #	Activity	EPA Region/ Corps District	Location	Date Authorized by Corps	Permit Type	Status of EPA Comments	Summary of EPA Concerns	Status of Other Fed
20	(b) (5)								
21									

DRAFT- Internal, Deliberative						
Corps of Engineers New Orleans District, Mobile District, and Jacksonville District Emergency Authorizations re:						
Deepwater Horizon Oil Spill Response						
Activity	EPA Region/ Corps District	Location	Date Authorized by Corps	Permit Type	Status of EPA Comments	Summary of EPA Concerns
Status of Other Federal Agency Comments						
(b) (5)						



Fw: Times Pic Story

t Carol Browner, Jane Lubchenco, Janet
Richard Windsor o Napolitano, Bob Perciasepe, Thad Allen,
: Jane Lute, Robert Gibbs

06/02/2010 09:11 PM

This is our dispersant message in the story below. (b) (2)

Adora Andy

----- Original Message -----

From: Adora Andy

Sent: 06/02/2010 09:03 PM EDT

To: "Adam Fetcher" <adam.fetcher@dhs.gov>; "Bobby Whithorne" <Bobby.Whithorne@dhs.gov>; "Sean Smith" <sean.smith@dhs.gov>; "Amy Kudwa" <amy.kudwa@dhs.gov>; "Adam W Abrams" (b) (5) >; "kendra_barkoff" <kendra_barkoff@ios.doi.gov>; "Chandler, Matthew M" <Matthew.Chandler@dhs.gov>; "Colburn, Brent" <Brent.Colburn@dhs.gov>; "Cooper, Tarrah C" <Tarrah.Cooper@dhs.gov>; "Dag Vega" (b) (5) >; "Robert Ditchey" <Robert.Ditchey@osd.mil>; "Robert L Gibbs" (b) (5) >; "Shannon \Commerce\ Gilson" <SGilson@doc.gov>; "Jensen, Robert" <Robert.Jensen@dhs.gov>; "Karonis, Jeff" <Jeff.Karonis@DHS.GOV>; "Justin Kenney" <justin.kenney@noaa.gov>; "nkimball" <nkimball@dhs.gov>; "John Kirby" <John.Kirby@js.pentagon.mil>; "Ben LaBolt" (b) (5) >; "Ronald A LaBrec" <Ronald.A.LaBrec@uscg.dhs.gov>; "david lapan" <david.lapan@osd.mil>; "Matt_lee-ashley" <Matt_lee-ashley@ios.doi.gov>; "Matthew A. Lehrich" (b) (5) >; "Dan Leistikow" <dan.leistikow@hq.doe.gov>; "Jacob C Levine" (b) (5) >; "MMack" (b) (5) >; "geoff morrell" <geoff.morrell@osd.mil>; "Chris Ortman" <Chris.Ortman@dhs.gov>; Seth Oster; "Nick Shapiro" <(b) (5) >; "Clark Stevens1" <Clark.Stevens1@dhs.gov>

Subject: Times Pic Story

EPA continues to monitor dispersant use in response to Gulf of Mexico oil spill

By Masako Hirsch, The Times-Picayune

June 02, 2010, 5:41PM

U.S. Environmental Protection Agency Administrator Lisa Jackson said Wednesday that she is satisfied with BP's response so far in reducing the amount of chemical dispersant used to break up the oil spill in the Gulf of Mexico, but she is continuing to monitor the company's work.

"I'm going to watch them every day," Jackson said.

Jackson came to the area Monday for her fourth visit in the past month. She had planned to tour the Grand Isle area from a boat Wednesday to examine beach clean-up and marsh impacts, but inclement weather prevented the tour.

The primary reason for the visit, Jackson said, was to examine BP's response to the directive issued by the EPA and Coast Guard May 26 that called for reducing the use of chemical dispersants by 75 percent. To do so, BP should eliminate the surface application of dispersants and be limited to 15,000 gallons a day of subsurface application, the directive stated.

For use of dispersants beyond that amount, the Coast Guard on-scene coordinator needs to provide a

written approval letter for that specific day.

Although the EPA and the Coast Guard initially approved of unlimited use of dispersants in the oil spill, the agencies on May 20 issued a directive to BP to identify a less toxic and more effective dispersant than Corexit, the one the company was using, amid complaints from some members of Congress and environmentalists.

Two days later, BP officials said they were not able to find a safe, effective alternative. The current directive was issued in response, and the EPA is continuing to conduct its own studies to find an alternative dispersant.

The current directive reflects EPA's view that dispersants should be a last-resort option, Jackson said.

"Surface burning, collection, booming and skimming are more effective and preferable to spraying dispersants," Jackson said in a statement issued Wednesday. "A limited use of dispersants in the subsea is much, much better than spraying large amounts of chemicals at the surface."

The goal is to keep large oil slicks, which are more toxic than dispersants, away from shallow waters and "destroying our estuaries, our wetlands and our way of life," she stated.

According to Jackson, BP has agreed to the directive and has reduced the use of dispersants since the directive was issued.

She noted, however, that the EPA's role in the oil spill is to support the Coast Guard, which is in charge of the federal government's response.

"We have been very hands-on in supporting the Coast Guard in the issue of dispersants," Jackson said. "I take very seriously that it is my job to advise them."

She said the EPA is continuing to collect air and water samples, and so far, scientists are not seeing dispersant chemicals in either. BP is also checking toxicity at subsea levels, and those also appear to be normal, she said. This, she said, should be good news for those working on the clean-up.

"The last thing they need to worry about is additional health concerns from dispersants," she said.

Jackson, a native of New Orleans, said coming back for the oil spill is a mixed homecoming.

"After the spill, I feel there is an extra imperative in my work," she said.

Masako Hirsch can be reached at mhirsch@timespicayune.com or 504.826.3330.



Latest LA Proposal to the Corps

Richard Windsor o Carol Browner, Thad Allen, Jane Lubchenco
:

06/02/2010 09:53 AM

(b) (5)



Fw: Updated Matrix as of June 1 at 6:00 EST

Richard Windsor to: Carol Browner, Heather Zichal, Thad Allen

06/02/2010 09:24 AM

Preliminary but helpful...

Janet Woodka

----- Original Message -----

From: Janet Woodka

Sent: 06/02/2010 09:15 AM EDT

To: richard.windsor@epa.gov

Subject: Fw: Updated Matrix as of June 1 at 6:00 EST

Here's our matrix which tracks corps requests.

Timothy Landers

----- Original Message -----

From: Timothy Landers

Sent: 06/01/2010 06:06 PM EDT

To: Janet Woodka; Brian Frazer; John Ettinger; William Honker; Tom Welborn; Rosemary Hall; Karen McCormick; Brittany Croll; Chris Thomas; Clay Miller; Sharon Parrish; David Evans; Denise Keehner; Eric Hughes; Jane Watson; EOC Water; Nanci Gelb; David Goldbloom-Helzner; Doug Mundrick; Dawn Ison

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Thanks again for all your help!



Matrix 06_01_10.xlsx

Denise Keehner

See bolded responses below. Requires follow-up.

06/01/2010 11:46:32 AM

From:

Denise Keehner/DC/USEPA/US

To:

EOC Water@EPA

Cc:

Brian Frazer/DC/USEPA/US@EPA, David Goldbloom-Helzner/DC/USEPA/US@EPA, John

Ettinger/R6/USEPA/US@EPA, Nanci Gelb/DC/USEPA/US@EPA, David
Evans/DC/USEPA/US@EPA, Clay Miller/DC/USEPA/US@EPA, Timothy
Landers/DC/USEPA/US@EPA

Date: 06/01/2010 11:46 AM

Subject: Re: Berms Action Items from OW Coordination Meeting

See bolded responses below. Requires follow-up by Dave Evans and Clay/Tim.

Denise Keehner
Director
Office of Wetlands, Oceans, and Watersheds
Phone: 202-566-1146; Fax: 202-566-1147
Street address: 1301 Constitution Ave., N.W.
Room 7130E

EOC Water **Hi, In the regular OW Coordination meeting tod...** **06/01/2010 11:36:44 AM**

From: EOC Water
To: Denise Keehner/DC/USEPA/US@EPA, John Ettinger/R6/USEPA/US@EPA, Nanci
Gelb/DC/USEPA/US@EPA, Brian Frazer/DC/USEPA/US@EPA
Date: 06/01/2010 11:36 AM
Subject: Berms Action Items from OW Coordination Meeting

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?

Water Desk
EPA HQ Emergency Operations Center (EOC)
202-250-8922

DRAFT- Internal, Deliberative

Corps of Engineers New Orleans District, Mobile District, and Jacksonville District Emergency Authorizations re:

Deepwater Horizon Oil Spill Response

Activity	EPA Region/ Corps District	Location	Date Authorized by Corps	Permit Type	Status of EPA Comments	Summary of EPA Concerns	Status of Other Federal Agency Comments
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(b) (5)							
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2/23/2011 2:51 PM

FOIA # EPA-HQ-2011-000104 (Note: Emails to/from "Richard Windsor" are to/from EPA Administrator Lisa P. Jackson)

DRAFT- Internal, Deliberative

**Corps of Engineers New Orleans District, Mobile District, and Jacksonville District Emergency Authorizations re:
Deepwater Horizon Oil Spill Response**

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(b) (5)

DRAFT- Internal, Deliberative

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(b) (5)

2/23/2011 2:51 PM

*DRAFT- Internal, Deliberative***Corps of Engineers New Orleans District, Mobile District, and Jacksonville District Emergency Authorizations re:
Deepwater Horizon Oil Spill Response**

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(b) (5)

2/23/2011 2:51 PM

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(b) (5)

2/23/2011 12:51 PM

DRAFT- Internal, Deliberative

**Corps of Engineers New Orleans District, Mobile District, and Jacksonville District Emergency Authorizations re:
Deepwater Horizon Oil Spill Response**

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(b) (5)



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2/23/2011 2:51 PM

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(b) (5)

2/23/2011 2:51 PM

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(b) (5)



I'm off to Houma

Richard Windsor to Carol Browner

06/01/2010 09:53 AM

Admiral Allen doesn't think I need to be at the Barrier Island meeting today. Janet Woodka who works for EPA now and who knows the local landscape very well will go along with John Ettinger, our coastal restoration expert.



Dispersant

Richard Windsor t
o Carol Browner, Heather Zichal, Thad Allen 05/31/2010 10:31 PM
:

Cc: "Seth Oster"

-- EPA and the USCG will continue to allow BP to use undersea dispersant at a maximum of 15,000 gallons per day provided it is accompanied by rigorous testing. BP has agreed to that limit throughout the duration of the LMRP cap procedure.

EPA Administrator Jackson has made clear that BP should continue to abide by the May 26th directive to keep surface spraying of dispersant to an absolute minimum. Recent upticks in dispersant spraying should not be repeated.

BP has not presented a satisfactory alternative to the current dispersant in use.

EPA continues to demand further analysis be conducted on other options, as EPA continues to apply its own science to this issue.



Fw: BP Dispersant Management Plan
Richard Windsor to: Carol Browner

05/31/2010 09:34 PM

Here is a pdf. Lisa
Steve Mason

----- Original Message -----

From: Steve Mason

Sent: 05/31/2010 08:11 PM CDT

To: Richard Windsor; Dana Tulis; Al Armendariz; Sam Coleman; Craig Carroll

Subject: BP Dispersant Management Plan



bp
dispersant
management
plan.pdf

Faithfully yours
Steve

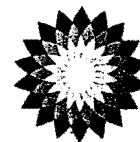
"Frequently, my thoughts get bored and walk
down to my mouth. Often, this is a bad thing."

Steve Mason, EPA Region 6 (6SF-PE)
1445 Ross Avenue, Dallas, TX 75202
214-665-2276 / 214-665-2278 fax



Doug Suttles

Chief Operating Officer



Exploration & Production
BP America Inc.
501 WestLake Park Boulevard
Houston, TX 77079

May 31, 2010

Jim Watson
Rear Admiral, USCG
Federal On-Scene Coordinator

RE: Riser Cut and LMRP Cap Oil and Dispersant Management Plan

Direct 281 366 3989
Fax 281 366 7239
Doug.Suttles@bp.com

Dear Admiral Watson:

In compliance with the May 26, 2010, Dispersant Monitoring and Assessment Directive - Addendum 3 (the "Directive"), BP Exploration & Production Inc. ("BP") has maintained subsea injection of dispersant following the Top Kill procedure. In response to your letter dated May 31, 2010, this letter outlines our dispersant management plan to continue subsea injection of dispersant during and potentially after the riser cut and LMRP cap operation in compliance with the Directive.

For surface applications, BP will continue to evaluate daily reconnaissance data and ascertain if there are aerial dispersant targets that are not recoverable via other techniques. BP will also provide surface dispersant capability for minimizing emissions at the source well locations to ensure staff safety. In both cases, BP will request advance authorization from the FOSC on a calendar daily basis as required by the Directive. BP will continue to manage to a goal of surface dispersant 75% lower than the maximum daily amount.

BP continues to diligently evaluate alternatives to the existing COREXIT 9500 product. This includes a chemical component analysis of the products on the EPA approved list and rigorous laboratory testing. This activity is being actively reviewed by the EPA and should a less toxic product available in appropriate quantities be found, BP will seek authorization to utilize the new product.

The objective of the riser cut and LMRP cap procedure is to contain production from the MC252 well and process the fluids using the Transocean Enterprise and the Q4000 using oil and gas processing facilities. For a period of time following the riser cut and installation of the cap, the well will be open to flow into the environment. Following successful installation of the cap, it is expected that the majority of the flow will be processed by the above vessels and not enter the sea environment. The objective of this letter is to reply to your requirement for a plan detailing the volumes and criteria for the subsea use of COREXIT 9500 dispersant during and after the procedure.

Rear Admiral Jim Watson

May 31, 2010

Page 2

Prior to riser cut: The existing protocol will apply as per Dispersant Monitoring and Assessment Directive - Addendum 3 with a maximum volume of 15,000 gallons per calendar day.

After riser cut and prior to installation of LMRP: The existing protocol will apply as per Dispersant Monitoring and Assessment Directive - Addendum 3 with a maximum volume of 15,000 gallons per calendar day.

Following installation of LMRP cap: Following observation of the resulting flow of oil into the sea (total volume less fluid transported to surface vessels for processing) and measured volumes observed from the processing facilities, subsea dispersant will be ramped down proportionally from the existing volumes of 14-15,000 gallons per day based on the ratio of remaining estimated flow to the sea relative to the estimated flow of non-contained production prior to the riser cut. This will be done in an effort to maintain the same effective dosage of dispersant to oil production as prior to the procedure. As the precise flow volumes from MC252 are not certain, judgment will be applied to arrive at utilized estimates. In no case will subsea dispersant exceed 15,000 gallons per day without specific approval from the Federal On-Scene Coordinator.

Accordingly, in accordance with the Directive, BP respectfully requests approval of this plan.

Sincerely,



Douglas J. Suttles

Approval granted subject to the above:

Jim Watson
Rear Admiral, USCG
Federal On-Scene Coordinator

Date: _____



Re: Situational FYI

Richard Windsor to Carol Browner, Ken Salazar, Nancy Sutley,
Jane Lubchenco, Steven Chu, Thad Allen

05/31/2010 01:55 PM

Cc: "Seth Oster", "Bob Perciasepe", "Diane Thompson"

Resending to add in the NI Commander. My bad Thad.
Richard Windsor

----- Original Message -----

From: Richard Windsor
Sent: 05/31/2010 01:40 PM EDT
To: "Carol Browner" <(b) (6)>; "Ken Salazar"
<(b) (6)> "Nancy Sutley" <(b) (6)> "Jane Lubchenco"
<jane.lubchenco@noaa.gov>; "Steven Chu" <(b) (6)>
Cc: "Seth Oster" <oster.seth@epa.gov>; "Bob Perciasepe"
<perciasepe.bob@epa.gov>; "Diane Thompson" <thompson.diane@epa.gov>
Subject: Situational FYI

A week or so ago, Jane and I were contacted independently by a group of scientists who wanted to be helpful to the government re the BP Spill. The effort is led by James Cameron, the filmmaker and underwater explorer. I volunteered EPA's Office of Outreach to host a teleconference or videoconference to allow the scientists to get together and explore their ideas. Mr. Cameron made a point of saying that he had been rebuffed by BP and I told him that we would certainly be willing to host a meeting.

The teleconference has evolved into an in person meeting. I just got the list of in person and virtual attendees from my staff today and was surprised to see how big it is - a few dozen people. It includes folks from Woods Hole, academia and the private sector. They have also invited government scientists to join as well and right now they are expecting Jim Markowsky from DOE and Craig McLean and Steve Murawski from NOAA.

I know WH and many of us have been hosting outreach meetings but I wanted to be sure you all were aware of this one. Given Mr. Cameron's profile, Seth is coordinating with WH Communications.

Nancy, Ken and Thad - let me know if you would like to send a rep. The meeting begins tomorrow at 8 am at EPA. Tx.

Lisa



Situational FYI

Richard Windsor t Carol Browner, Ken Salazar, Nancy Sutley,
o Jane Lubchenco, Steven Chu

05/31/2010 01:40 PM

Cc: "Seth Oster", "Bob Perciasepe", "Diane Thompson"

A week or so ago, Jane and I were contacted independently by a group of scientists who wanted to be helpful to the government re the BP Spill. The effort is led by James Cameron, the filmmaker and underwater explorer. I volunteered EPA's Office of Outreach to host a teleconference or videoconference to allow the scientists to get together and explore their ideas. Mr. Cameron made a point of saying that he had been rebuffed by BP and I told him that we would certainly be willing to host a meeting.

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Nancy, Ken and Thad - let me know if you would like to send a rep. The meeting begins tomorrow at 8 am at EPA. Tx.

Lisa



Fw: CNN Upcoming "Toxics in America" show this week

Richard Windsor o Carol Browner, Thad Allen

05/31/2010 11:37 AM

FYI - I was interviewed for this show but on the toxic chemicals work the Administration is doing. Note the emphasis on dispersants. LpJ

Mathy Stanislaus

----- Original Message -----

From: Mathy Stanislaus

Sent: 05/31/2010 11:35 AM EDT

To: Adora Andy; Seth Oster

Cc: Richard Windsor; Bob Perciasepe; Dale Perry; Dana Tulis; Diane Thompson

Subject: CNN Upcoming "Toxics in America" show this week

Do we know anything about the upcoming show this week? It was announced that the show will look at why chemicals banned elsewhere are used here including in the Gulf.

Mathy Stanislaus

USEPA Assistant Administrator

Office of Solid Waste & Emergency Response



Richard Windsor t
o Carol Browner
:

05/31/2010 11:25 AM

Dispersant usage doubled yesterday. I'm on it.



Can you give me a buzz

Richard Windsor to Carol Browner

05/31/2010 10:41 AM

(b) (6)

Tx.



Good job.

Richard Windsor t
o Carol Browner
:

05/30/2010 02:39 PM

You did great. And thx.



Schedule

Richard Windsor to Carol Browner

05/30/2010 08:04 AM

Cc: "Heather Zichal"

Good Morning. The latest (though not yet final) version of my schedule is below. We are still working on Friday and Saturday. Lisa

MONDAY, MAY 31

Situation briefing at Unified Area Command (UAC), Robert, LA and meeting with RADM Landry & BP

TUESDAY, JUNE 1

Houma Incident Command Post briefing on Marsh protection and clean-up activities conducted by rapid assessment teams - followed by meeting with Terrebone Parish Seafood Industry meeting with NOAA in the afternoon.

WEDNESDAY, JUNE 2

Field tours of oiled trash collection and disposal. Join Congressman Melancon and others for tour of oil impacted wetlands and fisheries.

THURSDAY, JUNE 3

Mobile Alabama Incident Command Post CP briefing and field briefing with local officials on EPA monitoring effort followed by brief TAGA sampling run



Richard Windsor t
o Carol Browner
:

05/27/2010 08:47 AM

A recovery team - Mabus and me and Jane?



Thoughts

Richard Windsor to Carol Browner

05/26/2010 07:45 AM

It actually has to be a government employee. Let's talk.



Fw: BP Letter - follow-up from last nite
Richard Windsor to: Carol Browner, Heidi E. Avery
Cc: "Bob Perciasepe"

05/24/2010 07:56 PM

Carol and Heidi,

Bob Perciasepe asked me to forward you BP's letter to me re dispersants. It is attached.

We are preparing a response. Ignore the note below. It will be matter of fact and lay out what EPA will do and that we expect BP to pay for it.

Lisa

Dana Tulis

----- Original Message -----

From: Dana Tulis

Sent: 05/24/2010 07:31 PM EDT

To: Richard Windsor; Bob Perciasepe <perciasepe.bob@epa.gov>; Diane Thompson <thompson.diane@epa.gov>; Seth Oster <oster.seth@epa.gov>

Subject: Fw: BP Letter - follow-up from last nite

Given the events today and this letter, we may want to modify tone of our letter, back out. I am waiting on that, until I hear back from you.



image2010-05-24-075423.pdf

Dana S. Tulis
Acting Office Director
Office of Emergency Management
Environmental Protection Agency
202-564-8600

bp



David I. Rainey
Vice President
Gulf of Mexico Exploration

BP Exploration & Production Inc.
501 Westlake Park Boulevard
Houston, TX 77079

VIA HAND DELIVERY AND REGULAR MAIL

May 23, 2010

Administrator Lisa P. Jackson
Environmental Protection Agency
Ariel Rios Building
1200 Pennsylvania Avenue N. W.
Washington D.C. 20460

Direct 281 366 2000
Fax 281 366 7239

Dear Administrator Jackson:

Thank you for providing me the opportunity to meet with you this evening and for openly and candidly sharing with me your concerns about the use of dispersants as part of the MC 252 spill response. I hope I was able to clarify BP's response to the Environmental Protection Agency's ("EPA") directive to identify alternative dispersants. BP understands your concerns and we will do all that we can to address them.

- BP will continue its search for an alternative dispersant that is available, effective and less toxic.
- BP will review the scientific literature for case studies on the actual use of dispersants, their efficacy and the impact their use had on the environment.
- BP is committed to minimizing as much as possible the use of dispersants while meeting the objectives of the Unified Area Command response.

Please let me know if there is anything more BP can do to address your concerns with regard to the use of dispersants.

Sincerely,

David Rainey
Vice President of Gulf of Mexico Exploration



Fw: Release as it stands now

Richard Windsor o Carol Browner

05/22/2010 04:18 PM

FYI

Dana Tulis

----- Original Message -----

From: Dana Tulis

Sent: 05/22/2010 04:17 PM EDT

To: Richard Windsor

Cc: Bob Perciasepe; Diane Thompson; Seth Oster; Arvin Ganesan; Mathy Stanislaus; Barry Breen; Paul Anastas

Subject: Fw: Release as it stands now

BP's response to our Directive on less toxic dispersant is now on our web site.

Dana S. Tulis
Acting Office Director
Office of Emergency Management
Environmental Protection Agency
202-564-8600

----- Forwarded by Dana Tulis/DC/USEPA/US on 05/22/2010 04:16 PM -----

From: Brendan Gilfillan/DC/USEPA/US
To: "Dana Tulis" <Tulis.Dana@epamail.epa.gov>
Cc: "Seth Oster" <oster.seth@epa.gov>, "Adora Andy" <Andy.Adora@epamail.epa.gov>
Date: 05/22/2010 02:57 PM
Subject: Release as it stands now

Still waiting for final approval from the WH:

EPA Releases BP's Response to Directive on Dispersants

WASHINGTON - The U.S. Environmental Protection Agency today released BP's response to EPA's directive on dispersants. EPA's directive to BP required them to evaluate available, pre-approved dispersants for toxicity and effectiveness and report back to EPA within 24 hours. After receiving their response late Thursday night, EPA immediately called a meeting with BP to discuss the issue on Friday. EPA will continue to work over the next 48 hours to ensure BP is complying with the directive.

BP's response to EPA's directive, as well as the directive itself, can be found here:
<http://www.epa.gov/bpspill/dispersants.html> <<http://www.epa.gov/bpspill/dispersants.html>>.

BP and several of the dispersant manufacturers have claimed some sections of BP's response contain confidential business information (CBI). By law, CBI cannot be immediately made public except with the company's permission. EPA challenged these companies to make more information public and, as a

result, several portions of the letter can now be made public. EPA is currently evaluating all legal options to ensure that the remaining redacted information is released to the public. EPA continues to strongly urge these companies to voluntarily make this information public so Americans can get a full picture of the potential environmental impact of these alternative dispersants.



2 things

Richard Windsor t
o Carol Browner
:

05/19/2010 07:35 PM

1 - Thanks

2 - one other name - Vicki Spruell, chair of the Ocean Conservancy

Enjoy tonight!



Commission

Richard Windsor t
o Carol Browner
:

05/18/2010 09:11 AM

Here are a few initial thoughts -

- [REDACTED] (b) (6), widely regarded as very influential in the rebuilding and economy of New Orleans, a really great guy and enormously respected

- Bill Reilly (was EPA administrator at time of Exxon Valdez spill, can speak to OPA 90 and EPA's responsibilities there)

- Don Boesch - prof at U of Maryland and Chair of the NAS Oceans Workgroup. He is a native of New Orleans and went to Tulane. I have his bio.

- I got a message that [REDACTED] (b) (6) is interested in serving on the presidential commission. He is the [REDACTED] (b) (6). He would also add diversity.



Scheduling Conflict - assistance requested

Richard Windsor t
o Carol Browner
:

05/14/2010 03:42 PM

Carol,

Steve in your office is scheduling a Principals call to discuss K-L on May 19th at 11 am. At that exact time, I will be testifying on the BP Spill in House T and I. Given the importance of this matter to me and EPA's central role in this discussion, I'd like to ask that the time be adjusted, if at all possible. Ideally, I'd like it to be at a time that I can attend. If that's not possible, at a minimum, could the time be moved up to 1030 am? That way I can hear the beginning of this discussion and Bob P and David can cover the rest.

Thanks, Lisa



Richard Windsor t
o Carol Browner
:

05/06/2010 07:20 PM

Oh my.



Fw: WAPO: Chemical dispersants an unknown quantity in addressing oil spill

Richard Windsor o Carol Browner

05/06/2010 06:51 PM

Adora Andy

----- Original Message -----

From: Adora Andy

Sent: 05/06/2010 06:16 PM EDT

To: Richard Windsor; Seth Oster; Allyn Brooks-LaSure; Bob Perciasepe; Diane Thompson; Stephanie Owens; Arvin Ganesan; Mathy Stanislaus; David McIntosh

Cc: Brendan Gilfillan; Betsaida Alcantara; Alisha Johnson; Michael Moats; Vicki Ekstrom; Dru Ealons

Subject: WAPO: Chemical dispersants an unknown quantity in addressing oil spill

Chemical dispersants an unknown quantity in addressing oil spill

By Juliet Eilperin

Washington Post Staff Writer

Thursday, May 6, 2010; 5:18 PM

The decision on whether to use chemical dispersants deep below the sea's surface to break up the Gulf of Mexico oil spill boils down to two central questions: Is it worth taking this unprecedented step to protect the region's sensitive and ecologically valuable wetlands, even at the potential expense of its marine life? And should federal officials conduct extensive new research before making the leap, since the scientific literature on this question is so sparse?

"It's sort of the devil you know versus the devil you don't," said Linda Greer, a senior scientist at the Natural Resources Defense Council. "It's really shocking to me how little research has been done into these basic questions."

Responders to the downed Deepwater Horizon rig have already spent days applying more than 150,000 gallons of oil dispersant -- Nalco's Corexit 9500 -- to break up the tens of thousands of gallons of oil that have reached the ocean's surface.

Cal Dooley, president of the American Chemistry Council, said Wednesday that chemical companies "have taken extraordinary steps to increase our dispersant production and institute new coordination measures to meet the need. Other chemistry products with potential applications include detergents and absorbents. We applaud these companies' prompt action and strong commitment in addressing this challenge."

But these compounds have never been used at depth: Federal officials have conducted two rounds of tests to determine what effect they would have hundreds of feet underwater, and are

consulting with state and federal agencies as well as local community leaders before making the decision to proceed with that line of attack.

On a basic level these dispersants work the same way dishwashing liquid works on grease: They break up the oil into tiny droplets by attaching to the oil so it's diluted in the water column. And scientists and policymakers agree that the oil from the spill poses a greater threat to wildlife and vegetation than the chemicals contained in the dispersants

"You're putting something into the water, it's less toxic than the oil, so it's a trade-off," said Coast Guard Commandant Thad Allen, national incident commander for the BP spill, in an interview.

But the question of the broader trade-off -- whether these compounds will wreak havoc on the marine system over time -- remains unanswered. Five years ago the National Academy of Sciences issued a nearly 400-page study on oil dispersants, which cautioned, "In many instances where a dispersed plume may come into contact with sensitive water-column or benthic organisms and populations, the current understanding of key processes and mechanisms is inadequate to confidently support a decision to apply dispersants."

The NAS panel urged additional scientific inquiry into the matter, but little of that research has taken place. And now, the federal government will have to make a significant decision without it.

"It's a hard call," said Carys L. Mitchelmore, one of the authors of the 2005 NAS report and an associate professor at the University of Maryland Center for Environmental Science's Chesapeake Biological Laboratory. "There really is very little information and research about what are going to be the environmental consequences. But the trade-off is protect the shoreline at all costs."

David Horsup, Nalco's division vice president for energy services research, said independent laboratories have tested the ecological effects of applying its product on the sea surface, and that its current incarnation "has more favorable environmental properties than what we used 15, 20 years ago." But he added, "Do any of these test conditions simulate subsea conditions? I don't know."

The Environmental Protection Agency is analyzing water samples taken from deeper areas in the Gulf where responders have applied the dispersants, according to federal officials, and will report back before a broader application takes place.

By applying them at depth, Mitchelmore explained, responders will have a better chance of keeping the oil from reaching the marshes on which so many species depend, but they will be exposing organisms "that wouldn't be normally exposed" to both the oil and the chemicals in the dispersants.

That could kill off fish larvae -- such as those from the imperiled Atlantic bluefin tuna that use the Gulf of Mexico for spawning grounds -- and threaten filter-feeders like whale sharks that pass

through those waters. It could also harm commercially valuable oysters and mussels, as well as organisms low on the food chain that sustain larger marine creatures. "You would be killing off their food," Mitchelmore said.

There are other unknowns: Almost no research has been done on whether the dispersants will undermine the water repellency of birds, which is essential for regulating their body temperature. And most of the testing of dispersants has been conducted in laboratories rather than in the field, which may mean scientists have underestimated the toxic threat a mixture of oil and chemicals could pose. New research suggests natural light enhances oil's toxicity, Mitchelmore said, which would threaten translucent organisms such as fish larvae.

In addition, Greer said, scientists do not know if chemically treated oil will degrade as quickly as oil that's dispersed through wind and wave, and if it's more toxic. That could mean the oil will stay in the marine ecosystem longer and exact a higher cost over time. "There's sort of no way to win here," she said.

Horsup, however, said dispersed oil at the surface did degrade more quickly, and "the initial results" of applying it at depth "are very encouraging."

"You always have to compare it against the case of doing nothing," he said. When it comes to treating an oil spill, he added, "It's not a panacea by any means. It's a very good method, not the only one, and it has to be used in conjunction with other tactics."

Adora Andy
Press Secretary
U.S. Environmental Protection Agency
Office of Public Affairs
202-564-2715
andy.adora@epa.gov



Fw: Dispersants -- Internal Talking Points

Richard Windsor to: Carol Browner, Nancy Sutley, Ken Salazar,
Janet Napolitano, Thad Allen, Mary Landry

05/06/2010 04:18 PM

These have been given to WH. NOTE - they include the statement that no further subsea dispersant use is authorized at this time. Tx.

- Diane Thompson

----- Original Message -----

From: Diane Thompson

Sent: 05/06/2010 04:13 PM EDT

To: Richard Windsor

Cc: "Aaron Dickerson" <dickerson.aaron@epa.gov>

Subject: Fw: Dispersants -- Internal Talking Points

Seth Oster

----- Original Message -----

From: Seth Oster

Sent: 05/06/2010 02:48 PM EDT

To: David Gray; Al Armendariz; Bob Perciasepe; Dana Tulis; Dale Perry; Dayna Gibbons; Emily Zimmerman; Jeanethe Falvey; Debbie Dietrich; Gilberto Irizarry; Stanislaus.mathy@epa.gov; Allyn Brooks-LaSure; Adora Andy; Arvin Ganesan; Diane Thompson; Janet Woodka; Alisha Johnson; Brendan Gilfillan; Betsaida Alcantara; Lisa Heinzerling; Bob Sussman; David McIntosh; Gina McCarthy; Paul Anastas; Nena Shaw

Subject: Dispersants -- Internal Talking Points

Attached are general talking points for your use on the dispersants issue. This is an internal document.

Please let me know directly if you have any questions.

Seth



Dispersant Talking Points - FINAL.doc

Seth Oster
Associate Administrator
Office of Public Affairs
Environmental Protection Agency
(202) 564-1918
oster.seth@epa.gov

GENERAL BACKGROUND ON DISPERSANTS

There is a list of dispersants authorized for use as part of what is called the "National Contingency Plan Product Schedule" which is overseen by EPA. The dispersant being used on-site at the BP spill is on that approved list.

There are two ways dispersants can be used: (1) on the water's surface, dropped by planes and (2) below the water's surface, through injections using remote-control devices (sub-surface).

- When this crisis occurred, Coast Guard and EPA gave BP immediate authorization to move forward with the use of this approved dispersant on the affected water's surface in an effort to mitigate the impact of the spill.
- This authorization included specific conditions to ensure the protection of the health of residents in the affected areas and the environment.
- With our approval, BP continues to use this dispersant on the surface of the water (BP will have to provide further information about how effective the dispersant has been).

The Coast Guard and EPA also authorized BP to conduct two tests of a novel approach to use this dispersant sub-surface, at the source of the leak. The tests were done to determine if the dispersant would be effective in breaking up the oil and helping to control the leaks, as well as to monitor any adverse effects this tactic may have on the environment.

- The first test was inconclusive. We are awaiting from BP the results of the second test.
- **No further use of the dispersant sub-surface will take place until the results of these tests are provided to us and reviewed.**
- If the tests demonstrate that the sub-surface dispersant was effective, we may authorize its use along with ongoing monitoring of its effects on the environment.
- We also reserve the right to withdraw our approval of its use sub-surface at any time if we determine that the negative impacts on the environment outweigh the benefits.

The federal government is constantly monitoring air quality in the area to ensure that nearby residents are informed and protected. EPA is conducting air monitoring through the use of aircraft as well as fixed and mobile air monitoring stations on land, and our procedure are regularly reevaluated so we can make any necessary adjustments. EPA has a dedicated Web site providing daily updates of its air monitoring data (www.epa.gov/bpspill).

At any time, we reserve the right to stop BP from continuing to use the dispersant on the water's surface if we determine air quality is being adversely affected



This Morning

Richard Windsor to Carol Browner, Bob Perciasepe

04/29/2010 06:15 AM

Cc: "Diane Thompson"

Hi Carol,

I am planning to attend Dr Height's funeral today. The SS wants us in our seats by 9. The service starts at 10.

I can be available early by phone or in person to feed info to you for the PDB if you need anything. Bob P is also available.

Lisa

Lisa



FYi - Still haven't received the bill to start modelling

Richard Windsor t
o Carol Browner
:

04/27/2010 02:31 PM



Energy Star and the recent letters from the Electronics Industry

Richard Windsor to Carol Browner

04/19/2010 12:26 PM

Cc: "Gina (Sheila) McCarthy", "Bob Perciasepe", "Seth Oster"

Carol,

As I know you are aware, in response to several reports that were quite critical of the Energy Star appliance and product programs, EPA and DOE have recently committed to tightening the requirements for qualifying products in those programs. In doing so, we are attempting to balance the voluntary nature of the Energy Star program with the value and integrity of the Energy Star brand.

One immediate programmatic change that we believe was necessary for the integrity of the program was that we have decided to suspend Energy Star's online product certification system. This certification system allowed GAO auditors to very quickly receive Energy Star certification for several bogus products from EPA and DOE.

Industry is generally pushing back though some of the reason for that is a lack of understanding of how the Energy Star program will work going forward. We will shortly be meeting with the Consumer Electronics Association and others to address their concerns. Please feel free to refer them to me or to Gina if they mention their concerns to you. I'm happy to discuss further if you'd like.

Thanks, Lisa



Hey. I just tried you back. I am in a better cell area. Give me a buzz. There is another important thing I want you to know.

Richard Windsor
t
o Carol Browner
:

04/19/2010 11:51 AM



Got your message

↑

Richard Windsor o Carol Browner

04/07/2010 03:22 PM

I tried returning the call but you're in a meeting. Congrats! We are returning from
(b) (6)) so I am out of pocket from 4 to 10 pm EDT today. Lisa



Fw: Thursday

Richard Windsor to Carol Browner

03/27/2010 02:01 PM

Carol - I'm not sure what's going on here or why you are in direct conyact w Gina on this and the LDV rule.

Ray and I have been in direct contact re: the LDV rule ever since the WH informed us that it was passing on an announcement. At this point, he is planning to be away next week on vacation so he and I had been talking about a joint press release and press call. If that's going to change, you need to speak to him directly. Gina has not been privy to those cabinet level discussions.

Lisa

----- Original Message -----

From: Gina McCarthy
Sent: 03/27/2010 01:47 PM EDT
To: Richard Windsor
Subject: Fw: Thursday

Not sure why email below bounced back.

----- Original Message -----

From: Gina McCarthy
Sent: 03/27/2010 01:42 PM EDT
To: [REDACTED]
Cc: Seth Oster
Subject: Fw: Thursday

Seems like Carol took my question to heart. You ok to move an event forward?

----- Original Message -----

From: "Zichal, Heather R." [REDACTED]
Sent: 03/27/2010 12:10 PM AST
To: Gina McCarthy
Subject: Thursday

So I think we need to move in the direction of being ready to do a WH event w stakeholders to announce car rule w Jackson and LaHood, consistent w your ongoing discussions w Carol. You ok if I have our comms shop start working with yours and DOT's to see what we could have ready?



Press Club Speech

Richard Windsor o Carol Browner, Nancy Sutley

03/05/2010 06:23 PM

Bcc: "Seth Oster"

Carol and Nancy,

My National Press Club speech is on Monday. I had anticipated getting the text of the speech to you this afternoon, but unfortunately won't be able to. I just did a run through with staff and am still making changes.

The thesis of my speech is that environmental protection is an economic stimulus. It is grounded in the President's regular assertion that the economy vs. environment choice is a false one, and uses historical examples to support that idea. I draw a line between protection and stewardship and technological innovation that makes us healthier and creates good green jobs. It talks about environmental bipartisanship, cites environmental justice as an example of how pollution harms economic growth and delves a bit into the growing green consumer movement. No news here.

Thanks, Lj



Fw: this article pretty much sums up the impact of the letter

Richard Windsor o Carol Browner
t
:

02/23/2010 09:58 AM

David McIntosh

----- Original Message -----

From: David McIntosh

Sent: 02/23/2010 08:24 AM EST

To: Richard Windsor

Cc: Seth Oster; Arvin Ganesan

Subject: this article pretty much sums up the impact of the letter

It is also interesting in that it reveals the fissures between the staffs and the actual Senators (Rockefeller and Murkowski).

CLIMATE: EPA's gradual phase in of GHG regs garners qualified praise from senators (Tuesday, February 23, 2010)

Robin Bravender and Darren Samuelsohn, E&E reporters

Facing mounting pressure from congressional lawmakers on both sides of the aisle, the Obama administration yesterday vowed to gradually phase in climate regulations for industrial sources.

U.S. EPA Administrator Lisa Jackson said that no stationary sources will face greenhouse gas regulations this year and that small sources will not be subject to permitting requirements any sooner than 2016. EPA is also considering "substantially" raising the thresholds in its proposed "tailoring" rule to exempt more facilities from requirements that they minimize their greenhouse gas emissions.

The announcement is seen as a step forward by both Republican and Democratic lawmakers who have expressed concerns about the possible economic consequences of regulating carbon dioxide and other gases, but several senators said they still plan to move forward with efforts to handcuff EPA's regulatory authority.

Jackson's comments came in response to a letter sent last week by eight moderate Senate Democrats pressing for answers on how and when EPA plans to begin regulating the heat-trapping gases, warning that the costs may be too much for their states.

"I share your goals of ensuring economic recovery at this critical time and of addressing greenhouse-gas emissions in sensible ways that are consistent with the call for comprehensive energy and climate legislation," Jackson wrote.

EPA will begin to phase in permitting requirements and regulating large stationary sources of greenhouse gases in 2011, Jackson said. In early 2011, only facilities that must already apply for Clean Air Act permits for other pollutants will need to address those emissions. Fewer than 400 facilities would be subject to those requirements, she said. The agency will begin to require permits from other large sources in the latter half of 2011.

Senators who are backing efforts to hamstring EPA's regulatory authority said the gradual schedule was a positive signal.

"It helps," said Commerce Chairman Jay Rockefeller (D-W.Va.), who was one of the lead signatories on the letter sent last week to EPA.

Still, Rockefeller said that EPA regulations would have enormous implications on coal state economies and should be handled by Congress instead of a federal agency. Rockefeller said he remains committed to "presenting legislation that would provide Congress the space it needs to craft a workable policy that will protect jobs and stimulate the economy."

Rockefeller has said he plans to introduce a bill that would halt EPA's rules for between two and five years.

"I can't say this with total authority, but I think that to some extent Lisa [Jackson] and to more extent the White House wants this," Rockefeller said of his bill. "We probably ask for more time than they want," he added, but when drafting the bill, "we talked as we went along with the EPA and the White House."

Sen. Lisa Murkowski (R-Alaska), who is pushing a separate resolution aimed at blocking EPA climate rules, also welcomed EPA's announcement.

Murkowski aides read the EPA letter for the first time just off the Senate floor. "It's a pretty substantial backing off," one staffer said, referring to Jackson's plan to delay until 2011 any climate-related stationary permits.

"Well, considering where we were yesterday, absolutely," Murkowski added. "Absolutely."

Murkowski, the ranking member of the Senate Energy and Natural Resources Committee, said EPA's planned schedule was "good" but said she had a number of questions as well.

"One of the unknowns is, if they're in agreement they're not going to be moving on stationary, that's certainly helpful, but what happens to permits in the meantime?" Murkowski said. "Will any permits be issued? Are they just kind of put on hold? I

suppose you can expect to see litigation against EPA failing then to move on the stationary sources? What does that do to the permits then to move on the stationary sources?

"What we're trying to do is gain a little certainty here," she added. "I'd be curious to know whether they actually believe we'll have more certainty or less."

Late yesterday, Murkowski said her resolution remains the best path because it uses the Congressional Review Act -- which requires 51 votes to pass the Senate -- to block EPA, rather than Rockefeller's bill, which would require 60 votes to pass and for a shorter timer period.

"A temporary timeout isn't sufficient," said Murkowski spokesman Robert Dillon. "Bad regulations today are bad regulations tomorrow."

Sen. Mark Begich (D-Alaska), who also signed on to the letter questioning EPA's regulatory plans, said the calendar laid out by Jackson "makes me feel a lot more comfortable." Begich noted that he had not yet read EPA's response.

States laud timeline

State and local air regulators also applauded EPA's plans to gradually roll out the permitting requirements.

"We are extremely pleased that EPA is providing states with the additional time and flexibility outlined in Administrator Jackson's letter," said Bill Becker, executive director of the National Association of Clean Air Agencies. "It will result in a much smoother transition and allow states to tailor their rules to comport to the federal regulations in a seamless manner."

EPA's proposed tailoring rule would have raised emission thresholds for facilities that need permits from 100 or 250 tons of pollution per year -- the Clean Air Act's thresholds for conventional pollutants -- to 25,000 tons of carbon dioxide equivalent per year.

Jackson said yesterday that EPA's final tailoring rule -- expected next month -- will include a "substantially higher" threshold than the proposal.

But while the draft rule seeks to raise the permitting thresholds across the country, state regulators and some industry groups have warned that states will need additional time to change lower thresholds that they have on the books.

Nearly 40 states operate under EPA-approved "State Implementation Plans" (SIPs) that establish a 100- or 250-ton threshold for the permitting requirements, according to an association of state and local air regulators. Those state limits

would remain in place until state laws and regulations are modified, the group said.

FW: Business Roundtable releases "Roadmap for Growth"
Browner, Carol M.
to:
Richard Windsor, Sutley, Nancy H.
12/08/2010 05:38 PM
Show Details

History: This message has been forwarded.

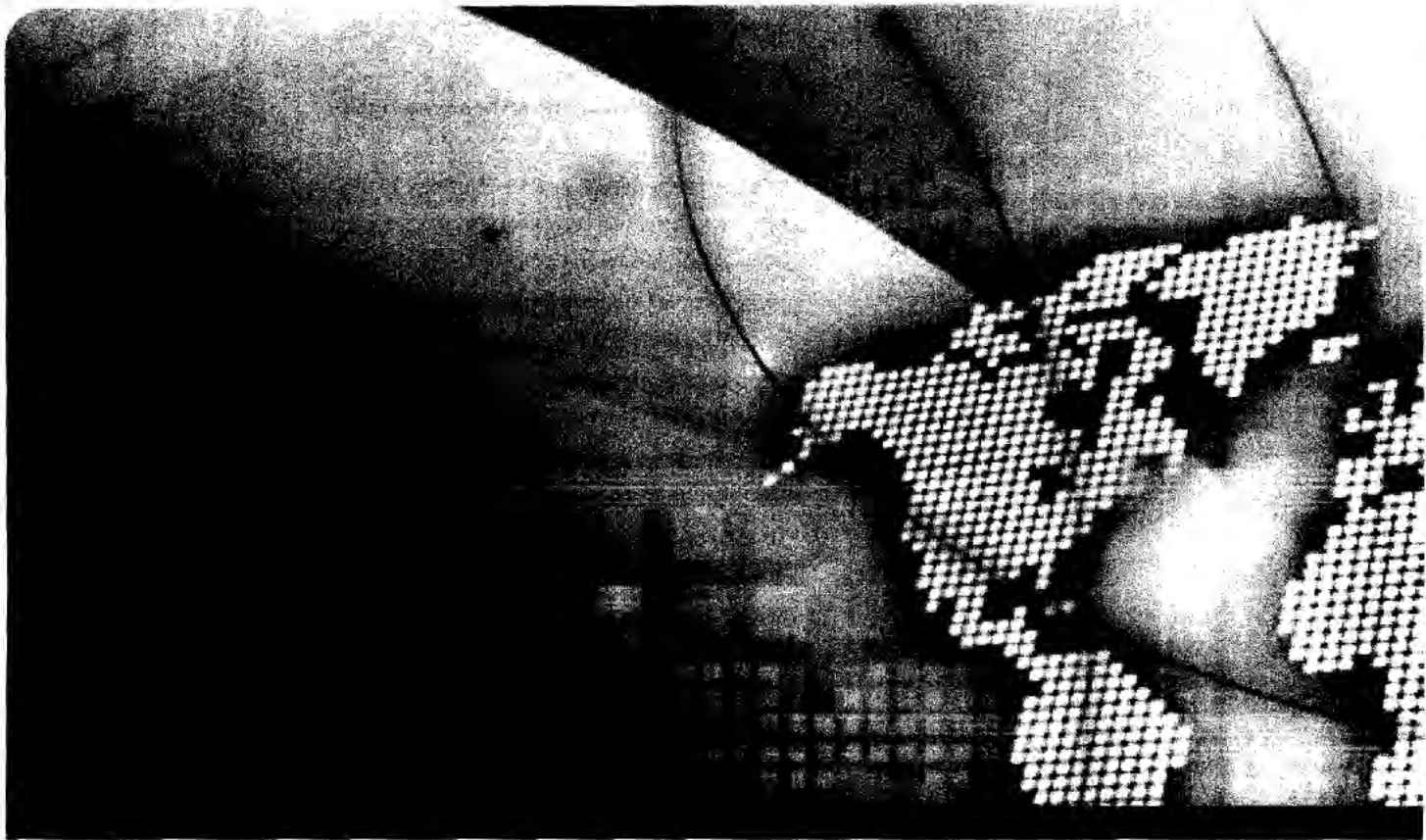
From: Eric Thomas [mailto:ethomas@fratelli.com]
Sent: Wednesday, December 08, 2010 10:02 AM
To: Eric Thomas
Subject: Business Roundtable releases "Roadmap for Growth"

Attached, please find Business Roundtable's "Roadmap for Growth," including a cover letter sent today to all Members of Congress.

The *Roadmap* offers data-driven recommendations in five key areas:

- Fiscal Policy and Competitive Taxation
- Market Access
- Education
- Government Regulation
- Energy and the Environment

For more information, visit: <http://businessroundtable.org/studies-and-reports/roadmap-for-growth/> or www.brt.org.



Roadmap for Growth

The United States is at a critical juncture. The deep recession and weak economic recovery have left one in 10 American workers without a job, and our federal budget is driving our country's debt to unprecedented levels.

Business Roundtable believes that the nation's business community, the White House and Congress must work together to encourage the investment and innovation necessary to restore our nation's economic growth. This Roadmap for Growth details our recommended action plan.



More Than Leaders. Leadership.

We need American policies that ensure U.S. companies can compete on a level playing field and continue to deliver the improvements in quality of life that Americans have enjoyed in recent decades.

What We Need: Holistic, Growth-Oriented Policy

As the world economy expands—95 percent of the world's consumers today are outside the United States—we need American policies that ensure U.S. companies can compete on a level playing field and continue to deliver the improvements in quality of life that Americans have enjoyed in recent decades. Piecemeal policies to address specific issues in areas such as energy, taxation or health care often have unintended negative consequences for employers and the economy. There currently exists an atmosphere of uncertainty, with many businesses postponing investments and hiring decisions as they assess how they will be affected by new mandates.

In this increasingly competitive environment, the nation's leaders need to consider the impact of every policy decision on American businesses and their ability to grow, create new jobs and compete in the world market. Our leaders must be aware that other nations are looking to enhance their own competitiveness. If U.S. firms are to continue to be more productive, innovative and efficient, U.S. policies must change.

Business Roundtable has created the Roadmap for Growth, which comprises policies to achieve growth and create jobs. The ideas we outline here are data-driven recommendations for policy changes that should be acted upon now, not later.

Business is prepared to work with the U.S. government to develop growth-oriented policies. At Business Roundtable, we see the need for action in five key areas:

- Fiscal Policy
- Market Access
- Education
- Government Regulation
- Energy and the Environment

The following Roadmap lays out specific recommendations in each of these areas. Together, these policies comprise a holistic plan to drive sustained economic growth in the United States and position our nation as a global leader in the 21st century.

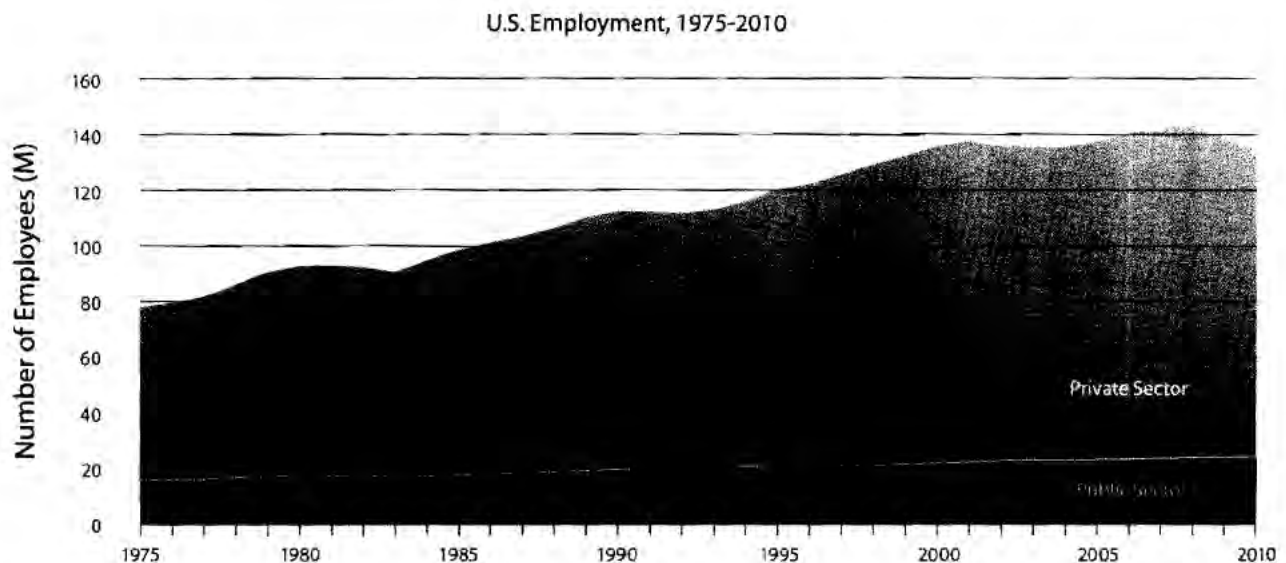
U.S. businesses—large and small companies—are the engine of growth for our economy and they understand what is necessary to help our economy recover.

American Business: Poised to Lead the Way

Businesses are the foundation for economic growth. They create jobs; they innovate, manufacture and provide the services that drive the economy; and they have the technology, expertise and capital to play a pivotal role in restoring our nation's economic growth.

As CEOs of our nation's largest companies, Business Roundtable members know that it is essential to our future domestic success that American businesses are competitive at home and abroad. We stand ready to work with lawmakers to help achieve a common understanding of the unforeseen consequences that poorly considered regulation and legislation can have on the competitiveness of American businesses, and on the country's ability to remain a global economic leader and create new jobs. We are prepared to work with elected officials to help define clear policies that will make the future more certain and businesses more optimistic.

Right now, we have a historic opportunity to put in place the right policies to create jobs and foster economic stability, but business and government must work together. Business Roundtable's Roadmap for Growth is our pro-jobs economic strategy.



Source: Bureau of Labor Statistics
Note: Figures are from January of each year

Fiscal Policy: Competitive Taxation and Deficit Reduction

Sustainable Growth Through
Responsible Spending



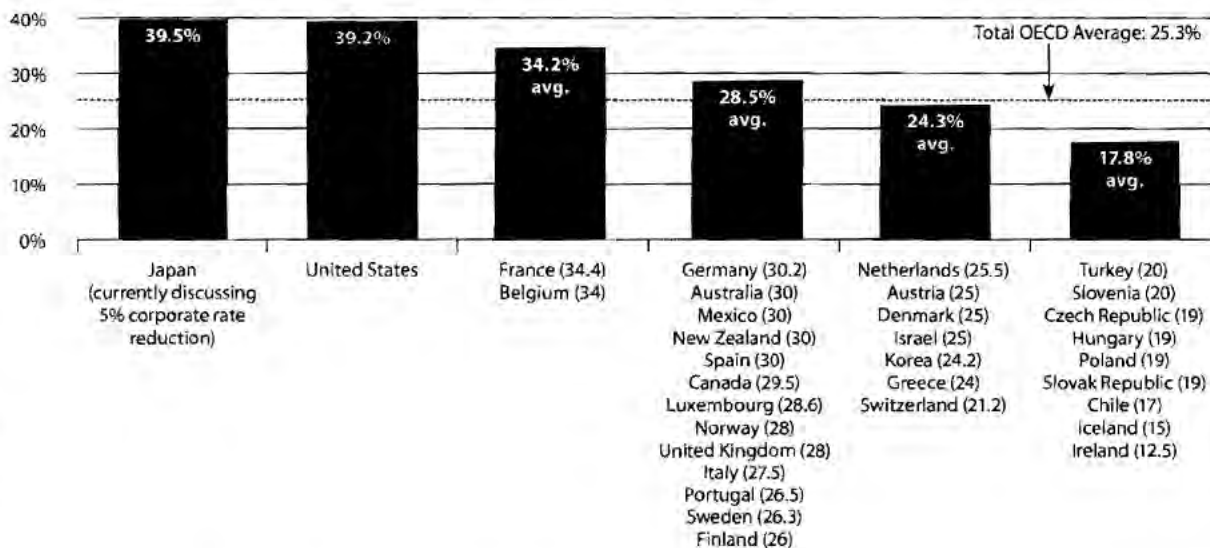
Fast Facts Competitive Taxation

US companies pay taxes at far higher rates than their international competitors.

- We are the only G8 country that taxes the overseas business income of its corporations.

- We have the second-highest statutory corporate tax rate in the OECD, 13 percentage points higher than the OECD average.

Corporate Tax Rates, 2010



Source: OECD Tax Database (2010)

Note: Includes central (i.e., federal) and sub-central (i.e., state) rates

Competitive Taxation

The Issue

To increase the pace of economic growth and decrease unemployment, American businesses must have the confidence to invest and hire.

To increase the pace of economic growth and decrease unemployment, American businesses must have the confidence to invest and hire. Changes in tax policy can create the proper conditions for more robust job creation in the private sector, stronger capital formation, higher exports and increased foreign investments. Conversely, uncertainty and excessive taxation restrict our ability to innovate, compete and hire.

In 1986, the United States embarked on tax reform that reduced the corporate tax rate from 46 percent to 34 percent, providing U.S. companies with one of the most competitive tax rates in the world at the time. Since 1986, however, changes in the world economy and the efforts of other governments to attract investment and create jobs have left the United States with one of the least competitive tax systems in the world, disadvantaging American companies and American workers.

In 2010, the combined federal and state corporate tax rate in the United States is 39.2 percent, the second highest in the developed world and 50 percent higher than the 25.3 percent average statutory rate among Organization of Economic Cooperation (OECD) countries. A lower corporate tax rate is necessary to make the United States a more attractive location for the capital investment needed to fuel job growth.

The rest of the world also promotes foreign investment with more competitive tax treatments, understanding that domestic workers and economies benefit when companies export goods and services abroad and add high-paying domestic jobs to support their worldwide operations. Here in the United States, companies' foreign operations serve as platforms for U.S. goods and services to expand into new foreign markets, which, in turn, grow U.S. employment.¹

All other G8 countries, and most other OECD countries, have territorial tax systems that permit foreign earnings—taxed once already in the foreign location—to be brought back for reinvestment in the domestic economy and incur little or no additional home country tax. The U.S. system, in contrast, creates a tax disadvantage for American companies, which pay taxes in the foreign location in which they operate and additional U.S. taxes when they bring foreign earnings home. With 95 percent of the world's consumers outside the United States, U.S. tax law is a detriment to the growth of American companies.

Innovation and technological advances achieved through research and development (R&D) by U.S. companies have long been responsible for major increases in American economic growth and worker productivity. Yet, a 2009 OECD study placed the United States 19th out of 32 OECD countries in terms of the competitiveness of our R&D tax incentives and 24th out of an expanded group of 38 countries. According to this study, the U.S. tax incentives for R&D are behind those of advanced emerging economies such as Brazil, China, India and Singapore. The OECD study does not consider special tax rates that apply to innovation income in some countries or the temporary nature of the U.S. R&D tax credit—factors that would make the U.S. disadvantage even greater. As economic growth is increasingly dependent on leading through innovation, the U.S. must take action to stay ahead.

OECD Home Country Method of Tax on Foreign-Source Dividends

Method of Taxation	Countries		Dividend Exemption Percentage
Exempt foreign-source dividends from domestic taxation through territorial tax system ¹	Australia, Austria, Canada, Czech Republic, Denmark, Finland, Greece, Hungary, Iceland, Luxembourg, Netherlands, New Zealand, Portugal, Slovak Republic, Spain, Sweden, Switzerland, ² Turkey, United Kingdom		100% exemption
	Norway		97% exemption
	Belgium, France, ³ Germany, Italy, Japan, Slovenia		95% exemption
Worldwide system of taxation with foreign tax credit	Country	Tax Rate	
	Chile	17.00%	0% exemption
	Ireland	12.50%	0% exemption
	Israel	25.00%	0% exemption
	Korea	24.20%	0% exemption
	Mexico	30.00%	0% exemption
	Poland	19.00%	0% exemption
	United States	35.21%	0% exemption

¹ In general, territorial tax treatment providing exemption of foreign-source dividends depends on qualifying criteria (e.g., minimum ownership level, minimum holding period in the source country, and/or the source country tax rate).

² The effective exemption may be reduced by up to 5% as a proxy for general and administrative expenses.

³ The exemption percentage is at least 95%, but can be higher.

⁴ Refers to generally applicable tax rate, including surcharges, of combined central and sub-central government taxes.

Source: Country tax rates are from OECD, OECD Tax Database.

The Solution

To support U.S. competitiveness and job growth, the United States needs to:

- **Implement comprehensive tax reform.** We need to reconsider our nation's entire corporate tax system and redesign it to promote investment in the United States and strengthen U.S. competitiveness in the global marketplace. A stable, reliable, equitable and non-discriminatory tax system that provides a level playing field is essential for long-term economic growth.
- **Decrease the corporate tax rate.** The U.S. must lower the corporate tax rate to be more competitive with other countries. The high U.S. corporate tax rate reduces investment and leads to lower wages for American workers.
- **Consider a territorial tax system.** The United States is the only G8 country, and one of only a few OECD countries, without a territorial tax system.
- **Provide for business certainty by extending expired provisions.** The short-term nature of many business tax incentives reduces their ability to encourage the very activities they are intended to promote, diminishing American competitiveness. As of this writing, business tax incentives that expired at the end of 2009, including the R&D credit and important international provisions, have not yet been extended. Business Roundtable calls for their immediate and seamless extension for 2010 and a short-term extension for 2011 and 2012 to reduce ongoing business uncertainty. In view of the nascent economic recovery, these extensions should be implemented without raising new taxes on businesses or consumers.

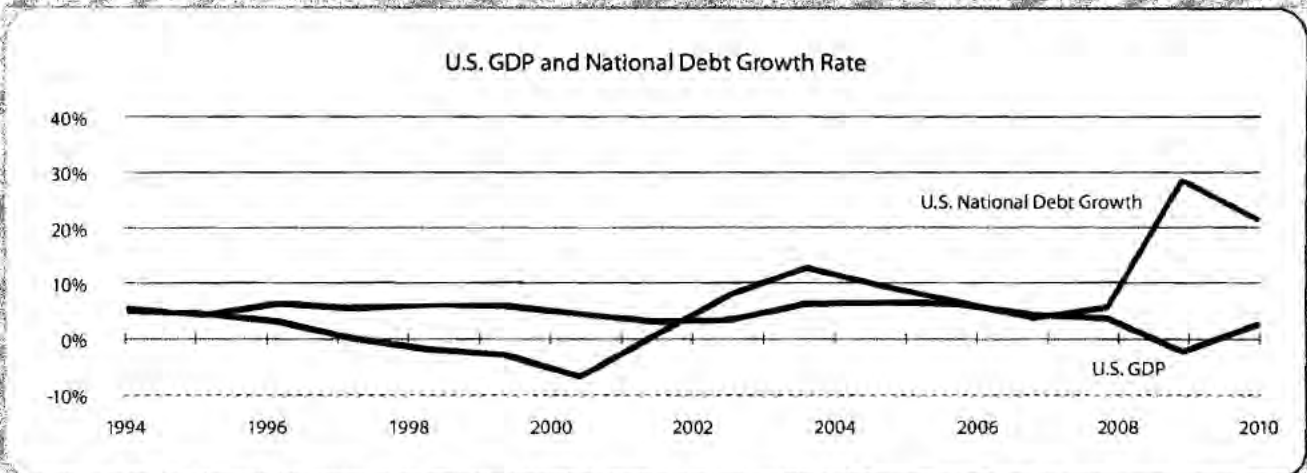
Fast Facts Deficit Reduction

The growth in government spending is unsustainable:

- Government spending is projected to reach 25% of GDP by 2020
- In just three years, the percentage of debt held by the public has ballooned from 36% of GDP in 2007 to 62% of GDP at the end of fiscal 2010

• In the next 10 years, publicly-held debt is projected to grow to 90% of GDP

- The annual budget deficit is projected to be over \$1 trillion in 2011
- The 2009 and 2010 deficits are the largest deficits relative to the size of the economy since World War II



Source: White House Office of Management and Budget, Congressional Budget Office

Deficit Reduction

The Issue

If we continue down this path, public debt will approach 100 percent of GDP in just nine years.

Federal government spending is projected to grow significantly in the decades ahead. Under the Administration's fiscal year 2011 budget, the Congressional Budget Office (CBO) estimates that government spending in 2020 will reach 25.2 percent of GDP, significantly higher than the average of 21 percent of GDP over the past 40 years. Annual deficits would average nearly \$1 trillion each year over the 10-year period from 2011 to 2020. The debt held by the public would grow from 36 percent of GDP in 2007 to 90 percent of GDP by 2020. Under a range of other likely scenarios considered by CBO, deficits grow even more rapidly and cause the debt burden to exceed 100 percent of GDP within the decade.

Such significant deficits crowd out private investment and require increased foreign borrowing, resulting in less business investment, large interest payments to foreign lenders, slower economic growth and a reduced standard of living for American families.

Despite the inherent obstacles that must be overcome, serious entitlement reform is clearly necessary if the United States is to avoid a fiscal crisis.

The increased debt load also brings a greater risk of future downgrades. The U.S. Treasury's lending rates are traditionally considered the floor for corporate and individual rates. If Treasury's lending rates go up, so will everyone else's rates.

Longer-term projections show the situation getting even worse as government spending on Social Security, Medicare and Medicaid grows steadily with the retirement of the baby boom generation and the growth in the per beneficiary cost of health care. By 2025, under one realistic scenario considered by CBO, revenues will be insufficient to cover spending on mandatory programs (Social Security, Medicare, Medicaid and other health programs) and interest on the debt. In other words, if the government was forced to not run a deficit, there would be no money left for all other government spending—national security, education and other vital programs.

Finding a solution will not be easy, but our economic security and future living standards depend on managing down the deficit and debt, and curtailing the growth in federal spending.

The Solution

Our economic security and Americans' future standard of living depend on managing down our deficit and debt, and curtailing the growth in federal spending. Business Roundtable can offer its experience and expertise, and wants to work with Congress and the Administration on consensus solutions to this difficult task.

- **Reduce the debt and deficits.** Policy makers must closely examine all aspects of the federal budget and develop policy recommendations designed to help the Administration and Congress achieve consensus deficit targets that maximize economic growth while putting the U.S. economy on a more sound fiscal foundation.
- **Reform spending, including entitlements.** To put our economy on a sustainable path forward, the U.S. government must undertake significant reforms to reduce the growth of government spending, focusing on mandatory spending programs where the most rapid growth is occurring.
- **Reform Social Security.** Social Security reform must ensure that long-term benefits are based on demographic and economic realities while allowing the program to meet its promises to current retirees and those nearing retirement. These reforms should include incentives for private savings and investment.
- **Reduce health care costs.** Restore market forces to health care; insert cost and quality data into the process to enable individuals to act as consumers versus beneficiaries; and create a safety net for treatments that pose catastrophic financial risk to individuals.

Market Access: International Trade and Investment

Competing Abroad to Succeed at Home



Fast Facts

- More than 38 million U.S. jobs depend on trade
- Over 63 million Americans work for a U.S.-based multinational—either directly (22 million) or through their supply chains
- U.S.-based multinational companies account for nearly half of our country's GDP
- An average large U.S. company purchases \$327 billion worth of products and services from small businesses, or 24 cents per dollar spent on inputs
- U.S. workers at worldwide American companies make, on average, 20% or \$10,000 more every year than their private-sector counterparts
- 95% of the world's customers—with over 75% of the world's purchasing power—are outside the United States

The Issue

International trade and investment agreements are essential to expanding our economic growth and job creation. They open markets for American companies and workers and create rules to ensure fair trade. Strong and quick enforcement of rules and laws is the key to ensuring that we capture the benefit of expanding trade and investment.

U.S.-based multinational companies underpin U.S. economic growth and job creation. They account for nearly half of U.S. GDP, directly employ 22 million American workers and help support another 41 million American workers through their supply chains, creating a combined 63 million-strong workforce. U.S. multinationals are an integral part of the lifeblood of our economy, and sustained economic growth and job creation at home depend on these companies being competitive in international markets through both their exports and foreign investments.

To ensure American multinational companies can continue to create high-paying, investment- and export-oriented jobs, we must renew our commitment to negotiate bilateral, regional and multilateral agreements to open markets for American companies and workers, and reject the false notion that trade is more beneficial to our trading partners than it is to Americans.

Equally important, our multinational companies play a key role in the competitiveness of the vast majority of small businesses, serving not only as critical channels for them to access world markets, but also as customers; multinationals purchase a total of \$1.52 trillion worth of products and services from small companies, or 24 cents per dollar spent on inputs. This partnership is vital for economic growth and job creation.

Today, more than 38 million U.S. jobs depend on trade; compare that to 1992, a year prior to the implementation of a long string of multilateral and bilateral trade-liberalizing agreements, when net total trade-related employment in the United States was only 14 million jobs. That is a growth of 24 million new jobs for American workers in less than two decades. Clearly, trade has been an important engine of job creation. Research conducted by the Tuck School of Business at Dartmouth shows that the jobs created in the United States by multinationals, through trade and investments abroad, are generally high-paying and require knowledge creation and capital investment.

To ensure American multinational companies can continue to create high-paying, investment- and export-oriented jobs, we must renew our commitment to negotiate bilateral, regional and multilateral agreements to open markets for American companies and workers, and reject the false notion that trade is more beneficial to our trading partners than it is to Americans.

At the same time, all American companies and workers need domestic policies that will help them take advantage of the National Export Initiative (NEI). Specifically, American workers need programs to develop and maintain the skills needed for higher-skilled service and manufacturing jobs that increasingly characterize the U.S. economy in the 21st century. They need support when their livelihoods are threatened for whatever reason—whether it's due to increasing productivity, technological change or domestic or international competition.

Among the wide range of domestic competitiveness policies that need immediate attention are: building a competitive workforce; strengthening American leadership in research and development and strong intellectual property protection; meeting energy and environmental challenges; and making U.S. tax policies more competitive.

With 95 percent of the world's consumers living outside our borders, U.S. businesses must increasingly look to foreign markets if we are to expand sales, grow at home and create new jobs. Yet, the United States runs the risk of falling behind in the race for exports and new jobs—standing still while foreign nations surge ahead by creating a network of Free Trade Agreements (FTAs) that exclude the United States.

According to the World Trade Organization (WTO), an estimated 400 FTAs are scheduled to be implemented by the end of 2010, more than half of which have happened since 2002. The share of world trade now covered by preferential agreements is estimated to be around 50 percent. In Asia, which now has the world's fastest-growing economies, there were only three FTAs in 2000; today, more than 50 have been concluded, with close to 80 more in the pipeline.

As is the case with corporate tax policy, the United States risks falling behind. The United States has only one new FTA negotiation underway, while other countries are moving forward aggressively to negotiate preferential treatment for their companies, workers and farmers. The European Union, which provides the closest comparison to the United States, has 16 negotiations underway with 46 countries; South Korea has 15 negotiations with 25 countries; China has 11 negotiations with 18 countries; Japan has seven negotiations with 38 countries; India has six negotiations with 44 countries; and the Association of Southeast Asian Nations has three negotiations with 29 countries.

We must, at all costs, resist protectionism and isolationism, which give our foreign competitors an enormous advantage, threatening U.S. exports and the 38 million U.S. jobs that depend on them. Certainly, strong enforcement of existing agreements is essential, but we need to secure new agreements to help American companies and their workers overcome the competitive advantages our foreign competitors have created for themselves.

The Solution

The NEI provides a strong foundation for action to improve export opportunities for all U.S. companies, maintain competitiveness abroad, and spur economic growth and job creation at home. To make sure the NEI's new export promotion programs succeed, the United States needs to:

- **Aggressively pursue trade and investment agreements.** We need strong bipartisan leadership to keep us from falling farther behind our major foreign competitors as they expand their networks of FTAs and international investment agreements. U.S. competitiveness in world markets depends on the ability of our companies and workers to export and to invest in markets around the world.

The outstanding issues in the pending FTAs with Korea, Colombia and Panama should be resolved and the agreements sent to Congress as quickly as possible. New bilateral and regional trade and investment agreements should also be pursued along with new efforts to conclude an ambitious and balanced Doha Round. These initiatives are essential to opening new markets for American companies and workers and to maintaining a level and fair trading and investing field for them.

- **Aggressively enforce U.S. rights under international agreements.** Strong and effective enforcement of existing agreements and U.S. trade laws is critical to ensure that American companies, workers, farmers and consumers are treated fairly and obtain the maximum benefits from our trade and investment agreements.
- **Support U.S. competitiveness.** In order to capitalize on the NEI and take advantage of current and future FTAs, we must enhance the competitiveness of our workforce; continue to foster best-in-class research and development; strengthen intellectual property protection; increase our energy security while addressing environmental concerns; and ensure the U.S. tax system advances the competitiveness of U.S. companies in world markets.
- **Develop new Trade Promotion/Fast-Track Authority.** Finally, to keep pace with our foreign competitors' aggressive negotiating strategy to open markets for their companies and workers, the time has come to begin developing new trade promotion/fast-track authority.

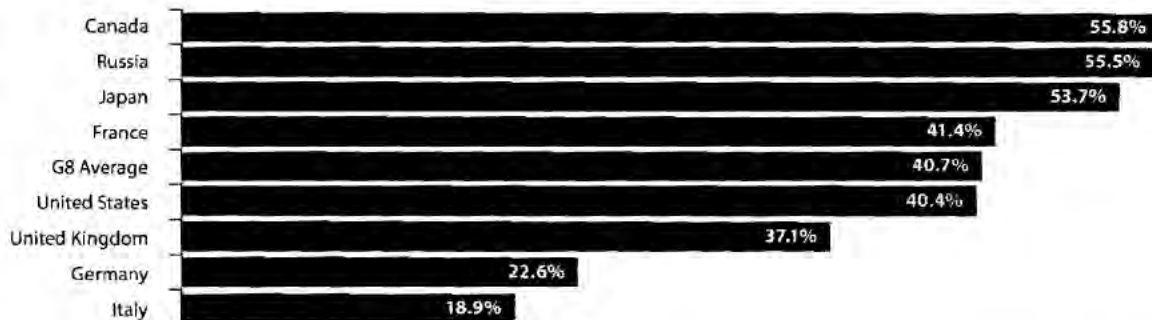
Education

Preparing U.S. Students and
Workers to Succeed

Fast Facts

- The U.S. has dropped from 1st to 14th in the world in the share of adults aged 25-34 who have a postsecondary degree¹
- The U.S. ranked 52nd out of 139 countries in the World Economic Forum's report on math and science education²
- Half of U.S. employers report a sizeable gap between their current needs and the skills of their employees³
- By 2018, nearly two-thirds (63%) of new and replacement jobs will require at least some post-secondary education. More than half of those jobs will require a bachelor's degree or higher⁴
- Educational quality relates directly to GDP: If the U.S. became a top-performing nation by 2025, our 2037 GDP would be 5% higher, and by 2080 it would be 36% higher⁵
- More foreign-born students pursue advanced degrees in engineering and physical science in U.S. graduate schools than do U.S. students⁶

Percentage of Young Adults with Associate's Degree or Higher



Source: OECD, 2009

The Issue

Today, workers without a college education experience an unemployment rate that is nearly 6 percentage points higher than workers who have earned a bachelor's degree.⁸ Further, under-educated and under-skilled workers, particularly those who lack proficiency in science, technology, engineering and mathematics (STEM), will not be qualified for the new jobs that America's modern economy will create. Even in the current state of weak economic expansion, the contours of the problem are visible. Employers report having difficulty finding qualified employees for some open positions, despite a high national unemployment rate. A survey conducted for Business Roundtable revealed that half of U.S. employers see a sizeable gap between their needs and the skills of their employees, and 65 percent anticipate requiring "all," "most" or "some" new employees to have earned an associate's degree or higher.

While education reform in the United States has improved student achievement over the last 10 years, the rest of the world has not stood still. According to the most recent international comparisons, U.S. K-12 students rank 19th in math and 14th in science out of 31 countries scored by the OECD. In higher education, the number of foreign students studying physical sciences and engineering in U.S. graduate schools is greater than the number of American students.

For nearly a century, superior U.S. economic performance rested on the strong foundation of a well-educated population. American employers had ready access to the most highly educated workforce in the world. It is important to note that the U.S. education system has not actually decreased its performance. By some measures it has improved. The problem is that the U.S. education system has not kept pace with the economy's growing requirement for increased educational attainment or with the increased educational performance of our economic competitors.

As other nations recognize the importance of education to their prosperity, America has slipped from first to 14th in the world in the share of adults ages 25–34 with post-secondary degrees. Only 69 percent of American teenagers complete high school in four years and only slightly more than 40 percent of U.S. young adults hold an associate's or higher college degree.⁹ The high school graduation¹⁰ and college completion¹¹ rates are particularly troubling for African-American (54 and 42 percent) and Hispanic (56 and 48 percent) students.

America has slipped from first to 14th in the world in the share of adults ages 25–34 with post-secondary degrees.

Without accelerated reform to boost U.S. student achievement and increase college completion rates for students and workers of all ages, particularly in STEM, American students and workers will fall farther behind, and future U.S. economic competitiveness will be placed at risk.

The Solution

The federal government's responsibility and accountability for education is limited but influential. Business Roundtable recommends the following actions:

- **Improve math and science education.** Sustained investment in basic research in the physical sciences and engineering, paired with focused attention to improving STEM education, are essential to ensuring continued U.S. scientific and technological leadership and to developing the next generation of scientists, engineers and STEM-literate Americans. Renew and fund the America Competes Act.
- **Improve K-12 education.** Modernize and strengthen the key elements of the Elementary and Secondary Education Act, including internationally benchmarked standards and assessments; better measures of performance, particularly for teachers and administrators; and a greater focus on K-12 STEM education.
- **Expand incentives both for innovation and for scaling up proven programs in K-12 education.** Continue to invest in competitive programs that focus on performance and encourage innovations such as Race to the Top, Teacher Incentive Fund, Investing in Innovation and expansion of high-quality charter schools. These initiatives promote promising policy changes long advocated by the business community.
- **Promote a Race to the Top competition for two- and four-year colleges that focuses on completion rates and attainment of credentials valued by employers.** Increasingly, education is synonymous with workforce development for Americans who are currently employed, as well as for Americans who have lost jobs in shrinking occupations. Incentives at community colleges and four-year institutions need to shift from rewarding enrollment to rewarding completion.

Government Regulation: Financial and Health Care

Regulating the Right Way

Business Roundtable has always supported sound regulations that protect our workforce, our economy and our environment. When regulations are developed and implemented the right way, they can empower employees, facilitate growth and improve the quality of our health, air, water and land. Effective regulations can also ensure U.S. industry remains innovative and competitive in the global market, ultimately bolstering and growing our economy at home.

But when regulations fail to achieve these results—when the public is no better off, the environment no cleaner, the economy no sounder and American businesses no stronger or more competitive—those regulations must be reevaluated.

Specifically, the success and profitability of U.S. companies—and their subsequent ability to invest in new jobs and new solutions—has been threatened by inflexible and cumbersome regulations in the financial services, environmental and health care sectors.

Business Roundtable believes that we can strike a balance between regulation and economic development. This balance can—and must—be achieved to ensure continued economic growth and recovery.

Business Roundtable has identified the following areas where regulatory improvements and reform must be made to protect and strengthen American workers, U.S. companies and our economy as a whole.

Fast Facts

Financial Regulation

- Imposing a 3% margin requirement on over-the-counter (OTC) derivatives would cause the S&P 500 companies alone to reduce capital spending by \$5-\$6 billion per year; this would lead to a loss of 100,000-120,000 American jobs.
- 72% of Business Roundtable CEOs say that the new derivatives provisions would have a significant impact on their business.

The Restoring American Financial Stability Act enforces a "one-size-fits-all" approach that fails to account for the diversity of U.S. businesses and interferes with their ability to innovate and create jobs.

Financial Regulation

The Issue

Business Roundtable supports strong, targeted reforms for our financial system, championing measures that will encourage American investment, innovation, job creation, confidence and stability in the economy.

The Restoring American Financial Stability Act ("Dodd-Frank") enforces a "one-size-fits-all" approach that fails to account for the diversity of U.S. businesses and interferes with their ability to innovate and create jobs. The scope of the legislation goes beyond the causes of the financial crisis. Indeed, the bill as passed, is broad-stroke legislation that will have many unintended consequences for the more than 12,000 non-financial publicly-traded companies and the U.S. economy overall. For example, new cumbersome regulations and provisions dealing with corporate governance and derivatives will increase volatility, risk and uncertainty in the market, which will impact the ability of companies to invest in new jobs and new solutions.

Corporate Governance

Because of the historical regulatory approach, which relied primarily on the actions of individual states, corporations have been able to implement governance best practices and flexibly respond to shareholder concerns. Recent examples include shareholder-initiated reforms such as majority voting, elimination of classified boards and transparency of political contributions.

Recent SEC rules on proxy access, however, would impose a "one-size-fits-all" mandate and exacerbate focus on the short-term rather than long-term value creation.

Derivatives

Derivatives provisions in the recently passed financial regulatory reform bill could place an extraordinary burden on end users in every sector of the economy, including manufacturers; energy companies; utilities; health care providers; insurance companies and other financial end-users; and commercial real estate owners and developers.

Simply put, end-users should not be subjected to bank-like regulation that will harm, not promote, economic recovery.

Many of these businesses rely on OTC derivatives to manage such risks as fluctuating currency exchange rates, interest rates and commodity prices.

A Business Roundtable study found that imposing a three percent margin requirement on OTC derivatives could cause the S&P 500 companies alone to reduce capital spending by \$5-6 billion per year, leading to a loss of 100,000-120,000 American jobs.

The rationale for regulating derivatives is to lower systemic risk, yet the regulation prescribed by Dodd-Frank will increase the costs of managing risk and will cause volatility to be distributed less efficiently throughout the economy. Simply put, end-users should not be subjected to bank-like regulation that will harm, not promote, economic recovery.

The Solution

To ensure that the recently passed financial reform bill helps achieve strong economic recovery, growth and market confidence, Business Roundtable recommends the following actions:

- **Proxy voting.** Congress should rescind the authority it gave the SEC on proxy access. This responsibility should remain in the purview of states and individual companies and their shareholders. The SEC's final rule on proxy access was an unfortunate first step in implementing the hundreds of regulations emanating from the legislation and it should be overturned in the pending court challenge. In any event, it is critical that the SEC update its rules to promote greater efficiency and transparency in the proxy voting system and enhance the accuracy and integrity of the shareholder vote, including regulation of proxy advisory firms.
- **SEC rulemakings.** As the SEC and other regulators consider other rulemakings, it is important to make certain that the final rules add value, enhance confidence in the economy and foster companies' ability to grow and create jobs. Specifically, as the SEC embarks on disclosure rulemakings, it must take care to focus on usable and actionable information.
- **Avoid over-regulation of derivatives.** Roughly 72 percent of U.S. CEOs say that the new derivatives provisions could have a significant impact on their businesses. Implementation of the derivatives provisions in the financial regulatory reform should not jeopardize practical risk management tools. Policymakers must avoid imposing costs on the end-users of legitimate derivatives.

Fast Facts

Health Care Regulation

- Our employer-based health care system insures 177 million Americans

- The G5 countries (Canada, Japan, Germany, the United Kingdom and France) spend just 63 cents for every dollar we spend on health care, and yet we achieve no better outcomes

Health Care Regulation

The Issue

Business Roundtable has always been a strong advocate for health care reform, recognizing the need to slow rising costs, improve efficiency and ensure continued quality to relieve the financial burdens on American families, increase workers' mobility, spur job creation and strengthen American competitiveness in the global market.

The health care reform law was a step forward in reforming our nation's health care system to improve the quality of care while expanding access for all Americans, but it is far from perfect. Specifically, the law does not adequately address certain opportunities for meaningful cost containment, most notably medical liability reform. It also includes taxes and fees that will be passed on to purchasers. As the law is implemented, regulators will need to work collaboratively with the private sector to limit disruption and continue focusing on reducing the rising costs of care.

According to Business Roundtable's Health Care Value Comparability Study™, a widely respected measure of the cost and performance of the U.S. health care system relative to our global competitors, the United States spends more than our competitors to achieve an overall level of health and quality of care that is no better. For every dollar we spend in the United States on health care, our top competitors (Canada, Japan, Germany, the United Kingdom and France) spend just 63 cents.

Fortunately, in recent years, we have made progress as a nation in improving health system quality. In particular, a series of hospital safety initiatives led by large U.S. employers, government and health industry organizations, has reduced hospital errors. These efforts demonstrate the potential impact of focused, coordinated efforts.

There remain many challenges ahead as we work to create greater efficiencies and capture savings. The success of this reform will be based on allowing private market innovation and creating non-excessive, smart regulation.

We must work to bring down healthcare inflation—public/private partnerships can drive experiments that provide knowledge to drive down costs and enhance quality.

The Solution

- **Preserve the Employee Retirement Income Security Act (ERISA).** ERISA is the foundation for our employer-based health care system that insures 177 million Americans; safeguarding ERISA means protecting the majority of Americans and their families.
- **Enact medical liability reform.** The medical liability laws need to be changed to ensure that patients do not lose access to physicians and a full range of health care services.
- **Promote competition in the marketplace.** The marketplace needs to be expanded and private plans should be allowed to compete without undue regulation under the new insurance market rules.
- **Reduce costs.** Several cost-cutting strategies should be implemented, including but not limited to: delivery system reforms under Medicare; wellness and prevention programs; comparative effectiveness research; and expanded use of health information technology to save costs and reduce duplication of services.
- **Leverage innovation and technology to improve health outcomes.** The power of innovation must be brought to bear on our health care system through the private marketplace. Technology and innovation are two of the most effective tools we have in the fight to provide every American with affordable health care services and positive health outcomes.

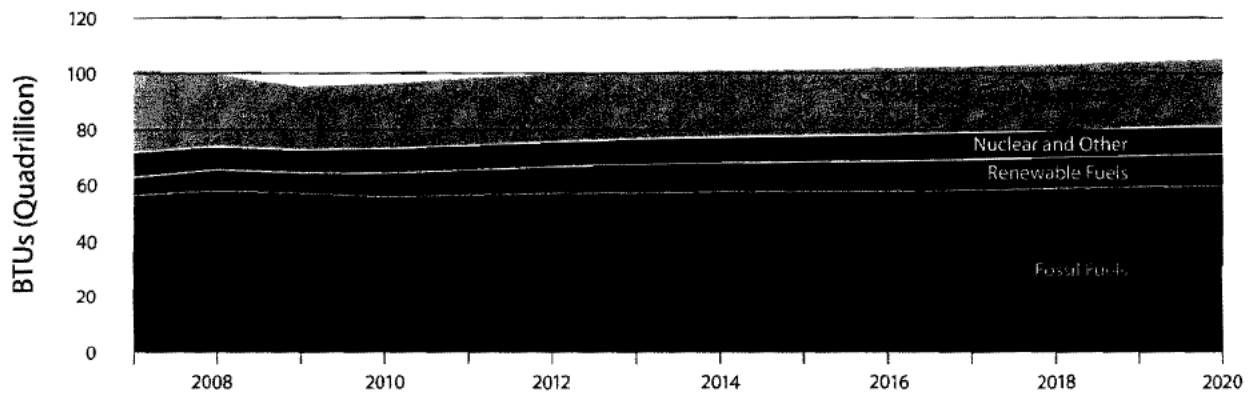
Energy and the Environment

Harmonizing Policies and Regulation for a Sustainable and Secure Future

Fast Facts

- The International Energy Agency predicts a 70% increase in global energy use by 2050.
- Energy consumption in the U.S. should increase 14% by 2035, with more than three-quarters of that energy produced by fossil fuels.
- By 2020, U.S. companies will invest between \$60 and \$100 billion in improving the electricity transmission system.
- The EPA estimates that companies will need to spend anywhere from \$19 to \$90 billion to comply with its proposed ozone standards.

U.S. Projected Energy Supply and Consumption Gap



Source: EIA, 2009

The Issue

As the global population continues to grow rapidly and developing nations continue to modernize, energy consumption around the world will also continue to rise at a staggering pace. The International Energy Agency predicts a 70 percent increase in global energy use by 2050. In the U.S. alone, estimates show energy consumption growing 14 percent by 2035, with the vast majority (78 percent) of that energy coming from fossil fuels.

For the United States to meaningfully address climate change and other pressing environmental concerns, and, at the same time, ensure energy access and security for the American people without overburdening the U.S. economy, alternative sources of energy must be developed, energy conservation must be encouraged, new infrastructure must be constructed and advanced technologies must be developed and deployed.

Environmental, energy and economic policies are inextricably linked. Achieving America's long-term environmental objectives must not come at the expense of its economic or energy security, or we simply will have exchanged one unsustainable approach for another. We cannot ignore our energy security or the cost of our energy as we devise new environmental policies, particularly policies relating to greenhouse gas emissions (GHGs).

Environmental, energy and economic policies are inextricably linked. Achieving America's long-term environmental objectives must not come at the expense of its economic or energy security, or we simply will have exchanged one unsustainable approach for another.

Meeting the sustainable growth challenge will not be easy or cost-free, but we can significantly mitigate the costs associated with this transformation of our economy through sound policy choices that accelerate the deployment of key technologies. In a study released last year, "The Balancing Act: Climate Change, Energy Security and the U.S. Economy," Business Roundtable concluded that investments in a balanced portfolio of advanced energy efficiency and production technologies, combined with strong policy leadership to speed deployment and market penetration of those technologies, could significantly reduce GHGs and increase energy security.

The transition to a low-carbon economy will take decades and will require many hundreds of billions of dollars in private sector investments. In the meantime, our economy will continue to require new supplies of reasonably priced fossil and other fuels to power our homes, shops, factories, cars and power plants.

Unfortunately, over the past year-and-a-half, the EPA has indicated that it will propose a series of new, tighter regulations on the emissions of sulfur dioxide, nitrogen dioxide, ozone, particulate matter, mercury, GHGs and coal ash, as well as tighter regulation of chemicals under the Toxic Substances Control Act.

EPA's regulatory agenda needs to be reassessed. Proposed regulations should be more carefully calibrated to ensure that they are cost-effective, achievable, rooted in the best science, coordinated with available technology and do not unreasonably impair our economic growth or energy security.

This avalanche of new, more stringent regulations will create additional costs for both existing and new facilities and increase uncertainty. In particular, the EPA's proposal to regulate GHGs under the Clean Air Act threatens to impose additional costs on U.S. manufacturers while doing little to reduce global GHG emissions. The economic impacts on areas that do not meet EPA air standards will be significant, constraining economic activity and job growth. To meet its proposed ozone standard, for example, the EPA estimates that compliance costs will range from \$19-90 billion.

As the U.S. manufacturing sector continues to struggle and shed jobs, the EPA's actions will impose additional expenses on U.S. manufacturers, adversely affecting American workers and placing U.S. companies at a competitive disadvantage to foreign firms. EPA's regulatory agenda needs to be reassessed. Proposed regulations should be more carefully calibrated to ensure that they are cost-effective, achievable, rooted in the best science, coordinated with available technology and do not unreasonably impair our economic growth or energy security.

Business Roundtable is ready to work with policymakers to create legislation and regulations that can address the risk of climate change and improve environmental quality, while also maintaining robust economic growth and enhancing energy security.

The Solution

- **Increase collaboration.** Industry should be more involved in the regulatory development phase to ensure that new requirements are achievable and will encourage innovation to develop the most efficient methods for compliance. Therefore, regulations must be achievable and consistent with available technology, while regulators must be cognizant of their impact on economic growth, international competitiveness and other energy and environmental objectives.
- **Streamline rules.** Agencies, especially those with overlapping jurisdictions, should harmonize and simplify rules to avoid confusion and increase efficiency for both agencies and industry.
- **Ensure fair regulation and enforcement.** New requirements should be benchmarked against other advanced nations to ensure that U.S. regulations do not hinder U.S. competitiveness in the global market.

- **Encourage the expansion of our nuclear fleet.** Nuclear power currently generates approximately 20 percent of the power we use. As the only existing, scalable low-carbon baseload generation technology, nuclear power will be critical to developing the nation's renewable energy potential, improving reliability and protecting the climate.
- **Expand and modernize the electric grid.** A modernized electric power grid can play an important role in meeting the sustainable growth challenge. U.S. companies are projected to invest \$60 to \$100 billion on transmission development by 2020. Federal policy regarding cost allocation, planning and siting of new transmission infrastructure will help remove barriers to the expansion of our nation's electric grid and should improve reliability, reduce congestion and facilitate the increased penetration of renewable power as a viable source of energy.
- **Maintain coal as a viable option to generate electricity.** Robust R&D investments, cost-sharing, regulatory reform and incentives for the development of carbon capture and storage technologies are essential for reducing emissions while maintaining the long-term viability of coal, which generates nearly half of our nation's electricity.
- **Provide access for oil and natural gas exploration and production.** Natural gas promises to be an important fuel for the future because of its environmental benefits and domestic availability. But many significant oil and natural gas prospects are now off limits. Greater access to these areas, including expediting a return to offshore drilling that has been restricted since the spill in the Gulf, will be required to provide us with reliable supplies of oil and natural gas for decades to come. As we transition to a low-carbon future, it is imperative that we ensure the availability of affordable and secure domestic supplies as alternative sources evolve and mature.
- **Encourage renewable energy development and deployment.** If the U.S. is to address climate change meaningfully and improve its energy security, it must continue to encourage the development and deployment of renewable technologies. Robust R&D investments, regulatory reform and targeted incentives will be essential for commercial scale deployment of many renewable energy and storage technologies.



Conclusion

Let's Work Together for America

Together, We Can Get the U.S. Economy Back on Track

Business leaders and elected leaders share the same ultimate goals:

- Get Americans working; and
- Get the U.S. economy back on track.

Businesses of all sizes in the private sector account for 80 percent of jobs in America, and large and small companies alike are positioned to drive the recovery and create more jobs. Some cite small business as the engine of job creation, but the truth is that large and small businesses are intertwined like vines on a trellis—one cannot thrive while the other withers.

Small business is an important part of the solution, but not the only part. Indeed, large U.S. companies with worldwide operations produce the majority of America's economic output, delivering nearly 75 percent of U.S. real GDP growth from 2000 to 2007.¹² Beyond driving growth themselves, large American companies doing business abroad help fuel the growth of small companies back here at home. One-quarter of every dollar that big businesses spend on goods and services used in their production processes in the United States goes to small business suppliers—companies with fewer than 500 employees. This amounts to \$1.52 trillion worth of products and services from American small businesses, comprising approximately 12 percent of all small business sales.¹³ And, of course, large companies are also key customers for medium-sized businesses as well.

Policymakers should work with businesses of all sizes to construct policies that will drive prosperity for all Americans.

Policies and conditions that hurt large American businesses also hurt small American businesses. Instead of pitting businesses against one another, policymakers should work with businesses of all sizes to construct policies that will drive prosperity for all Americans.

- 1 Matthew Slaughter, "How U.S. Multinational Companies Strengthen The U.S. Economy," Business Roundtable, Spring 2009.
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- 10 Editorial Projects in Education, "Diplomas Count 2010: Graduating by the Number: Putting Data to Work for Student Success," special issue, *Education Week* 29, no. 34 (2010).
- 11 U.S. Department of Education, National Center for Education Statistics, Integrated Postsecondary Education Data System (IPEDS), Spring 2008, Graduation Rates component (data is percent of students enrolled full-time who complete a bachelor's degree within six years).
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- 13 Matthew Slaughter, "How Big Business Supports Small Business in America," Business Roundtable, September 2010.

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More Than Leaders. Leadership.

Business Roundtable is an association of chief executive officers of leading U.S. corporations with nearly \$4 trillion in annual revenues and more than 12 million employees. Member companies are consistently rated as top employers in the U.S. Most members are the top 500 companies of all corporate income taxes paid to the federal government. Annually, they pay more than \$121 billion in dividends to shareholders and are donating

Business Roundtable companies give more than \$7 billion a year to charitable Roundtable organizations representing nearly 95 percent of total corporate giving. They are technology innovation leaders, with more than \$112 billion in annual research and development spending—nearly half of all total private R&D spending in the U.S.

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December 8, 2010

Dear Member of Congress:

The enclosed "Roadmap for Growth" is Business Roundtable's comprehensive plan to restore fiscal responsibility and strong economic growth.

Ivan G. Seidenberg
Verizon Communications
Chairman

Kenneth I. Chenault
American Express Company
Vice Chairman

Edward B. Rust, Jr.
State Farm Insurance
Companies
Vice Chairman

Larry D. Burton
Executive Director

Johanna I. Schneider
Executive Director
External Relations

As the U.S. economy continues to struggle, enhancing American competitiveness and creating new American jobs must be our top priority. In an increasingly competitive global environment, the Administration and Congress must consider the impact of every policy decision on American businesses and their ability to grow, create jobs and compete in the world market.

Business Roundtable, an association of chief executive officers of leading U.S. companies with over \$6 trillion in annual revenues and more than 12 million employees, believes this effort must start with a strong pro-growth agenda. If U.S. firms are to continue to be more productive, innovative and efficient, U.S. policies must change.

The "Roadmap for Growth" addresses five major categories that we believe must be addressed simultaneously.

1. Fiscal Policy – Changes in the world economy and the efforts of other governments to attract investment and create jobs have left the United States with one of the least competitive tax systems in the world, disadvantaging American companies and American workers. Our recommendations include:

- **Comprehensive tax reform.** Congress needs to reconsider America's entire corporate tax system and redesign it to promote investment in the United States and strengthen U.S. competitiveness in the global marketplace. A stable, reliable, equitable and non-discriminatory tax system that provides a level playing field is essential for long-term economic growth.
- **Deficit reduction.** To put America's economy on a sustainable path, Congress must undertake significant reforms to reduce the growth of government spending, focusing on mandatory spending programs – including Social Security – where the most rapid growth is occurring.

December 8, 2010

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2. Market Access – As the world economy expands—95 percent of the world’s consumers today are outside the United States—American policies must enable U.S. companies to compete on a level playing field. Our recommendations include:

- **Aggressively pursue trade and investment agreements.** America needs strong bipartisan leadership to keep the United States from falling farther behind our major foreign competitors as they expand their networks of free trade agreements and international investment agreements. This includes approval of pending bilateral trade agreements, pursuit of new agreements – including an ambitious and balanced Doha Round, aggressive enforcement of U.S. rights under international agreements, and development of new trade promotion/fast-track authority.

3. Education – The U.S. education system has not kept pace with the economy’s growing requirement for increased educational attainment or with the increased educational performance of our economic competitors. To better prepare American students and workers, our recommendations include:

- **Improve math and science education.** Sustained investment in basic research in the physical sciences and engineering, paired with focused attention to improving science, technology, engineering and mathematics (STEM) education, are essential to ensuring continued U.S. scientific and technological leadership and to developing the next generation of scientists, engineers and STEM-literate Americans.
- **Boost K-12 and postsecondary education results.** Business Roundtable also advocates education reforms that boost student achievement, including expanding incentives both for innovation and for scaling up proven programs in K-16 education, as well as efforts that focus on improving completion rates and attainment of credentials valued by employers at two- and four-year colleges.

4. Government Regulation – When regulations are developed and implemented the right way, they can ensure U.S. industry remains innovative and competitive in the global market, ultimately bolstering and growing our economy at home. But when regulations fail to achieve these results – those regulations must be reevaluated.

- **Financial Regulation.** The Restoring American Financial Stability Act (“Dodd-Frank”) enforces a “one-size-fits-all” approach that fails to account for the diversity of U.S. businesses and interferes with their ability to innovate and create jobs. The scope of the legislation goes beyond the causes of the financial crisis. Indeed, the bill as passed, is broad-stroke legislation that will have many unintended consequence.
- **Health Care Reform.** The health care reform law was a step forward in reforming our nation’s health care system to improve the quality of care while expanding access for all Americans, but it is far from perfect. Specifically, the law does not adequately address certain opportunities for containing costs, most notably, medical liability reform.

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5. Energy and the Environment – For the United States to meaningfully address climate change and other pressing environmental concerns, and, at the same time, ensure energy access and security for the American people without overburdening the U.S. economy, alternative sources of energy must be developed, energy conservation must be encouraged, new infrastructure must be constructed and advanced technologies must be developed and deployed.

- **Environmental Protection Agency Agenda.** EPA's regulatory agenda needs to be reassessed. Proposed regulations should be more carefully calibrated to ensure that they are cost-effective, achievable, rooted in the best science, coordinated with available technology, and do not unreasonably impair U.S. economic growth or energy security.
- **Energy Development.** The federal government has a key role in modernizing the U.S. electric grid and encouraging the development of all sources of power, including nuclear, coal, oil and gas, and renewable sources of energy.

Businesses of all sizes in the private sector account for 80 percent of jobs in America, and large and small companies alike are positioned to drive the recovery and create more jobs.

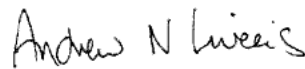
As CEOs of America's largest companies, Business Roundtable members stand ready to work with lawmakers to help achieve a common understanding of the way to move forward and of the unforeseen consequences that poorly considered regulation and legislation can have on the competitiveness of American businesses, and on the country's ability to remain a global economic leader. Together we can forge a pro-growth agenda that will put America back on track to robust economic expansion and job creation.

A more thorough discussion of Business Roundtable's recommendations is included in the "Roadmap for Growth," which is also available at www.brt.org.

Sincerely,



Ivan Seidenberg
Chairman, Business Roundtable
Chairman & CEO, Verizon Communications



Andrew Liveris
Chairman & CEO, The Dow Chemical Company



RE: Clean Energy Group Letter re EPA in Today's WSJ

Browner, Carol M. o Richard Windsor

12/08/2010 11:00 AM

Nice

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov [mailto:Windsor.Richard@epamail.epa.gov]

Sent: Wednesday, December 08, 2010 8:42 AM

To: Rouse, Peter M.; Browner, Carol M.; Sutphen, Mona K.; Sutley, Nancy H.

Subject: Clean Energy Group Letter re EPA in Today's WSJ

The following letter is the fruit of lots of hard work with good people. The public health and jobs argument are the key. These message need to be reinforced. Thanks. Lisa

Outlet Full Name: Wall Street Journal

News OCR Text: Your editorial "The EPA Permittorium" (Nov. 22)

mischaracterizes the EPA's air-quality regulations. These are required under the Clean Air Act, which a bipartisan Congress and a Republican president amended in 1990, and many are in response to court orders requiring the EPA to fix regulations that courts ruled invalid.

The electric sector has known that these rules were coming. Many companies, including ours, have already invested in modern air-pollution control technologies and cleaner and more efficient power plants. For over a decade, companies have recognized that the industry would need to install controls to comply with the act's air toxicity requirements, and the technology exists to cost effectively control such emissions, including mercury and acid gases. The EPA is now under a court deadline to finalize that rule before the end of 2011 because of the previous delays.

To suggest that plants are retiring because of the EPA's regulations fails to recognize that lower power prices and depressed demand are the primary retirement drivers. The units retiring are generally small, old and inefficient. These retirements are long overdue.

Contrary to the claims that the EPA's agenda will have negative economic consequences, our companies' experience complying with air quality regulations demonstrates that regulations can yield important economic benefits, including job creation, while maintaining reliability.

The time to make greater use of existing modern units and to further modernize our nation's generating fleet is now. Our companies are committed to ensuring the EPA develops and implements the regulations consistent with the act's requirements.

Peter A. Darbee, PG&E Corporation; Jack A. Fusco, Calpine Corporation; Lewis Hay III, NextEra Energy, Inc.; Ralph Izzo, Public Service Enterprise Group, Inc.; Thomas B. King, National Grid USA; John W. Rowe, Exelon Corporation; Mayo A. Shattuck III, Constellation Energy Group; and Larry Weis, Austin Energy.



Re: Today

Richard Windsor o Browner, Carol M.

12/02/2010 12:14 PM

Bcc: "Seth Oster"

Oh. I'm so disappointed. I've never really had a chance to salute your work and legacy as Administrator Hopefully, someday I will.

From: "Browner, Carol M." (b) (5)]
Sent: 12/02/2010 12:11 PM EST
To: Richard Windsor
Subject: Today

Unfortunately we have not been able to move things around. I really appreciate the invite and hope you have a wonderful celebration!



Today

Browner, Carol M. t
o Richard Windsor

12/02/2010 12:11 PM

History: This message has been replied to.

Unfortunately we have not been able to move things around. I really appreciate the invite and hope you have a wonderful celebration!

FW: Presidential Proclamation--40th Anniversary of the Environmental Protection Agency
Browner, Carol M.
to:
Richard Windsor
12/02/2010 10:51 AM
[Show Details](#)

History: This message has been forwarded.

It was released by the Press shop this morning.

Office of the Press Secretary

FOR IMMEDIATE RELEASE
December 2, 2010

Attached is a proclamation signed by the President today regarding the 40th Anniversary of the Environmental Protection Agency.

###

[Unsubscribe](#)

The White House · 1600 Pennsylvania Avenue, NW · Washington DC 20500 · 202-456-1111

THE WHITE HOUSE
Office of the Press Secretary

For Immediate Release

December 2, 2010

40TH ANNIVERSARY OF THE ENVIRONMENTAL PROTECTION AGENCY

- - - - -

BY THE PRESIDENT OF THE UNITED STATES OF AMERICA

A PROCLAMATION

From the air we breathe to the water we drink, the quality of our environment has a profound effect on our public health, the well-being of future generations, and the vitality of our economy. Just four decades ago, smog choked communities across America, pollution clogged numerous waterways, and our Nation watched in shock as Cleveland's Cuyahoga River ignited from a tragic accumulation of industrial waste and sewage. Americans realized that we must work together to preserve the beauty and utility of our planet, and we have come to expect clean air and drinking water.

The United States Environmental Protection Agency (EPA) was created in 1970 to protect Americans' health and our natural resources from pollution. Since its formation, EPA has responded to our Nation's most urgent environmental challenges, including industrial waste polluting our waters, acid rain poisoning our forests and lakes, the thinning of the ozone layer that shields the Earth, and safe handling of electronic waste. Throughout its history, EPA has been a champion for healthy families by reducing the environmental risks that affect children, fostering cleaner communities, and building a stronger America.

Looking to the future, we must safeguard the rich resources that have supported centuries of American growth and economic expansion, while also protecting the clean air and water that has helped keep our families healthy. To carry out these obligations, EPA will continue to make clean air, safe water, and unpolluted land a priority, and encourage America to be a leader in environmental protection through pollution prevention and the development of clean-energy alternatives to fossil fuels. The advances we make today will build a sustainable future for our country, creating new clean-energy jobs and laying the foundation for our long-term economic security.

Four decades after its creation, EPA is building on its legacy of responsible stewardship and advancing environmental quality in the face of new challenges. As we strive to protect the integrity of our planet in the 21st century, EPA continues to lead on critical global issues like reducing mercury pollution, fighting for environmental justice in overburdened communities, and confronting global climate change. The work of

more

(OVER)

2

EPA benefits every American by making our environment safer and healthier while securing the path to a better future for our children and grandchildren.

NOW, THEREFORE, I, BARACK OBAMA, President of the United States of America, by virtue of the authority vested in me by the Constitution and the laws of the United States, do hereby proclaim December 2, 2010, as the 40th Anniversary of the United States Environmental Protection Agency. I call upon all Americans to observe this anniversary with appropriate programs, ceremonies, and activities that honor EPA's history, accomplishments, and contributions to our environment.

IN WITNESS WHEREOF, I have hereunto set my hand this second day of December, in the year of our Lord two thousand ten, and of the Independence of the United States of America the two hundred and thirty-fifth.

BARACK OBAMA

#



Re: Thursday's Event

Richard Windsor o Browner, Carol M.

12/01/2010 12:03 PM

Cool! FYI - I checked - none of your colleagues are planning to be there.

----- Original Message -----

From: "Browner, Carol M." (b) (6)]
Sent: 12/01/2010 12:01 PM EST
To: Richard Windsor
Subject: RE: Thursday's Event

Hey -- congrats again on last night's honor. Apparently we did receive an invite on Wednesday to the general mail box. Let me see what I can do with my schedule. Would love to be there. Best, Carol

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov [mailto:Windsor.Richard@epamail.epa.gov]
Sent: Wednesday, December 01, 2010 9:43 AM
To: Browner, Carol M.
Subject: Thursday's Event

Hi Carol,

Just confirmed that you were invited but your office declined. We'd be thrilled to have you come, of course. Just let me know.

Lisa



RE: Thursday's Event

Browner, Carol M. o Richard Windsor

12/01/2010 12:01 PM

History: This message has been replied to.

Hey -- congrats again on last night's honor. Apparently we did receive an invite on Wednesday to the general mail box. Let me see what I can do with my schedule. Would love to be there. Best, Carol

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov [mailto:Windsor.Richard@epamail.epa.gov]

Sent: Wednesday, December 01, 2010 9:43 AM

To: Browner, Carol M.

Subject: Thursday's Event

Hi Carol,

Just confirmed that you were invited but your office declined. We'd be thrilled to have you come, of course. Just let me know.

Lisa



Re: FYI - I'm at doctor's apptmts this morning

Richard Windsor o Browner, Carol M., Sutley, Nancy H.

11/19/2010 02:27 PM

Works for me. Tx.

----- Original Message -----

From: "Browner, Carol M." (b) (5)
Sent: 11/19/2010 02:23 PM EST
To: Richard Windsor; "Sutley, Nancy H." <(b) (5)>
Subject: RE: FYI - I'm at doctor's apptmts this morning

I think a different location might be better. How about The Jefferson at 4?

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov [mailto:Windsor.Richard@epamail.epa.gov]
Sent: Friday, November 19, 2010 9:41 AM
To: Sutley, Nancy H.; Browner, Carol M.
Subject: Re: FYI - I'm at doctor's apptmts this morning

Works for me. I am working from home. So pick a time and place.

----- Original Message -----

From: "Sutley, Nancy H." (b) (5)
Sent: 11/19/2010 09:36 AM EST
To: Richard Windsor; "Browner, Carol M." (b) (5)
Subject: Re: FYI - I'm at doctor's apptmts this morning

How about the three of us getting together this afternoon for a drink.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Sutley, Nancy H.; Browner, Carol M.
Sent: Fri Nov 19 09:03:35 2010
Subject: FYI - I'm at doctor's apptmts this morning

But am hoping to catch up with you both a bit later. Tx. Lisa



RE: FYI - I'm at doctor's apptmts this morning

Browner, Carol M. o Richard Windsor, Sutley, Nancy H.

11/19/2010 02:23 PM

History: This message has been replied to.

I think a different location might be better. How about The Jefferson at 4?

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov [mailto:Windsor.Richard@epamail.epa.gov]

Sent: Friday, November 19, 2010 9:41 AM

To: Sutley, Nancy H.; Browner, Carol M.

Subject: Re: FYI - I'm at doctor's apptmts this morning

Works for me. I am working from home. So pick a time and place.

----- Original Message -----

From: "Sutley, Nancy H." (b) (6)]

Sent: 11/19/2010 09:36 AM EST

To: Richard Windsor; "Browner, Carol M." (b) (6)

Subject: Re: FYI - I'm at doctor's apptmts this morning

How about the three of us getting together this afternoon for a drink.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Sutley, Nancy H.; Browner, Carol M.

Sent: Fri Nov 19 09:03:35 2010

Subject: FYI - I'm at doctor's apptmts this morning

But am hoping to catch up with you both a bit later. Tx. Lisa





Re: Task Force 

Richard Windsor o Browner, Carol M.
t
:

10/09/2010 02:38 AM

Great news. Thanks!

From: "Browner, Carol M."  
Sent: 10/08/2010 03:19 PM AST
To: Richard Windsor
Subject: Task Force

Tried to reach you to follow up on our previous discussion re roles and responsibilities for the Task Force. Heather pulled folks together today and everyone agrees -- as was previously agreed -- that your Task Force will NOT need to coordinate non-enviro issues e.g. health, economic recovery, etc. On those issues we can route folks to the right contacts in the agencies where the actual work will be done. Sorry for any confusion.

Enjoy China!!



Task Force

Browner, Carol M. o Richard Windsor


10/08/2010 03:19 PM

History: This message has been replied to.

Tried to reach you to follow up on our previous discussion re roles and responsibilities for the Task Force. Heather pulled folks together today and everyone agrees -- as was previously agreed -- that your Task Force will NOT need to coordinate non-enviro issues e.g. health, economic recovery, etc. On those issues we can route folks to the right contacts in the agencies where the actual work will be done. Sorry for any confusion.

Enjoy China!!



Re: Nice NYT!! Congrats. 

Richard Windsor o Browner, Carol M.

10/02/2010 11:58 AM

Tx

----- Original Message -----

From: "Browner, Carol M." [(b) (5)]

Sent: 10/02/2010 11:32 AM AST

To: Richard Windsor

Subject: Nice NYT!! Congrats.



Nice NYT!! Congrats.


Browner, Carol M. o Richard Windsor
:


10/02/2010 11:32 AM

History:

This message has been replied to.





Re: EO set to be signed on Tuesday 

Richard Windsor  Browner, Carol M.
:

10/01/2010 05:51 PM

Tx

From: "Browner, Carol M."  
Sent: 10/01/2010 05:08 PM AST
To: LisaP Jackson; Richard Windsor
Subject: EO set to be signed on Tuesday



EO set to be signed on Tuesday

Browner, Carol M. o LisaP Jackson, Richard Windsor

10/01/2010 05:08 PM

History: This message has been replied to.



Re: NIC Principals Notification

'thad.allen@dhs.gov',
'Connie.Rooke@dhs.gov',
'David_Hayes@ios.doi.gov',
'Jane.Lubchenco@noaa.gov', Sutley,
Nancy H., 'Rod.OConnor@hq.doe.gov',
Gibbs, Robert L., (b) (5)
(b) (5)
t 'windsor.richard@epa.gov', 'Jhl@dhs.gov',
Browner, Carol M. o Zichal, Heather R.,
(b) (5) com', Smith, Sean,
'jeffrey.carter@usdoj.gov',
'Peter.W.Gautier@uscg.dhs.gov',
'Peter.V.Neffenger@uscg.dhs.gov',
'Nicholas.Simmons@dhs.gov',
'Jacquee.Wright@dhs.gov',
'perciasepe.bob@epa.gov',
'Matthew.Sibley@dhs.gov'

09/16/2010 07:22 AM

Thx

----- Original Message -----

From: Allen, Thad W <Thad.Allen@dhs.gov>
To: Rooke, Connie <Connie.Rooke@dhs.gov>; Browner, Carol M.;
David Hayes@ios.doi.gov <David_Hayes@ios.doi.gov>; Jane.Lubchenco@noaa.gov
<Jane.Lubchenco@noaa.gov>; Sutley, Nancy H.; Rod.OConnor@hq.doe.gov
<Rod.OConnor@hq.doe.gov>; Gibbs, Robert L.; (b) (5) <(b) (5)>
(b) (5) <(b) (5)> windsor.richard@epa.gov
<windsor.richard@epa.gov>; JHL <Jhl@dhs.gov>; Zichal, Heather R.;
(b) (5) .com <(b) (5) .com>; Smith, Sean;
jeffrey.carter@usdoj.gov <jeffrey.carter@usdoj.gov>; Gautier, Peter CAPT
<Peter.W.Gautier@uscg.dhs.gov>; Neffenger, Peter RADM
<Peter.V.Neffenger@uscg.dhs.gov>; Simmons, Nicholas
<Nicholas.Simmons@dhs.gov>; Wright, Jacquee <Jacquee.Wright@dhs.gov>;
perciasepe.bob@epa.gov <perciasepe.bob@epa.gov>; Sibley, Matthew
<Matthew.Sibley@dhs.gov>
Sent: Wed Sep 15 22:45:17 2010
Subject: Re: NIC Principals Notification

Principals

Received below update coming out of a dinner this evening. Another ranging run is needed. Suggest a statement at 24 hours as I indicated today we should know something by then. Will work in the morning.
Thad

Drilling of additional 15 ft MD is complete and all other drilling is secured for the evening. Analysis of returns from earlier (30 ft from this morning's update) show no signs of hydrocarbons or cement, additionally not able to get accurate readings from the ARWD (Active Ranging While Drilling). While drilling this last 15 ft they did notice erratic readings (drill bit torque, rate of penetration) but nothing conclusive of intersection. Current plans are to circulate bottoms up, analyze returns, pull out of hole (POOH) and conduct open hole ranging run to confirm if intersection occurred. Estimated time for ranging run is tomorrow afternoon



Re: Hey

Browner, Carol M. o Windsor.Richard@epamail.epa.gov

09/14/2010 06:23 PM

Thx!

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Tue Sep 14 18:19:53 2010
Subject: Re: Hey


Hey. I couldn't stay and I don't necessarily think you need to go. Your call.

And since we didn't get to do it officially, please allow me to take just a minute to thank you for your tireless efforts to implement, strengthen and enforce the Act. The American people, including my (b) (6) son Brian, owe you a great debt of gratitude. Bravo!

From: "Browner, Carol M." (b) (6)
Sent: 09/14/2010 05:36 PM AST
To: Richard Windsor
Subject: Hey

I am still hoping to get over to your reception – Rahm just called wrap up for 5:45 but not sure how long it will go.





Re: Hey 

Richard Windsor o Browner, Carol M.

09/14/2010 06:19 PM

Hey. I couldn't stay and I don't necessarily think you need to go. Your call.

And since we didn't get to do it officially, please allow me to take just a minute to thank you for your tireless efforts to implement, strengthen and enforce the Act. The American people, including my  son Brian, owe you a great debt of gratitude. Bravo!

From: "Browner, Carol M." 

Sent: 09/14/2010 05:36 PM AST

To: Richard Windsor

Subject: Hey

I am still hoping to get over to your reception – Rahm just called wrap up for 5:45 but not sure how long it will go.



Hey

Browner, Carol M. t
o Richard Windsor

09/14/2010 05:36 PM

History: This message has been replied to.

I am still hoping to get over to your reception – Rahm just called wrap up for 5:45 but not sure how long it will go.



Re: Quick Q

Browner, Carol M. o Richard Windsor, Crutchfield, Danielle M.

08/20/2010 06:40 PM

History: This message has been forwarded.

Lisa -- looping in Danielle from Scheduling and Advance.

----- Original Message -----

From: Windsor, Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Fri Aug 20 17:30:17 2010

Subject: Quick Q

Hey Carol,

(b) (5)

Tx, Lisa


P.S. I sent the same question to Melody.



Out of Office: Quick Q

t
Browner, Carol M. o Richard Windsor
:

08/20/2010 05:30 PM

If you need assistance please contact Steve Moilanen 



Re: Hey

Richard Windsor o Browner, Carol M.

08/03/2010 08:43 PM

NP

----- Original Message -----

From: "Browner, Carol M." [(b) (6)]
Sent: 08/03/2010 08:05 PM AST
To: Richard Windsor
Subject: Re: Hey

Thanks for the call. Much appreciated.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Tue Aug 03 18:45:00 2010
Subject: Re: Hey

Tx. On cell. (b) (6)

----- Original Message -----

From: "Browner, Carol M." [(b) (6)]
Sent: 08/03/2010 06:43 PM AST
To: Richard Windsor
Subject: Re: Hey

In mtg with Rahm will call as soon as I get out.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Tue Aug 03 18:42:36 2010
Subject: Hey

Can you give me a call before tomorrow morning? Tx.



Re: Hey

Browner, Carol M. o Richard Windsor

08/03/2010 08:05 PM

History: This message has been replied to.

Thanks for the call. Much appreciated.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Tue Aug 03 18:45:00 2010

Subject: Re: Hey

Tx. On cell. (b) (5)

----- Original Message -----

From: "Browner, Carol M." (b) (5)

Sent: 08/03/2010 06:43 PM AST

To: Richard Windsor

Subject: Re: Hey

In mtg with Rahm will call as soon as I get out.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Tue Aug 03 18:42:36 2010

Subject: Hey

Can you give me a call before tomorrow morning? Tx.



Re: Hey

Richard Windsor o Browner, Carol M.

08/03/2010 06:45 PM

Tx. On cell. (b) (5)

----- Original Message -----

From: "Browner, Carol M." [(b) (5)]
Sent: 08/03/2010 06:43 PM AST
To: Richard Windsor
Subject: Re: Hey

In mtg with Rahm will call as soon as I get out.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Tue Aug 03 18:42:36 2010
Subject: Hey

Can you give me a call before tomorrow morning? Tx.



Re: Hey

Browner, Carol M. o Richard Windsor

08/03/2010 06:43 PM

History: This message has been replied to.

In mtg with Rahm will call as soon as I get out.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Tue Aug 03 18:42:36 2010

Subject: Hey

Can you give me a call before tomorrow morning? Tx.



RE: 1-pager and map for Senator Binagaman

Browner, Carol M. o Richard Windsor

07/14/2010 11:58 AM

thx

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov

[mailto:Windsor.Richard@epamail.epa.gov]


Sent: Wednesday, July 14, 2010 11:53 AM

To: Browner, Carol M.

Subject: 1-pager and map for Senator Binagaman

(See attached file: Accomplishments of Long-Overdue Clean Air Act Rules.doc) (See attached file: Coal Unit Retirements.ppt)



Re: Directives signed! Tx. 

Richard Windsor o Browner, Carol M.

06/30/2010 10:13 AM

Yes but they were pushing back more on the transparency/comm notification stuff.

----- Original Message -----

From: "Browner, Carol M." [redacted]
Sent: 06/30/2010 09:55 AM AST
To: Richard Windsor
Subject: RE: Directives signed! Tx.

Great! Thank you. Are we sure it is adequate capacity

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Wednesday, June 30, 2010 9:40 AM
To: Browner, Carol M.
Subject: Directives signed! Tx.



RE: Directives signed! Tx.

Browner, Carol M. o Richard Windsor

06/30/2010 09:56 AM

History: This message has been replied to.

Great! Thank you. Are we sure it is adequate capacity

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Wednesday, June 30, 2010 9:40 AM
To: Browner, Carol M.
Subject: Directives signed! Tx.



Re: you need to know...

Browner, Carol M. o Richard Windsor

06/29/2010 08:09 PM

Great.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Tue Jun 29 19:30:24 2010
Subject: Re: you need to know...

Yes. And Ken agreed to include auto subsea dispersants.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 06/29/2010 07:21 PM AST
To: Richard Windsor
Subject: Re: you need to know...

Are you coming to interior tomorrow?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Tue Jun 29 19:18:18 2010
Subject: Re: you need to know...

I was planning to bring up at principals call. I will try Thad. Will let you know tomorrow if still not done.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 06/29/2010 07:16 PM AST
To: Richard Windsor
Subject: Re: you need to know...

For disposal? Let me know what I need to do

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Tue Jun 29 18:59:12 2010
Subject: you need to know...

[REDACTED]
worked several issues (most minor) but it has been a week. I will bring it to a head tomorrow.




Re: you need to know...

Richard Windsor o Browner, Carol M.

06/29/2010 07:30 PM

Yes. And Ken agreed to include auto subsea dispersants.

----- Original Message -----

From: "Browner, Carol M." 
Sent: 06/29/2010 07:21 PM AST
To: Richard Windsor
Subject: Re: you need to know...


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----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Tue Jun 29 19:18:18 2010
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----- Original Message -----

From: "Browner, Carol M." 
Sent: 06/29/2010 07:16 PM AST
To: Richard Windsor
Subject: Re: you need to know...

For disposal? Let me know what I need to do

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Tue Jun 29 18:59:12 2010
Subject: you need to know...

 (b) (5)

worked several issues (most minor) but it has been a week. I will bring it to a head tomorrow.



Re: you need to know...

Browner, Carol M. o Richard Windsor

06/29/2010 07:22 PM

History: This message has been replied to.

Are you coming to interior tomorrow?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Tue Jun 29 19:18:18 2010

Subject: Re: you need to know...

I was planning to bring up at principals call. I will try Thad. Will let you know tomorrow if still not done.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]

Sent: 06/29/2010 07:16 PM AST

To: Richard Windsor

Subject: Re: you need to know...

For disposal? Let me know what I need to do

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.


Sent: Tue Jun 29 18:59:12 2010

Subject: you need to know...

[REDACTED]

worked several issues (most minor) but it has been a week. I will bring it to a head tomorrow.



Re: you need to know... 

Richard Windsor o Browner, Carol M.

06/29/2010 07:18 PM

I was planning to bring up at principals call. I will try Thad. Will let you know tomorrow if still not done.

----- Original Message -----

From: "Browner, Carol M." [(b) (5)]

Sent: 06/29/2010 07:16 PM AST

To: Richard Windsor

Subject: Re: you need to know...

For disposal? Let me know what I need to do

----- Original Message -----

From: Windsor, Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Tue Jun 29 18:59:12 2010

Subject: you need to know...

(b) (5)

worked several issues (most minor) but it has been a week. I will bring it to a head tomorrow.



Re: you need to know...

Browner, Carol M. o Richard Windsor

06/29/2010 07:16 PM

History: This message has been replied to.

For disposal? Let me know what I need to do

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Tue Jun 29 18:59:12 2010

Subject: you need to know...

(b) (5)

worked several issues (most minor) but it has been a week. I will bring it to a head tomorrow.



RE: Subsea Autonomous Dispersant Injection System

Browner, Carol M. o Richard Windsor, Ken Salazar

06/29/2010 10:27 AM

Cc: "Janet Napolitano", "Steven Chu", "Jane Lubchenco", Bob Perciasepe, "Thad Allen"

I think this is very important to discuss tomorrow

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov

[mailto:Windsor.Richard@epamail.epa.gov]

Sent: Tuesday, June 29, 2010 10:26 AM

To: Ken Salazar

Cc: Browner, Carol M.; Janet Napolitano; Steven Chu; Jane Lubchenco; Bob Perciasepe; Thad Allen

Subject: Subsea Autonomous Dispersant Injection System

Ken,

I would like to request that this item be specifically added to the agenda for our 3 pm meeting tomorrow. I continue to have serious concerns with it and believe we would all benefit from a public airing of the issue. Thanks, Lisa



Re: Have u signed the cwa navy skimmer rule

Browner, Carol M. o Richard Windsor, connie.rooke

06/28/2010 02:30 PM

Thx. Admiral will not say anything about it today.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.; Connie Rooke <connie.rooke@dhs.gov>
Sent: Mon Jun 28 14:23:42 2010
Subject: Re: Have u signed the cwa navy skimmer rule

The rule is effec on Wednesday on publication in the FR. I signed it this morning and it has been sent to FR. CEQ has agreed to strea\$line NEPA procedures for the rule.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 06/28/2010 02:17 PM AST
To: Richard Windsor
Subject: Have u signed the cwa navy skimmer rule


----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.; Zichal, Heather R.
Cc: Ellis.Heidi@epamail.epa.gov <Ellis.Heidi@epamail.epa.gov>;
Perciasepe.Bob@epamail.epa.gov <Perciasepe.Bob@epamail.epa.gov>;
Thompson.Diane@epamail.epa.gov <Thompson.Diane@epamail.epa.gov>
Sent: Mon Jun 28 13:03:38 2010
Subject: My Schedule and Potential POTUS briefing

Carol and Heather,

FYI - I can rearrange my schedule to be in town on Thursday if there is a POTUS briefing that day. Please advise. Tx. Lisa





Re: Have u signed the cwa navy skimmer rule 

Richard Windsor o Browner, Carol M., Connie Rooke

06/28/2010 02:23 PM

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Re: Have u signed the cwa navy skimmer rule

Browner, Carol M. o Richard Windsor

06/28/2010 02:22 PM

Thx. So not yet public? We are getting ready to brief in NOLA

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Mon Jun 28 14:20:05 2010
Subject: Re: Have u signed the cwa navy skimmer rule

Yes. This nmorning. But it won't be in register til Wed. Checkin right now on what the commun plan is.

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Subject: Have u signed the cwa navy skimmer rule

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Richard Windsor o Browner, Carol M.

06/28/2010 02:20 PM

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To: Richard Windsor

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Have u signed the cwa navy skimmer rule

Browner, Carol M. o Richard Windsor

06/28/2010 02:18 PM

History: This message has been replied to.

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To: Browner, Carol M.; Zichal, Heather R.
Cc: Ellis.Heidi@epamail.epa.gov <Ellis.Heidi@epamail.epa.gov>;
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Re: Are u two in FL today? Just responding to my staff who think I should visit FL soon.

Browner, Carol M. t
 o Richard Windsor
 :

06/28/2010 10:06 AM

NOLA

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.; Janet Napolitano <jacquee.wright@dhs.gov>

Sent: Mon Jun 28 08:10:12 2010

Subject: Are u two in FL today? Just responding to my staff who think I should visit FL soon.



Re: [REDACTED] (b) (5)

Richard Windsor o Browner, Carol M.

06/21/2010 02:49 PM

Tx

From: "Browner, Carol M." [REDACTED] (b) (5)
Sent: 06/21/2010 01:37 PM AST
To: Richard Windsor; "Gaspard, Patrick" <[REDACTED] (b) (5)> "Valerie Jarrett"
<[REDACTED] (b) (5)>
Subject: RE: [REDACTED] (b) (5)

We will pass it over to Justice.

From: Windsor.Richard@epamail.epa.gov [mailto:Windsor.Richard@epamail.epa.gov]
Sent: Monday, June 21, 2010 12:55 PM
To: Gaspard, Patrick; Browner, Carol M.; Valerie Jarrett
Subject: Fw: [REDACTED] (b) (5)

Folks,

[REDACTED] (b) (5) is looking to work with Mr. Feinberg. Your offices may have been pinged on this already. Can you advise me on who I should pass his resume to? Or should I pass directly to Mr. Feinberg? Tx, Lisa

From: "Castner, Jr., William J." [WCastner@gibbonslaw.com]
Sent: 06/21/2010 10:27 AM AST
To: "windsor.richard@epa.gov" <windsor.richard@epa.gov>
Subject: FW: [REDACTED] (b) (5)

Here are the attachments - thank you Richard. If you can pass along to the Administrator that any potential input today could be very timely because Governor Corzine late Friday spoke to Patrick Gaspard about [REDACTED] (b) (5) late Friday and he apparently was on their radar. Also, Congressman Andrews' office has spoken to Sean Sweeney about [REDACTED] (b) (5) ' past role as [REDACTED] (b) (5) [REDACTED] (b) (5) Again many thanks - we think the Judge can be very helpful here, Bill C

-----Original Message-----

From: Castner, Jr., William J.
Sent: Thursday, June 17, 2010 5:24 PM
To: 'windsor.richard@epa.gov'
Subject: [REDACTED] (b) (5)

Hi Richard - I know the Administrator is completely swamped, but if you can relay a quick note I'd be very, very grateful.

I wondering whether the Administrator would be willing to let anyone in the White House know about [REDACTED] (b) (5) ' past experience as the [REDACTED] (b) (5) oil

spill. Yesterday President Obama appointed Kenneth Feinberg to administer the BP fund which is a superb pick -- but there apparently will be a 3-person panel under Mr. Feinberg to deal with adjudicated claims that are turned down. The Judge, given his direct experience on oil spill claims and Cooperstown-like bio, would be a great fit there or in some other senior capacity.

Basically, one of New Jersey's own is one of the only people on the planet who has administered oil spill claims and we would love to see if the current Administration can utilize him in some capacity. I know how hectic the Administrator is, so any help is obviously appreciated.

I'm attaching [REDACTED] ' bio, as well as a summary of his experience as the [REDACTED] oil spill.

Again, many many thanks, Bill Castner

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RE: [REDACTED]

Browner, Carol M. t Richard Windsor, Gaspard, Patrick, Valerie
o Jarrett

06/21/2010 01:37 PM

History: This message has been replied to.

We will pass it over to Justice.

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Re: BP Meeting

Richard Windsor o Browner, Carol M.

06/15/2010 06:52 PM

I'm good. Good luck tonight. Messina called me re announcemt of coordinator tonight. You were pitch perfect on CNN. Lisa

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 06/15/2010 06:29 PM AST
To: Richard Windsor
Subject: Re: BP Meeting

Hey -- congrats to your son (and you). Just got back from the Gulf. This is hard. How are you doing?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Lu, Christopher P.; Browner, Carol M.
Cc: Messina, Jim; Thompson.Diane@epamail.epa.gov
<Thompson.Diane@epamail.epa.gov>
Sent: Tue Jun 15 17:47:06 2010
Subject: Fw: BP Meeting

Chris,

Unfortunately, I can't make this meeting. Tomorrow morning is my son [REDACTED] and I promised him I would attend.
Lisa

----- Forwarded by Richard Windsor/DC/USEPA/US on 06/15/2010 05:45 PM -----

From: Heidi Ellis/DC/USEPA/US
To: Diane Thompson/DC/USEPA/US@EPA, Richard Windsor/DC/USEPA/US@EPA, Bob Perciasepe/DC/USEPA/US@EPA
Cc: Dan Kanninen <kanninen.daniel@epa.gov>
Date: 06/15/2010 04:42 PM
Subject: Fw: BP Meeting

----- Forwarded by Heidi Ellis/DC/USEPA/US on 06/15/2010 04:41 PM -----

From: "Milakofsky, Benjamin E." <(b) (6)>

To: "Lu, Christopher P." <(b) (6)>, "Smith, Elizabeth S." <(b) (6)>, "Kimball, Astri B." <(b) (6)> "Greenawalt, Andrei M." <(b) (6)>, "Phadke, Shilpa" <(b) (6)>, "Taylor, Adam R." <(b) (6)>, "Milakofsky, Benjamin E." <(b) (6)>

Cc: "Kroloff, Noah" <Noah.Kroloff@dhs.gov>, "Shlossman, Amy" <Amy.Shlossman@dhs.gov>, "Hartman, Katrina" <Katrina.Hartman@dhs.gov>, "Brown, Mary Ellen" <MaryEllen.Brown@dhs.gov>, <tom_strickland@ios.doi.gov>, "Stone, Renee" <Renee.Stone@ios.doi.gov>, "Padilla, Joan" <Joan_Padilla@ios.doi.gov>, <Kevin.Ohlson@usdoj.gov>, "Bradley, Annie" <Annie.Bradley@usdoj.gov>, <Kirstin.Riesbeck@uscg.mil>, <Kirstin.Riesbeck@uscg.dhs.gov>, "Watson, Theresa (OAG)" <Theresa.Watson@usdoj.gov>, Diane Thompson/DC/USEPA/US@EPA, Heidi Ellis/DC/USEPA/US@EPA, "Moran, Ellen" <EMoran@doc.gov>, "Jay Reich" <jreich@doc.gov>, "Fisk, Roger" <RF@doc.gov>, "Slaiman, Lauren" <LSlaiman@doc.gov>, <Rod.oconnor@hq.doe.gov>, "Owens, Missy" <Missy.Owens@hq.doe.gov>, "Hurlbut, Brandon" <Brandon.Hurlbut@hq.doe.gov>, "Buchan, Samantha" <Samantha.Buchan@Hq.Doe.Gov>, "Rediger, Tony" <Tony.Rediger@hq.doe.gov>, "Paulsen, Joseph B." <(b) (6)>, "Laura Petrou" <Laura.Petrou@hhs.gov>, "Mitchell, Samuel (HHS/IOS)" <Samuel.Mitchell@hhs.gov>, "Barson, Emily (HHS/IOS)" <Emily.Barson@hhs.gov>, <kate.wolff@hhs.gov>, "Archuleta, Katherine - OSEC" <Archuleta.Katherine@dol.gov>, "Navin, Jeffrey - OSEC" <Navin.Jeffrey@dol.gov>, "Mosley, Carolyn - OSEC" <Mosley.Carolyn@dol.gov>, "Baker, Angela - OSEC" <Baker.Angela@dol.gov>, "Simbana, Alexandra - OSEC" <Simbana.Alexandra@dol.gov>, "Colvin, Nicholas M." <(b) (6)>, "Levine, Jacob C." <(b) (6)>

Date: 06/15/2010 04:38 PM

Subject: BP Meeting

All,

As you know, BP is coming to the White House tomorrow for a meeting with the President and staff. We would like to invite your bosses to attend the opening portion of the meeting. The meeting is for principals only (no plus one and no substitutes). Please let me know ASAP if your boss is able to attend and please see the rough schedule below.

Thanks

Ben

9:25 Call time for the Cabinet

9:30 - 10:00 Briefing with WH Staff in the Ward Room (West Wing)

10:00 - 10:15 BP arrives and the Cabinet/WH Staff move to the
Roosevelt Room (West Wing)

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Staff depart

10:45 - TBD A smaller group of WH staff and BP officials will
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Re: BP Meeting

Browner, Carol M. o Richard Windsor

06/15/2010 06:29 PM

History: This message has been replied to.

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Re: POTUS statement

Richard Windsor o Browner, Carol M.

06/10/2010 07:18 PM

Cool

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 06/10/2010 06:16 PM AST
To: Richard Windsor
Subject: POTUS statement

Subject: Statement by the President on Senator Murkowski's Resolution of Disapproval, S.J. Res. 26
THE WHITE HOUSE
Office of the Press Secretary

FOR IMMEDIATE RELEASE
June 10, 2010
Statement by the President on Senator Murkowski's Resolution of Disapproval, S.J. Res. 26
I commend the Senate for rejecting the resolution put forward by Senator Murkowski, which would have increased our dependence on oil by blocking efforts to cut the harmful pollution that contributes to climate change. Today's vote is yet another reminder of the urgent need to pass legislation that would help America transition to a 21st century clean energy economy that would create jobs, strengthen our national security, and protect our environment for our children. Today, the Senate chose to move America forward, towards that clean energy economy - not backward to the same failed policies that have left our nation increasingly dependent on foreign oil. ###

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Schiliro, Philip M.; Browner, Carol M.
Sent: Thu Jun 10 16:20:11 2010
Subject: Fw: Murkowski resolution was just defeated by a vote of 47 to 53

Woo hoo. Tx.

----- Original Message -----

From: David McIntosh
Sent: 06/10/2010 04:15 PM EDT
To: Richard Windsor; Diane Thompson; Bob Perciasepe; Seth Oster; Allyn Brooks-LaSure; Arvin Ganesan; Janet Woodka; Lisa Heinzerling; Scott Fulton; Bob Sussman; Robert Goulding; Heidi Ellis; Eric Wachter; Ray Spears; Craig Hooks; Daniel Kanninen; Lisa Garcia
Subject: Murkowski resolution was just defeated by a vote of 47 to 53

53



POTUS statement

Browner, Carol M. o Richard Windsor

06/10/2010 06:16 PM

History: This message has been replied to.

Subject: Statement by the President on Senator Murkowski's Resolution of Disapproval, S.J. Res. 26
THE WHITE HOUSE
Office of the Press Secretary

FOR IMMEDIATE RELEASE
June 10, 2010
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Subject: Murkowski resolution was just defeated by a vote of 47 to

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Re: Murkowski resolution was just defeated by a vote of 47 to 53

Browner, Carol M. o Richard Windsor

06/10/2010 04:52 PM

Very nice. Congrats to you and your folks for a job well done.

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Subject: Fw: Murkowski resolution was just defeated by a vote of 47 to 53

Woo hoo. Tx.

----- Original Message -----

From: David McIntosh

Sent: 06/10/2010 04:15 PM EDT

To: Richard Windsor; Diane Thompson; Bob Perciasepe; Seth Oster;
Allyn Brooks-LaSure; Arvin Ganesan; Janet Woodka; Lisa Heinzerling;
Scott Fulton; Bob Sussman; Robert Goulding; Heidi Ellis; Eric Wachter;
Ray Spears; Craig Hooks; Daniel Kanninen; Lisa Garcia

Subject: Murkowski resolution was just defeated by a vote of 47 to
53



Re: Watching u leave on TV. Safe travels. Glad you're out early.

Browner, Carol M. o Richard Windsor
:

06/04/2010 08:11 PM

Today was good for us. See you Monday

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Fri Jun 04 20:09:18 2010

Subject: Watching u leave on TV. Safe travels. Glad you're out early.



Re: Updated Matrix as of June 1 at 6:00 EST

Richard Windsor o Browner, Carol M.

06/03/2010 06:36 PM

I'm looking at it on a bberry but I saw a column that gives the date the Corps issued the permit. (Again - not necessarily complete list).

----- Original Message -----

From: "Browner, Carol M." [redacted]
Sent: 06/03/2010 06:33 PM AST
To: Richard Windsor
Subject: RE: Updated Matrix as of June 1 at 6:00 EST

How can I tell which ones are approved

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov [mailto:Windsor.Richard@epamail.epa.gov]
Sent: Thursday, June 03, 2010 6:32 PM
To: Browner, Carol M.
Subject: Re: Updated Matrix as of June 1 at 6:00 EST

There are approved projects all along the Gulf Coast.

----- Original Message -----

From: "Browner, Carol M." [redacted]
Sent: 06/03/2010 06:29 PM AST
To: Richard Windsor
Subject: RE: Updated Matrix as of June 1 at 6:00 EST

Got it thx

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Thursday, June 03, 2010 6:29 PM
To: Browner, Carol M.; Zichal, Heather R.
Subject: Fw: Updated Matrix as of June 1 at 6:00 EST

----- Original Message -----

From: Janet Woodka
Sent: 06/02/2010 09:15 AM EDT
To: richard.windsor@epa.gov
Subject: Fw: Updated Matrix as of June 1 at 6:00 EST Here's our
matrix which tracks corps requests.

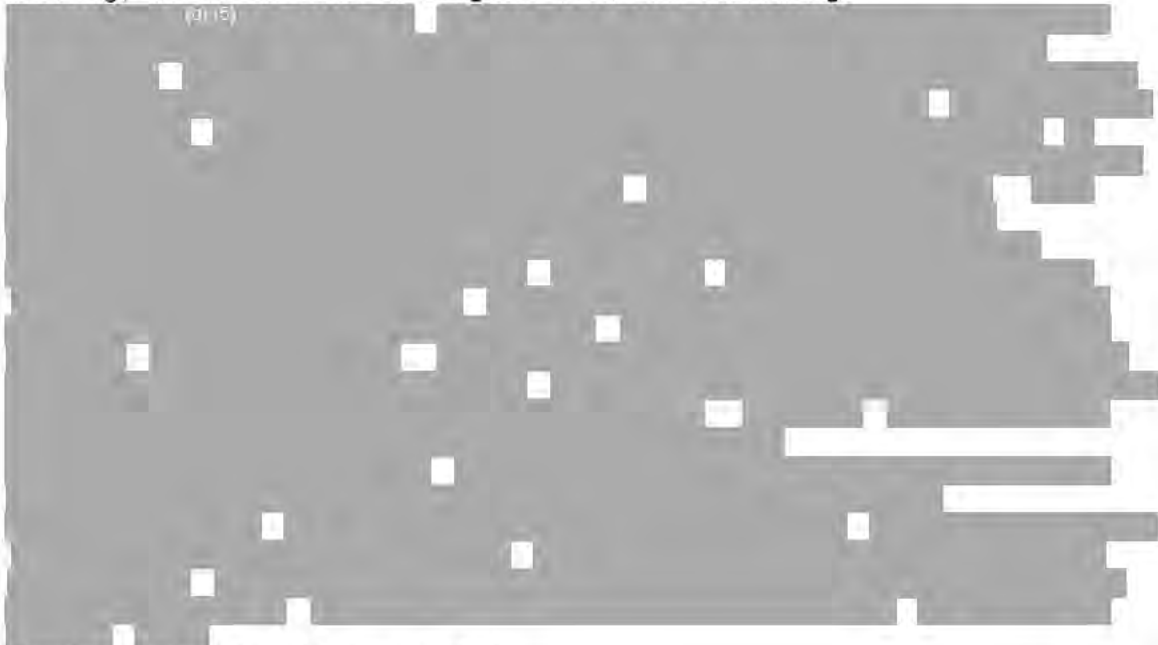
----- Original Message -----

From: Timothy Landers

Sent: 06/01/2010 06:06 PM EDT

To: Janet Woodka; Brian Frazer; John Ettinger; William Honker; Tom Welborn; Rosemary Hall; Karen McCormick; Brittany Croll; Chris Thomas; Clay Miller; Sharon Parrish; David Evans; Denise Keehner; Eric Hughes; Jane Watson; EOC Water; Nanci Gelb; David Goldbloom-Helzner; Doug Mundrick; Dawn Ison

Subject: Updated Matrix as of June 1 at 6:00 EST All, Attached for your information is the latest updated oil spill emergency authorizations matrix prepared by Brittany Croll. Pursuant to questions and comments (listed in email below) from this morning's OW coordination meeting, we would like to respond with the following.



Thanks again for all your help!

(See attached file: Matrix 06_01_10.xlsx)

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From: |
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Denise Keehner/DC/USEPA/US
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To: |
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|EOC Water@EPA
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|----->
|Cc: |
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|Brian Frazer/DC/USEPA/US@EPA, David
Goldbloom-Helzner/DC/USEPA/US@EPA, John Ettinger/R6/USEPA/US@EPA, Nanci
Gelb/DC/USEPA/US@EPA, David|
|Evans/DC/USEPA/US@EPA, Clay Miller/DC/USEPA/US@EPA, Timothy
Landers/DC/USEPA/US@EPA
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|----->
|Date: |
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|06/01/2010 11:46 AM
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|----->
|Subject: |
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|Re: Berms Action Items from OW Coordination Meeting
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See bolded responses below. Requires follow-up by Dave Evans and Clay/Tim.

Denise Keehner
Director
Office of Wetlands, Oceans, and Watersheds
Phone: 202-566-1146; Fax: 202-566-1147 Street address: 1301
Constitution Ave., N.W.
Room 7130E

|----->
|From: |
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| EOC Water
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| To: |
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| Denise Keehner/DC/USEPA/US@EPA, John Ettinger/R6/USEPA/US@EPA, Nanci
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(b)(5)

- 3) On the next OW Coordination call, participants would want a report out from the 6/1/10 meeting in New Orleans with states on berm proposals (Region 6/Ettinger)
- 4) Following up on an action item as of late last week/over the weekend: The action item says that comments on two of the newest proposals were due to USACE by Tuesday 6/1 at 10 AM. Currently the comments are with OWOW/OW management for approval, but need authorization from OA to go forward. Uncertain which proposals in the matrix are the newest proposal. Are these taken care of and forwarded to USACE?

Water Desk
EPA HQ Emergency Operations Center (EOC)
202-250-8922



RE: Updated Matrix as of June 1 at 6:00 EST

Browner, Carol M. o Richard Windsor

06/03/2010 06:33 PM

History: This message has been replied to.

How can I tell which ones are approved

-----Original Message-----

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Sent: Thursday, June 03, 2010 6:32 PM
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Subject: Re: Updated Matrix as of June 1 at 6:00 EST

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Sent: 06/02/2010 09:15 AM EDT
To: richard.windsor@epa.gov
Subject: Fw: Updated Matrix as of June 1 at 6:00 EST Here's our
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----- Original Message -----

From: Timothy Landers
Sent: 06/01/2010 06:06 PM EDT
To: Janet Woodka; Brian Frazer; John Ettinger; William Honker; Tom
Welborn; Rosemary Hall; Karen McCormick; Brittany Croll; Chris Thomas;
Clay Miller; Sharon Parrish; David Evans; Denise Keehner; Eric Hughes;
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Landers/DC/USEPA/US@EPA
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| 06/01/2010 11:46 AM
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| Subject: |
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| Re: Berms Action Items from OW Coordination Meeting
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See bolded responses below. Requires follow-up by Dave Evans and
Clay/Tim.

Denise Keehner
Director
Office of Wetlands, Oceans, and Watersheds
Phone: 202-566-1146; Fax: 202-566-1147 Street address: 1301
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Room 7130E

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Water Desk
EPA HQ Emergency Operations Center (EOC)
202-250-8922



Re: Updated Matrix as of June 1 at 6:00 EST 

Richard Windsor o Browner, Carol M.

06/03/2010 06:32 PM

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Subject: RE: Updated Matrix as of June 1 at 6:00 EST

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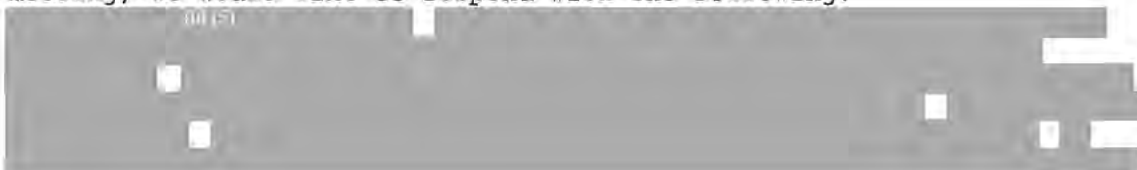
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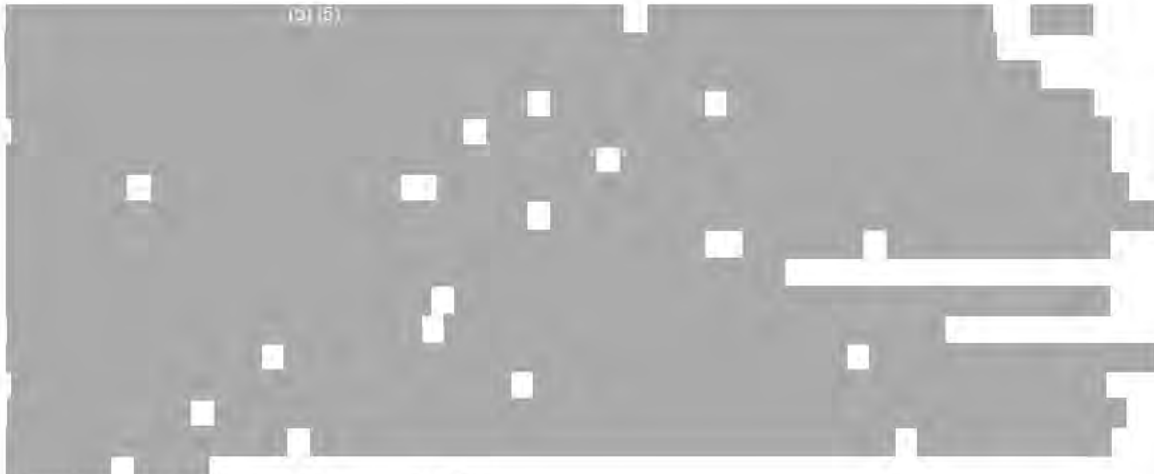
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| 06/01/2010 11:46 AM
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Denise Keehner
Director
Office of Wetlands, Oceans, and Watersheds
Phone: 202-566-1146; Fax: 202-566-1147 Street address: 1301
Constitution Ave., N.W.
Room 7130E

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Water Desk
EPA HQ Emergency Operations Center (EOC)
202-250-8922



RE: Updated Matrix as of June 1 at 6:00 EST

Browner, Carol M. o Richard Windsor

06/03/2010 06:29 PM

History: This message has been replied to.

Got it thx

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Thanks again for all your help!

(See attached file: Matrix 06_01_10.xlsx)

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Denise Keehner
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Phone: 202-566-1146; Fax: 202-566-1147 Street address: 1301
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Water Desk
EPA HQ Emergency Operations Center (EOC)
202-250-8922



RE: I'm off to Houma

Browner, Carol M. o Richard Windsor

06/01/2010 09:55 AM

Got it. Thanks

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Tuesday, June 01, 2010 9:54 AM
To: Browner, Carol M.
Subject: I'm off to Houma

Admiral Allen doesn't think I need to be at the Barrier Island meeting today. Janet Woodka who works for EPA now and who knows the local landscape very well will go along with John Ettinger, our coastal restoration expert.



Re: BP Dispersant Management Plan

Browner, Carol M. o Richard Windsor, Zichal, Heather R.

05/31/2010 09:41 PM

Thx. Looping Heather

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Mon May 31 21:39:38 2010
Subject: Re: BP Dispersant Management Plan

Will send you a proposed statement in a few minutes. Seth will also send to Ben LaBolt who is also asking.

----- Original Message -----

From: "Browner, Carol M." [mailto:Carol.M.Browner@epamail.epa.gov]
Sent: 05/31/2010 09:38 PM AST
To: Richard Windsor
Subject: Re: BP Dispersant Management Plan

Thx

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Mon May 31 21:34:46 2010
Subject: Fw: BP Dispersant Management Plan

Here is a pdf. Lisa

----- Original Message -----

From: Steve Mason
Sent: 05/31/2010 08:11 PM CDT
To: Richard Windsor; Dana Tulis; Al Armendariz; Sam Coleman; Craig Carroll
Subject: BP Dispersant Management Plan
(See attached file: bp dispersant management plan.pdf)

Faithfully yours
Steve

"Frequently, my thoughts get bored and walk down to my mouth. Often, this is a bad thing."

Steve Mason, EPA Region 6 (6SF-PE)
1445 Ross Avenue, Dallas, TX 75202
214-665-2276 / 214-665-2278 fax



Re: BP Dispersant Management Plan

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05/31/2010 09:39 PM

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1445 Ross Avenue, Dallas, TX 75202
214-665-2276 / 214-665-2278 fax



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Browner, Carol M. o Richard Windsor

05/31/2010 09:38 PM

History: This message has been replied to.

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Steve

"Frequently, my thoughts get bored and walk down to my mouth. Often, this is a bad thing."

Steve Mason, EPA Region 6 (6SF-PE)
1445 Ross Avenue, Dallas, TX 75202
214-665-2276 / 214-665-2278 fax



Can you have some refax the letter. Thx

Browner, Carol M. o Richard Windsor

05/31/2010 09:08 PM

----- Original Message -----

From: Browner, Carol M.

To: 'Windsor.Richard@epamail.epa.gov' <Windsor.Richard@epamail.epa.gov>

Sent: Mon May 31 20:49:16 2010

Subject: Can you call me (b)(6)

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Thad Allen <Thad.W.Allen@uscg.mil>; Browner, Carol M.

Sent: Mon May 31 14:05:30 2010

Subject: Re: Situational FYI

Thx.

My Exec Asst will coordinate.

Aaron Dickerson -

Dickerson.aaron@epa.gov

----- Original Message -----

From: "Allen, Thad ADM" [Thad.W.Allen@uscg.mil]

Sent: 05/31/2010 02:00 PM AST

To: Richard Windsor; "Browner, Carol M." <(b)(6)>

Subject: RE: Situational FYI

NIC rep will attend, Pete and I are doing other things

TA

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov [mailto:Windsor.Richard@epamail.epa.gov]

Sent: Monday, May 31, 2010 1:58 PM

To: Browner, Carol M.; Allen, Thad ADM

Subject: Re: Situational FYI

I am not attending. Only EPA attendees are Stephanie Owens, Director of Outreach and 1 rep from the NRT. Cameron is in person. He did the inviting. He claims to want to brainstorm outside ideas that they can feed the government. He is not specific about issues but could include wellhead or others.

He said he was pretty happy that we did not rebuff them out of hand. Can send full attendee list if you like.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 05/31/2010 01:47 PM AST
To: Richard Windsor
Subject: Re: Situational FYI

Got it. A couple of questions: Are you attending? Is Cameron in person? Are their specific questions or issues to be addressed? Who did the inviting? Thx

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.; Ken Salazar <[REDACTED]> Sutley, Nancy H.; Jane Lubchenco <jane.lubchenco@noaa.gov>; Steven Chu <[REDACTED]>
Cc: Seth Oster <oster.seth@epa.gov>; Bob Perciasepe <perciasepe.bob@epa.gov>; Diane Thompson <thompson.diane@epa.gov>
Sent: Mon May 31 13:40:09 2010
Subject: Situational FYI

A week or so ago, Jane and I were contacted independently by a group of scientists who wanted to be helpful to the government re the BP Spill. The effort is led by James Cameron, the filmmaker and underwater explorer. I volunteered EPA's Office of Outreach to host a teleconference or videoconference to allow the scientists to get together and explore their ideas. Mr. Cameron made a point of saying that he had been rebuffed by BP and I told him that we would certainly be willing to host a meeting.

The teleconference has evolved into an in person meeting. I just got the list of in person and virtual attendees from my staff today and was surprised to see how big it is - a few dozen people. It includes folks from Woods Hole, academia and the private sector. They have also invited government scientists to join as well and right now they are expecting Jim Markowsky from DOE and Craig McLean and Steve Murawski from NOAA.

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Nancy, Ken and Thad - let me know if you would like to send a rep. The meeting begins tomorrow at 8 am at EPA. Tx.

Lisa



Can you call me [REDACTED]

Browner, Carol M. o Richard Windsor

05/31/2010 08:49 PM

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Thad Allen <Thad.W.Allen@uscg.mil>; Browner, Carol M.
Sent: Mon May 31 14:05:30 2010
Subject: Re: Situational FYI

Thx.

My Exec Asst will coordinate.
Aaron Dickerson -
Dickerson.aaron@epa.gov

----- Original Message -----

From: "Allen, Thad ADM" [Thad.W.Allen@uscg.mil]
Sent: 05/31/2010 02:00 PM AST
To: Richard Windsor; "Browner, Carol M." <[REDACTED]>
Subject: RE: Situational FYI

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To: Browner, Carol M.; Ken Salazar <(b) (6)> Sutley, Nancy H.; Jane Lubchenco <jane.lubchenco@noaa.gov>; Steven Chu <(b) (6)>
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Nancy, Ken and Thad - let me know if you would like to send a rep. The meeting begins tomorrow at 8 am at EPA. Tx.

Lisa



Re: Situational FYI

Richard Windsor o Browner, Carol M., Thad Allen

05/31/2010 01:58 PM

Bcc: "Bob Perciasepe", "Diane Thompson"

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From: "Browner, Carol M." [REDACTED]
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Lisa



Re: Situational FYI

Browner, Carol M. o Richard Windsor

05/31/2010 01:48 PM

History: This message has been replied to.

Got it. A couple of questions: Are you attending? Is Cameron in person? Are their specific questions or issues to be addressed? Who did the inviting? Thx

----- Original Message -----

From: Windsor, Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.; Ken Salazar <(b) (6)> Sutley, Nancy H.; Jane Lubchenco <jane.lubchenco@noaa.gov>; Steven Chu <(b) (6)>
Cc: Seth Oster <oster.seth@epa.gov>; Bob Perciasepe <perciasepe.bob@epa.gov>; Diane Thompson <thompson.diane@epa.gov>
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Lisa



Re: Good job.

Richard Windsor o Browner, Carol M.

05/31/2010 08:15 AM

Yes. But he is clearly casting a broader net and may not be looking for support at my level. That's fine. This is a juggernaut and I don't honestly want to intrude on his perrogatives if he doesn't need.

----- Original Message -----

From: "Browner, Carol M." [(b) (5)]

Sent: 05/30/2010 04:08 PM AST

To: Richard Windsor

Subject: Re: Good job.

Thx. Have you connected with Thad on barrier island mtg?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Sun May 30 14:39:47 2010

Subject: Good job.

You did great. And thx.



Re: Good job.

Browner, Carol M. o Richard Windsor

05/31/2010 07:33 AM

History: This message has been replied to.

Thx. Have you connected with Thad on barrier island mtg?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>


To: Browner, Carol M.

Sent: Sun May 30 14:39:47 2010

Subject: Good job.

You did great. And thx.



Re: Can I catch you for a quick chat 

Richard Windsor o Browner, Carol M.

05/26/2010 01:08 PM

Just tried you a few minutes ago

From: "Browner, Carol M." [REDACTED] (b) (5)

Sent: 05/26/2010 12:44 PM AST

To: Richard Windsor

Subject: Can I catch you for a quick chat



Can I catch you for a quick chat

Browner, Carol M. o Richard Windsor

05/26/2010 12:45 PM

History: This message has been replied to.



Re: [REDACTED] Bio

Browner, Carol M. o Jarrett, Valerie, Richard Windsor

05/21/2010 10:01 PM

Thx. will make sure Nancy Hogan has.

From: Jarrett, Valerie

To: Lisa Jackson (windsor.richard@epa.gov) <windsor.richard@epa.gov>; Browner, Carol M.

Sent: Fri May 21 18:31:59 2010

Subject: FW: [REDACTED] Bio

From: Karen Carter Peterson [mailto:karen@davillierlawgroup.com]

Sent: Friday, May 21, 2010 6:30 PM

To: Jarrett, Valerie

Subject: [REDACTED] Bio

Ms. Jarrett,

After inquiring with Administrator Lisa Jackson about the process for nomination to the Presidential Commission investigating the oil spill, she recommended that I forward nominees to your attention. Therefore, attached is the bio of [REDACTED] who is interested in serving on the President's Commission investigating the oil spill in the Gulf of Mexico. Relevant expertise includes his

[REDACTED]. Please provide the formal process for nomination at your convenience. Thanks for your consideration.

By the way, I served as Chair of President Obama's 2008 Louisiana Campaign and currently serve as National Committeewoman for the DNC representing LA. I am also currently serving as the State Senator of District 5 in downtown New Orleans. If you have any questions, please don't hesitate to contact me by cell at [REDACTED]

Respectfully,

Karen Carter Peterson

Davillier Law Group

1010 Common Street, Ste 2510

New Orleans, Louisiana 70112

504.582.6998

www.davillierlawgroup.com



RE: Can you call when you have a moment

Browner, Carol M. o Richard Windsor
:

05/21/2010 04:36 PM

[Redacted]

From: Windsor.Richard@epamail.epa.gov [mailto:Windsor.Richard@epamail.epa.gov]

Sent: Friday, May 21, 2010 4:35 PM

To: Browner, Carol M.

Subject: Re: Can you call when you have a moment

In 5


From: "Browner, Carol M." [Redacted]

Sent: 05/21/2010 04:13 PM AST

To: Richard Windsor

Subject: Can you call when you have a moment



Re: Can you call when you have a moment 

Richard Windsor ^t o Browner, Carol M.

05/21/2010 04:34 PM

In 5

From: "Browner, Carol M." [mailto:]

Sent: 05/21/2010 04:13 PM AST

To: Richard Windsor

Subject: Can you call when you have a moment



Can you call when you have a moment

Browner, Carol M. o Richard Windsor

05/21/2010 04:13 PM

History: This message has been replied to.



Re: 2 things

Browner, Carol M. o Richard Windsor

05/19/2010 07:39 PM

Got it.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Wed May 19 19:35:52 2010

Subject: 2 things

1 - Thanks

2 - one other name - Vicki Spruell, chair of the Ocean Conservancy

Enjoy tonight!



Re: The BP Hearinf in House T&I that was scheduled for this morning will now likely start at 1:30 pm or so

Richard Windsor o Browner, Carol M.

05/19/2010 02:23 PM

Tx! And FYI - Jane and Liz Birnbaum and I are still waiting. Hope the call goes well.

----- Original Message -----

From: "Browner, Carol M." [mailto:]

Sent: 05/19/2010 02:22 PM AST

To: Richard Windsor

Subject: RE: The BP Hearinf in House T&I that was scheduled for this morning will now likely start at 1:30 pm or so

You were great yesterday!!

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov

[mailto:Windsor.Richard@epamail.epa.gov]

Sent: Wednesday, May 19, 2010 12:53 PM

To: McIntosh.David@epamail.epa.gov; Perciasepe.Bob@epamail.epa.gov

Cc: Browner, Carol M.

Subject: The BP Hearinf in House T&I that was scheduled for this morning will now likely start at 1:30 pm or so

Bob P and David will be sit in for me. I apologize for the inconvenience.

Call-in information:

Conference Line: [redacted]

Passcode: [redacted]



RE: The BP Hearinf in House T&I that was scheduled for this morning will now likely start at 1:30 pm or so

Browner, Carol M. o Richard Windsor

05/19/2010 02:22 PM

History: This message has been replied to.

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Bob P and David will be sit in for me. I apologize for the inconvenience.

Call-in information:

Conference Line: (b) (6)

Passcode: (b) (6)



RE: Commission

Browner, Carol M. o Richard Windsor

05/18/2010 09:32 AM

Thanks.

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Tuesday, May 18, 2010 9:11 AM
To: Browner, Carol M.
Subject: Commission

Here are a few initial thoughts -

- (b) (5) [redacted], widely regarded as very influential in the rebuilding and economy of New Orleans, a really great guy and enormously respected
- Bill Reilly (was EPA administrator at time of Exxon Valdez spill, can speak to OPA 90 and EPA's responsibilities there)
- Don Boesch - prof at U of Maryland and Chair of the NAS Oceans Workgroup. He is a native of New Orleans and went to Tulane. I have his bio.
- I got a message that (b) (5) [redacted] is interested in serving on the presidential commission. He is the (b) (5) [redacted]. He would also add diversity.



Re: This Morning

Richard Windsor o Browner, Carol M.

04/29/2010 08:48 AM

Not horrible. But with all those folks, I sometimes feel they can't see the forest for the trees.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 04/29/2010 08:36 AM AST
To: Richard Windsor
Subject: Re: This Morning

How was dinner?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.; Bob Perciasepe <Perciasepe.Bob@epamail.epa.gov>
Cc: Diane Thompson [REDACTED].com>
Sent: Thu Apr 29 06:15:41 2010
Subject: This Morning

Hi Carol,

I am planning to attend Dr Height's funeral today. The SS wants us in our seats by 9. The service starts at 10.

I can be available early by phone or in person to feed info to you for the PDB if you need anything. Bob P is also available.

Lisa

Lisa



Re: This Morning

Browner, Carol M. o Richard Windsor

04/29/2010 08:36 AM

History: This message has been replied to.

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----- Original Message -----

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Lisa

Lisa



RE: Important Request

Browner, Carol M. o Bob Perciasepe, Richard Windsor

04/19/2010 03:42 PM

Thx. Very helpful. Are these cumulative numbers are just individual monthly numbers?

From: Perciasepe.Bob@epamail.epa.gov [mailto:Perciasepe.Bob@epamail.epa.gov]

Sent: Monday, April 19, 2010 3:40 PM

To: Windsor.Richard@epamail.epa.gov

Cc: Browner, Carol M.

Subject: Re: Important Request

Here are the trends to date:

February 2010

Trainers - 145

Trained - 14,600

classes - 1,125

March 15 2010

Trainers - 184

Trained - 50,000

Classes - 3000

April 19 2010

Trainers - 194

Trained - 145,000

Classes - 6,300

Here are the current figures as of today. I will have projections when I get back to the office.

Currently there are 194 accredited training providers of which 104 are traveling trainers who offer training in multiple states

The accredited training provider trains and certifies the renovators who will be performing the actual repair and renovation work.

More than 6,300 courses have been offered as of April 19, 2010, with roughly 145,000 renovators trained. The rule requires that a trained and certified renovator must be on-site at a job, but not every person performing work has to be trained and certified as long as the person overseeing the work is trained and

certified.

Bob Perciasepe
Office of the Administrator
(o)202 564 4711
(c) (b) (5)

----- Original Message -----

From: Richard Windsor
Sent: 04/19/2010 11:55 AM EDT
To: Bob Perciasepe
Cc: "Carol Browner" <(b) (5)>
Subject: Important Request

Hi Bob,

Can you send me the following info on lead training:

- the current number of certified training providers
- the current number of certified trainers (individuals as opposed to training organizations)
- a sense of the number of people trained and projected to be trained over time (to demonstrate the acceleration in training we are seeing as the deadline approaches)

Thanks, Lisa



RE: Energy Star and the recent letters from the Electronics Industry

Browner, Carol M. o Richard Windsor

04/19/2010 02:52 PM

Got it. Thanks.

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov [mailto:Windsor.Richard@epamail.epa.gov]

Sent: Monday, April 19, 2010 12:26 PM

To: Browner, Carol M.

Cc: Gina (Sheila) McCarthy; Bob Perciasepe; Seth Oster

Subject: Energy Star and the recent letters from the Electronics Industry

Carol,

As I know you are aware, in response to several reports that were quite critical of the Energy Star appliance and product programs, EPA and DOE have recently committed to tightening the requirements for qualifying products in those programs. In doing so, we are attempting to balance the voluntary nature of the Energy Star program with the value and integrity of the Energy Star brand.

One immediate programmatic change that we believe was necessary for the integrity of the program was that we have decided to suspend Energy Star's online product certification system. This certification system allowed GAO auditors to very quickly receive Energy Star certification for several bogus products from EPA and DOE.

Industry is generally pushing back though some of the reason for that is a lack of understanding of how the Energy Star program will work going forward. We will shortly be meeting with the Consumer Electronics Association and others to address their concerns. Please feel free to refer them to me or to Gina if they mention their concerns to you. I'm happy to discuss further if you'd like.

Thanks, Lisa



**Re: WaPo and Greenwire are Reporting on Yesterday's WH Meeting with
Enviros re KGL**

Browner, Carol M. o Richard Windsor, Sutley, Nancy H.

04/16/2010 08:40 AM

Cc: slv, jd, "Lu, Christopher P."

History: This message has been forwarded.

Enviros through Common Purpose Project asked for a mtg with Rahm to discuss their efforts in support of energy legislation and confirm WH commitment. There was no real discussion of issues.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Sutley, Nancy H.; Browner, Carol M.

Cc: Ken Salazar <(b)(6)> Tom Vilsack <jd@osec.usda.gov>; Lu, Christopher P.

Sent: Fri Apr 16 08:27:44 2010

Subject: WaPo and Greenwire are Reporting on Yesterday's WH Meeting with
Enviros re KGL

Good Morning,

May I get a report out on this meeting? What was purpose, who called it, what was agreed, what were messages? According to the Post and Greenwire, I will be seeing many of the same folks at today's Great Outdoors events.

Tx, Lisa



RE: Got your message

Browner, Carol M. o Richard Windsor

04/07/2010 03:49 PM

Glad to hear you got a break. Look forward to catching up when you are back.

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Wednesday, April 07, 2010 3:22 PM
To: Browner, Carol M.
Subject: Got your message

I tried returning the call but you're in a meeting. Congrats! We are returning from [REDACTED] so I am out of pocket from 4 to 10 pm EDT today. Lisa



Re: Thursday

Browner, Carol M. o Richard Windsor

03/27/2010 04:32 PM

Lisa -- we have not been in discussions regarding the specifics of the final rule with folks at EPA. We were simply keeping folks up to date on the status of the car company litigation. Carol.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Sat Mar 27 14:01:49 2010
Subject: Fw: Thursday

Carol - I'm not sure what's going on here or why you are in direct conyact w Gina on this and the LDV rule.

Ray and I have been in direct contact re: the LDV rule ever since the WH informed us that it was passing on an announcement. At this point, he is planning to be away next week on vacation so he and I had been talking about a joint press release and press call. If that's going to change, you need to speak to him directly. Gina has not been privy to those cabinet level discussions.

Lisa

----- Original Message -----

From: Gina McCarthy
Sent: 03/27/2010 01:47 PM EDT
To: Richard Windsor
Subject: Fw: Thursday

Not sure why email below bounced back.

----- Original Message -----

From: Gina McCarthy
Sent: 03/27/2010 01:42 PM EDT
To: [REDACTED]
Cc: Seth Oster
Subject: Fw: Thursday

Seems like Carol took my question to heart. You ok to move an event forward?

----- Original Message -----

From: "Zichal, Heather R." [REDACTED]
Sent: 03/27/2010 12:10 PM AST
To: Gina McCarthy
Subject: Thursday

So I think we need to move in the direction of being ready to do a WH event w stakeholders to announce car rule w Jackson and LaHood, consistent w your ongoing discussions w Carol. You ok if I have our comms shop start working with yours and DOT's to see what we could have ready?



RE: Press club

Browner, Carol M. o Richard Windsor

03/09/2010 01:07 PM

Sounds like fun -- I am headed to the counties meeting

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov [mailto:Windsor.Richard@epamail.epa.gov]

Sent: Tuesday, March 09, 2010 11:22 AM

To: Browner, Carol M.

Subject: Re: Press club

Tx. Tom Friedman is coming over for a speech at lunch if you're interested.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]

Sent: 03/09/2010 09:10 AM EST

To: Richard Windsor

Subject: Press club

My husband heard part of your speech and then some of the Q and A -- he said your were fabulous! And the stories look good too. Congrats!

----- Original Message -----

From: Browner, Carol M.

To: 'Windsor.Richard@epamail.epa.gov' <Windsor.Richard@epamail.epa.gov>;
Sutley, Nancy H.

Sent: Sun Mar 07 08:15:37 2010

Subject: Re: Here is the draft speech

I like it. It does a great job of debunking the false choice. Good luck

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.; Sutley, Nancy H.

Sent: Sat Mar 06 19:12:50 2010

Subject: Here is the draft speech

for the Nat'l Press Club on Monday. Still needs a few tweaks but mostly there. Let me know what you think. TX!

(See attached file: NPC Speech - lpj revisions 3-6.doc)



Re: Press club

Richard Windsor o Browner, Carol M.

03/09/2010 11:22 AM

Tx. Tom Friedman is coming over for a speech at lunch if you're interested.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 03/09/2010 09:10 AM EST
To: Richard Windsor
Subject: Press club

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Press club

Browner, Carol M. o Richard Windsor

03/09/2010 09:10 AM

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(See attached file: NPC Speech - lpj revisions 3-6.doc)



Re: Press Club Speech

Browner, Carol M. o Richard Windsor

03/06/2010 09:00 AM

Sounds interesting.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.; Sutley, Nancy H.

Sent: Fri Mar 05 18:23:00 2010

Subject: Press Club Speech

Carol and Nancy,

My National Press Club speech is on Monda. I had anticipated getting the text of the speech to you this afternoon, but unfortunately won't be able to. I just did a run through with staff and am still making changes.

The thesis of my speech is that environmental protection is an economic stimulus. It is grounded in the President's regular assertion that the economy vs. environment choice is a false one, and uses historical examples to support that idea. I draw a line between protection and stewardship and technological innovation that makes us healthier and creates good green jobs. It talks about environmental bipartisanship, cites environmental justice as an example of how pollution harms economic growth and delves a bit into the growing green consumer movement. No news here.

Thanks, Lj



Re: Hey

Browner, Carol M. t
o Richard Windsor

02/25/2010 08:53 AM

We will catch you the next time. Enjoy the meet!

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Thu Feb 25 08:45:03 2010

Subject: Re: Hey

Hey. Thanks so much but [REDACTED] and
we are committed to that. Sure it will be fun. Lisa

From: "Browner, Carol M." [REDACTED]

Sent: 02/24/2010 06:49 PM EST

To: Richard Windsor

Subject: Hey

We are having a few folks over Sat and would love if you all could join.

From: Browner, Carol M.

To: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

Sent: Tue Feb 23 09:43:05 2010

Subject: RE: Letter

I think it most definitely will. Good luck at the hearing.

From: Windsor.Richard@epamail.epa.gov [mailto:Windsor.Richard@epamail.epa.gov]

Sent: Tuesday, February 23, 2010 9:39 AM

To: Browner, Carol M.

Subject: Re: Letter

Very. Hope it helps.

From: "Browner, Carol M." [REDACTED]

Sent: 02/23/2010 09:37 AM EST

To: Richard Windsor

Subject: Letter

I think the press coverage on your letter is very good. Hope you are happy



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Re: Letter 

Richard Windsor to Brown, Carol M.

02/23/2010 09:39 AM

Very. Hope it helps.

From: "Brown, Carol M." [REDACTED] (b) (6)

Sent: 02/23/2010 09:37 AM EST

To: Richard Windsor

Subject: Letter

I think the press coverage on your letter is very good. Hope you are happy



Letter

Browner, Carol M. o Richard Windsor

02/23/2010 09:37 AM

History: This message has been replied to.

I think the press coverage on your letter is very good. Hope you are happy



Re: windsor.richard@epa.gov has shared: Share me

Browner, Carol M. o Richard Windsor

02/19/2010 08:31 AM

Very nice!

From: ShareThis <notifier@bounces.sharethis.com>

To: Browner, Carol M.

Sent: Fri Feb 19 07:54:03 2010

Subject: windsor.richard@epa.gov has shared: Share me

on messge thoug it is short

Share me

Source: dispatch.com

Sharing is good
for the soul.

windsor.richard@epa.gov
sent this using ShareThis.



Re: Tonight

Richard Windsor o Browner, Carol M.

02/13/2010 09:03 AM

Sorry you can't come! It should be fun. We are within an easy taxi ride if you change your mind.
Lisa

From: "Browner, Carol M." [REDACTED]
Sent: 02/13/2010 08:41 AM EST
To: Richard Windsor
Subject: Tonight

Lisa – I am so sorry we are not going to be able to make the party. We are still without a car. Hope you have a wonderful time. Best Carol.

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Mon Feb 08 20:08:51 2010
Subject: Re: [REDACTED] Hope you had a wonderful day! Go Saints

Thx!

From: "Browner, Carol M." [REDACTED]
Sent: 02/08/2010 07:34 PM EST
To: Richard Windsor
Subject: [REDACTED] Hope you had a wonderful day! Go Saints

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Munoz, Cecilia; Jarrett, Valerie; Browner, Carol M.; Sutley, Nancy H.
Sent: Thu Feb 04 14:02:07 2010
Subject: Re: White House statement

I felt more than supported. I was actually a bit embarrassed at the President's words. I know you, Valerie, Carol and Nancy really supported me and I am very grateful for that. Lisa

From: "Munoz, Cecilia" [REDACTED]
Sent: 02/04/2010 10:06 AM EST
To: Richard Windsor
Subject: RE: White House statement

Thanks – I know this was hardest on you, but I hope you felt supported throughout.

From: Windsor.Richard@epamail.epa.gov [mailto:Windsor.Richard@epamail.epa.gov]
Sent: Thursday, February 04, 2010 10:04 AM
To: Munoz, Cecilia; Sutley, Nancy H.; Browner, Carol M.
Subject: Re: White House statement

You did a good job.

From: "Munoz, Cecilia" [REDACTED]
Sent: 02/04/2010 09:30 AM EST
To: Richard Windsor; "Sutley, Nancy H." <[REDACTED]> "Browner, Carol M."
<[REDACTED]>
Subject: FW: White House statement

Hi there – hope everybody was content with how the meeting went yesterday. The atmosphere among the govs was that they felt heard, which I think means we accomplished our goal. Manchin's statement is below – enjoy!

C

From: Mollohan, Travis [mailto:Travis.T.Mollohan@wv.gov]
Sent: Thursday, February 04, 2010 8:03 AM
To: McGrath, Shaun L.
Cc: Turner, Matt; Payne, Sara; Smith, Melvin
Subject: FW: White House statement

GOV. JOE MANCHIN TODAY JOINED PRESIDENT OBAMA, VICE PRESIDENT BIDEN, TOP WHITE HOUSE OFFICIALS AND A BIPARTISAN GROUP OF 10 OTHER GOVERNORS IN A MEETING ABOUT ENERGY POLICY AT THE WHITE HOUSE

STATEMENT FROM THE GOVERNOR
REGARDING THE MEETING AT THE WHITE HOUSE:

"I want to thank the president and vice president and the environmental officials for their time today. We had a very open dialogue unlike anything I've participated in at this level. I had the opportunity to ask everything and say everything that is on my mind with regard to our energy future. I shared with them that in West Virginia, we care about the environment, but also the security of our nation, energy independence and the economy and the jobs that go with that.

"The discussion from all the governors present was very frank, and I think the president took it in and I think the administration has a better idea of where we are coming from.

"From West Virginia's standpoint, I don't think the administration realized the efforts we've undertaken to diversify our energy portfolio and use our natural resources in more

environmentally friendly ways, as we make the transition to the energy fuels of the future. Those programs include our alternative and renewable energy portfolio act and our post-mine land use bill.

“I am encouraged about our discussion of more investment in technology that will allow us to use our coal in more environmentally friendly ways and I support the president’s establishment of an Interagency Task Force on Carbon Capture and Storage that I hope will speed the development and use of clean coal technologies.

“Overall, I’m very pleased with the candid discussion we had today and I think through continued dialogue like this, we will have a better understanding and be able to accomplish many of the shared goals with regard to our state’s and our nation’s energy future.”

- Gov. Joe Manchin



Tonight

Browner, Carol M. o Richard Windsor

02/13/2010 08:50 AM

History: This message has been replied to.

Lisa -- I am so sorry we are not going to be able to make the party. We are still without a car. Hope you have a wonderful time. Best Carol.

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Subject: Re: [REDACTED] Hope you had a wonderful day! Go Saints

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Subject: Re: White House statement

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From: "Munoz, Cecilia" [mailto:cecilia.munoz@epa.gov]
Sent: 02/04/2010 09:30 AM EST
To: Richard Windsor; "Sutley, Nancy H." [mailto:nancy.sutley@epa.gov]; "Browner, Carol M." [mailto:carol.browner@epa.gov]
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Re: [REDACTED] ! Hope you had a wonderful day! Go Saints [REDACTED]

Richard Windsor o Browner, Carol M.

02/08/2010 08:08 PM

Thx!

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(b) (6) Hope you had a wonderful day! Go Saints
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Browner, Carol M. o Richard Windsor

02/08/2010 07:34 PM

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- Gov. Joe Manchin



Fw: DOE article
Richard Windsor to: Heather Zichal

06/23/2010 11:19 AM

FYI

Richard Windsor

----- Original Message -----

From: Richard Windsor
Sent: 06/23/2010 11:17 AM EDT
To: "Pete Rouse" <[REDACTED]>
Subject: Fw: DOE article

This is the full text of the article. [REDACTED] There are doing the same in Congress
Lawrence Elworth

----- Original Message -----

From: Lawrence Elworth
Sent: 06/23/2010 10:08 AM EDT
To: Richard Windsor
Cc: David McIntosh
Subject: DOE article

Here, below, is the article we talked about and the text from a message from David which highlights the statement in the article.

Brendan and Adora, if any reporters contact you seeking comment on the DOE statements that are referenced in the article that Larry pastes below, I recommend that you point out to the reporters that the following statement by the DOE official himself in that story establishes that DOE did indeed decide earlier this year to expand and prolong the testing regimen: "In addition to the five tests listed above, DOE is also conducting engine tear-downs, which was added during the first quarter of this year after agency officials realized there needed to be a study on the long-term mileage effects of the higher ethanol blends in these vehicles, Knoll explained."

2010-06-22 09:19:40 EDT

*****DOE OFFICIAL: E15 WAIVER ANNOUNCEMENT DELAY NOT DUE TO DOE TESTING**

Despite rumors otherwise, there are no delays at DOE in testing vehicles to run on higher ethanol blends, and last week's EPA announcement postponing the E15 waiver announcement was not due to testing-related factors, an official leading the vehicle testing explained to OPIS today.

The National Renewable Energy Laboratory (NREL), part of U.S. DOE, is conducting tests on the effects that higher-level blends have on Tier 2 and earlier vehicles. The data being compiled by NREL and its sister organization, Oak Ridge National Lab, will include testing on catalytic converters, tailpipe and evaporative emissions, fuel system components, engine durability and on-board diagnostic equipment, explained Keith Knoll, senior project leader for NREL's Fuels Performance Group.

"Many of the [latest] testing programs are coming to a conclusion," Knoll said, noting that the bulk will be done by the end of September. The agency is testing more than 80 vehicles, the majority of which are Tier 2 compliant.

In addition to the five tests listed above, DOE is also conducting engine tear-downs, which was added during the first quarter of this year after agency officials realized there needed to be a study on the long-term mileage effects of the higher ethanol blends in these vehicles, Knoll explained. "We are

looking at areas [in the vehicle] where we expect some sensitivity," Knoll said, such as on the pistons, cylinder walls and intake valves.

According to the statement EPA issued late last week, "DOE is on track to complete testing designed to determine the impact of higher ethanol blends on vehicles built after 2007 by the end of September. DOE is also testing some vehicles built before 2007 and is also testing tanks and other fuel handling equipment to see how they might be affected by E15. While results from the tests conducted to-date look good, EPA will not make a final decision until DOE completes its current comprehensive testing of the newer vehicles" the statement noted.

Last year, Growth Energy formally filed a waiver request with EPA, calling for approval of ethanol blends up to 15%. For EPA to approve such a waiver, a number of tests need to be completed. EPA decided late last year to postpone a decision on the issue until mid-2010, when the result of more studies on ethanol usage should be available. It was expected that EPA would make a decision by late summer, but was also relying on DOE to complete several tests beforehand.

From Knoll's perspective, last week's EPA announcement was not due to any DOE testing delay. "DOE has been on schedule and that has not changed or been delayed. If anything, we have pulled it [the schedule] up," he explained. "I think EPA is tasked with a lot ... and they are trying to figure out at what point do they draw a line in the sand and determine that they have enough data to make a decision, he noted.

In terms of the testing, Knoll said it is going well. NREL's testing builds on preliminary results published in February 2009, in which testing on 16 late-model vehicles, and 28 small, non-road engines were tested on four different fuel formulations -- E0, E10, E15 and E20. At that time, DOE cautioned that more study was needed.

For this latest set of tests -- called the "full useful life study" -- DOE is using similar fuel formulations from the February 2009 study, but with some changes, Knoll explained. "Based on cost constraints, in some cases testing is only being conducted on a subset of those fuels. Some of the vehicles are being tested on all four fuels. A subset of the vehicles, however, is only being tested on E0, E15 and E20. And a smaller subset is being tested on E0 and E15 only. These concessions were necessary based on both schedule and cost," he noted.

Meanwhile, the DOE labs are first focusing on the testing of later model vehicles (2007 and later vehicles), and then moving on to pre-Tier 2 compliant vehicles. While Knoll wasn't sure why EPA focused on 2007 and later vehicle models in its statement last week, he surmised it was because that was the first year of full compliance for Tier 2 vehicles.

As OPIS reported in January, DOE officials continue to see no smoking gun that indicates any problem with higher ethanol blends in these vehicles "So far, there have been no red flags, but we want to make sure EPA is working with a good, scientific data set," Knoll noted.

--Rachel Gantz, rgantz@opisnet.com

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Lawrence Elworth
Agricultural Counselor to the Administrator
U. S. Environmental Protection Agency
2415 Ariel Rios North

202 564-1530



RE: Follow-up From Yesterday's Utility Meeting

Zichal, Heather R. ^t Bob Perciasepe, Browner, Carol M., Sutley,
Nancy H.

02/18/2011 05:54 PM

Cc: "Boots, Michael J.", "Guzy, Gary S.", "Bordoff, Jason E."
, Bob Sussman, David McIntosh, Diane Thompson, Richard Windsor

Thanks, Bob. Does it make sense for us to do a brainstorming session at a deputies' level on Tues or Wed?

From: Perciasepe.Bob@epamail.epa.gov [mailto:Perciasepe.Bob@epamail.epa.gov]

Sent: Wednesday, February 16, 2011 3:35 PM

To: Browner, Carol M.; Sutley, Nancy H.

Cc: Boots, Michael J.; Guzy, Gary S.; Zichal, Heather R.; Bordoff, Jason E.;
Sussman.Bob@epamail.epa.gov; McIntosh.David@epamail.epa.gov; Thompson.Diane@epamail.epa.gov;
Windsor.Richard@epamail.epa.gov

Subject: Follow-up From Yesterday's Utility Meeting

Carol and Nancy:

Lisa has asked that I lead our coordinated efforts here as a follow-up. I am going to have folks here do some brain storming on this through next week. The work will transcend individual programs and some additional internal discussion will be our necessary first step.

Thanks

Bob Perciasepe
Deputy Administrator

(o) +1 202 564 4711

(c) +1 [REDACTED]



Re: Fwd: Time to say thank you

Zichal, Heather R. o [REDACTED] com', Browner, Carol

12/30/2010 10:16 AM

Cc: "David_Hayes@ios.doi.gov", "jane.lubchenco@noaa.gov", Richard Windsor

Thanks for sending -- definitely a trip down memory lane. Especially the Kevin C mention!

From: Thad Allen <[REDACTED] com>

To: Browner, Carol M.; Zichal, Heather R.

Cc: David Hayes <David_Hayes@ios.doi.gov>; Jane Lubchenco <jane.lubchenco@noaa.gov>; windsor.richard@epa.gov <windsor.richard@epa.gov>

Sent: Thu Dec 30 07:59:06 2010

Subject: Fwd: Time to say thank you

This is worth forwarding,
Thad

Begin forwarded message:

From: "Rooke, Connie CDR" <Connie.M.Rooke@uscg.mil>

Date: December 29, 2010 11:23:28 PM CST

To: <[REDACTED] com>, [REDACTED] .com>

Subject: FW: Time to say thank you

Fwded ... From PP Charlotte Randolph ... Refreshing!

Sent with Good (www.good.com)

-----Original Message-----

From: Austin, Meredith CAPT

Sent: Wednesday, December 29, 2010 10:17 PM Eastern Standard Time

To: Rooke, Connie CDR

Subject: FW: Time to say thank you

Hi Connie,

This is fm Lafourche PP. I figure you know ADM Allen's current email. Can you please forward?

Tks Connie

M

Sent with Good (www.good.com)

-----Original Message-----

From: Charlotte Randolph [<mailto:randolphca@lafourchegov.org>]

Sent: Wednesday, December 29, 2010 09:12 PM Eastern Standard Time

To: Zukunft, Paul RADM; Bornemann, Scott CAPT; Perry, Raymond CAPT; Landry, Mary RADM; Neffenger, Peter RADM; Perry, Raymond CAPT; Hahn, John LCDR; Austin, Meredith CAPT; Nelson, Richard K CDR; Arenstam, John CAPT; Hanley, Patrick LT; McManus, Mark CDR; Ottenwaelder, Thomas LCDR; Medina, Lorena OS1; Stanton, Edwin CAPT; Subocz, Sue CDR; larry.w.hewitt@uscg.mil; Lauer, Daniel CDR; anita.a.oconnor@uscg.mil; Pratt, Timothy LT; Pearson, Dawna CDR; Feysa, Amanda SK1; Lee, Andrew MK3; Romero, Anthony LT; drew.w.pearson@uscg.mil; Doucette, Eric CDR; Precourt, Daniel CDR; Downey, Brian CDR; Ledet, David ; Seely, Ronald B LT; Post, Kelly CDR; Lombard, Jason LT; Boyd, Adam BM3; Hart, Joseph LT; Peacock, Caleb LTJG; Lombard, Jason LT

Subject: Time to say thank you

Ladies and gentlemen,

I finally had time to compose a note to all of you. First I realize that I am not addressing you in the proper order of command, but I've yet to get a handle on all of that. I do know that Admiral Z belongs at the top (command-wise, not alphabetically!) Second, what a trip down "memory lane" it was to assemble all the email addresses!

You have all, at one time or another, touched Lafourche during this long ordeal. I thank you all for the positive experience it was.

Allow me some personal observations. Admiral Z, your caring leadership was essential to recovery. Tommy O and John: you taught me to appreciate tactics (albeit kicking and screaming!) Mary, you helped us through the early days and have become a friend. Tall Joseph, still waiting on maps. Kevin, I finally appreciate your dedication, though I'll never get used to a shadow. Patrick and Jason, we learned that you are good sports and assimilate well. Sue, we'll always have Kevin Costner... Kelly and Dawna, sorry I was often late. And Dan, I guess I'm stuck with you now.

Thank you for your service and may this new year bring happiness and prosperity to all of you wonderful people!

PS If anyone has my pal Admiral Aller's email, please forward to him. Also to Capt. Laferriere, wishing him good health.

Charlotte Randolph
Lafourche Parish President

Sent from my iPad



RE: NIC Principals Notification

Zichal, Heather R. o SLV, 'thad.allen@dhs.gov',
(b) (6) l.com'

09/17/2010 10:13 AM

"Connie.Rooke@dhs.gov", "Browner, Carol M.", "Hayes, David",
"Jane.Lubchenco@noaa.gov", "Sutley, Nancy H.",
"Rod.OConnor@hq.doe.gov", "Gibbs, Robert L.",
(b) (6) "windsor.richard@epa.gov", "Jhl@dhs.gov",
Cc: "Smith, Sean", "jeffrey.carter@usdoj.gov",
"Peter.W.Gautier@uscg.dhs.gov",
"Peter.V.Neffenger@uscg.dhs.gov",
"Nicholas.Simmons@dhs.gov", "jacquee.wright@dhs.gov",
"perciasepe.bob@epa.gov", "Matthew.Sibley@dhs.gov"

Re 1 below: POTUS will release a statement

-----Original Message-----

From: SLV [mailto:kensalazar@ios.doi.gov]
Sent: Friday, September 17, 2010 9:10 AM
To: 'thad.allen@dhs.gov'; (b) (6) .com'
Cc: 'Connie.Rooke@dhs.gov'; Browner, Carol M.; Hayes, David;
'Jane.Lubchenco@noaa.gov'; Sutley, Nancy H.; 'Rod.OConnor@hq.doe.gov'; Gibbs,
Robert L.; (b) (6) 'windsor.richard@epa.gov'; 'Jhl@dhs.gov';
Zichal, Heather R.; Smith, Sean; 'jeffrey.carter@usdoj.gov';
'Peter.W.Gautier@uscg.dhs.gov'; 'Peter.V.Neffenger@uscg.dhs.gov';
'Nicholas.Simmons@dhs.gov'; 'jacquee.wright@dhs.gov';
'perciasepe.bob@epa.gov'; 'Matthew.Sibley@dhs.gov'
Subject: Re: NIC Principals Notification

Thad,

The 0930 daily US-BP call which we have had for is on this morning. In that call, we should get specific information on the bottom cement and timing.

(b) (6)

----- Original Message -----

From: Allen, Thad W <Thad.Allen@dhs.gov>
To: (b) (6) .com <(b) (6) .com>; SLV
Cc: Allen, Thad W <Thad.Allen@dhs.gov>; Rooke, Connie M
<Connie.Rooke@dhs.gov>; Carol Browner <(b) (6) > Hayes, David;
Jane.Lubchenco@noaa.gov <Jane.Lubchenco@noaa.gov>; (b) (6)
<(b) (6) > Rod.OConnor@hq.doe.gov <Rod.OConnor@hq.doe.gov>;
(b) (6) <(b) (6) > (b) (6) <(b) (6) >
windsor.richard@epa.gov <windsor.richard@epa.gov>; JHL <Jhl@dhs.gov>;
(b) (6) <(b) (6) >; Smith, Sean
<Sean.Smith@dhs.gov>; jeffrey.carter@usdoj.gov <jeffrey.carter@usdoj.gov>;
Gautier, Peter CAPT <Peter.W.Gautier@uscg.dhs.gov>; Neffenger, Peter RADM

<Peter.V.Neffenger@uscg.dhs.gov>; Simmons, Nicholas
<Nicholas.Simmons@dhs.gov>; Wright, Jacquée <Jacquee.Wright@dhs.gov>;
perciasepe.bob@epa.gov <perciasepe.bob@epa.gov>; Sibley, Matthew
<Matthew.Sibley@dhs.gov>
Sent: Fri Sep 17 08:12:21 2010
Subject: NIC Principals Notification

Principals

There will be a science call at 0930 to assess next steps following successful well intersect yesterday.

This morning DDIII is "tripping in the hole" with a cementing assembly. The assembly will be placed at the casing shoe at 17864 feet. Fluids will be circulated to condition the well to proceed.

Will update this after the 0930 call.

We are very close to the end of my role related to source control. It is my recommendation that we reconsider the joint statement/presser that was deferred earlier to clarify roles and responsibilities moving forward.

We continue to review comments on the sub sea monitoring plan and vet via Heather and her staff.

Thad



PRINCIPALS CALL TOMORROW @ 11AM

Browner, Carol M., Utech, Dan G. , Thad
Allen, SCHU ([REDACTED]) Rod'
t 'OConnor (Rod.OConnor@hq.doe.gov),
David Hayes@ios.doi.gov,
Zichal, Heather R. o [REDACTED] Jane Lubchenco
: (jane.lubchenco@noaa.gov), Smith, Sean
, jhl@dhs.gov, Bob Perciasepe,
jacquee.wright@dhs.gov, Richard Windsor

08/26/2010 03:23 PM

We will do a brief call tomorrow at 11AM to discuss next steps regarding the removal of the BOP.

CONFERENCE LINE: [REDACTED]

CONFERENCE PASSCODE: [REDACTED]



RE: Michigan trip

Zichal, Heather R. o Diane Thompson

07/29/2010 09:28 PM

Cc: Richard Windsor

Makes perfect sense. Will relay this to folks over here. Thanks for your help.

From: Thompson.Diane@epamail.epa.gov [mailto:Thompson.Diane@epamail.epa.gov]

Sent: Thursday, July 29, 2010 9:25 PM

To: Zichal, Heather R.

Cc: Windsor.Richard@epamail.epa.gov

Subject: Michigan trip

Heather,

The Adminsitrator just talked to the governor and she **does not want her to come on Saturday**, since the gov is not going to be available. Gov wants the Adm to come to Michigan late Friday or Monday, but really Monday so they can do an event together (and the governor can publicly thank her and the Administration) for the work we have done. We can sort this out tomorrow, but if the President just says he knows the Administrator will be coming to the site they can sort out timing. Thanks, Diane

Diane E. Thompson

Chief of Staff

U. S. Environmental Protection Agency

202-564-6999



Environmental Restoration

t SCHU, Rod.OConnor, David_Hayes, SLV,
Zichal, Heather R. o Richard Windsor, thad.allen, JHL,
: Jane.Lubchenco, Bob Perciasepe

07/22/2010 06:47 PM

All,

Based on the conversation on the Principals call earlier this week, we have prepared a summary of the ecosystem/wildlife restoration planning work currently under way. The summary covers three specific processes that have begun: the Interagency Gulf Coast Restoration Group; the Secretary Mabus Long-Term Restoration plan; and the Natural Resources Damage Assessment (NRDA) Process.

Many of your agencies are already participating and actively engaged in the ongoing work of these groups. However, I think it's important that we review the current structure to ensure it will provide us an outlet to address all ecological issues of concern over the long term. Please send any questions, comments or concerns my way.

Regards,
Heather

Secretary Mabus' Long-Term Gulf Coast Restoration Support Planning

In his June 15 Oval Office speech, the President called on Secretary Mabus to develop a long-term Gulf Coast Restoration Plan. Although the details of Secretary Mabus' plan are still being refined, ecosystem restoration will be a primary focus. The Secretary's effort will build off the ecosystem response and restoration efforts to date; the legally-mandated mechanisms, including the NRDA process; and the many pre-existing ecosystem plans for the Gulf, including the Louisiana-Mississippi Gulf Coast Roadmap. DPC is the main point of contact coordinating with Secretary Mabus overall on three key deliverables: economy, health and environment. The CEQ-led interagency team discussed below is supporting the ecosystem component of Mabus' charge.

Interagency Gulf Coast Restoration Group

This interagency group - led by CEQ with support from other White House offices and agency representatives from the National Oceanic and Atmospheric Administration, Environmental Protection Agency, U.S. Army Corps of Engineers, and the Departments of Agriculture, Interior, and Justice - was convened to ensure that federal ecosystem restoration efforts in the Gulf are well-coordinated, efficient, and accelerated. Additionally, the group has sought to build on existing capabilities and Administration actions like the "Louisiana-Mississippi Gulf Coast Roadmap," which was developed in March with significant involvement from states, local governments, and other stakeholders. The interagency group will continue its work coordinating near term efforts for ecosystem restoration for wildlife and natural resources. As mentioned above, the group will also support Secretary Mabus' development of a recovery program for the Gulf region. This work will incorporate the work of the

NRDA group and other resources agencies.

Natural Resources Damage Assessment (NRDA) Process

The Oil Pollution Act established the NRDA process to assess injuries to public trust resources, develop a restoration plan, and implement restoration projects. To be clear, this is the process that actually establishes what the responsible parties owe for natural resources damages. The NRDA is directed by a Trustee Council comprised of federal, state and tribal trustees that operates by consensus. Trustees for the Deepwater Horizon spill include NOAA, DOI, and the States of Alabama, Louisiana, Mississippi, Texas, and Florida. DOI and NOAA are convening this process.

As part of the Deepwater Horizon oil spill NRDA process, Technical Work Groups (TWGs) of co-trustees and Responsible Party representatives are collecting impact data and are beginning restoration planning. Trustees will work with the public to identify and select restoration projects to compensate the public by restoring, rehabilitating, replacing, or acquiring the equivalent of the natural resources lost or injured by the oil spill.



Re: Fwd: FW: BP Response Letter

Zichal, Heather R. o Richard Windsor, bob

07/09/2010 08:24 PM

Cc: lisapjackson

Just sent to your home address. Let me know if it comes thru.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Bob Perciasepe <[REDACTED]>

Cc: Zichal, Heather R.; Lisa At Home <[REDACTED]> :>

Sent: Fri Jul 09 20:14:13 2010

Subject: Re: Fwd: FW: BP Response Letter

Bob (and Heather),

Sorry but the EPA system keeps deleting the zip files attachments as having potential virus issues. If you have the attachments, can you forward them to my home email, pasted above. Tx. Lisa

----- Original Message -----

From: Bob Perciasepe <[REDACTED]>

Sent: 07/09/2010 08:10 PM AST

To: Richard Windsor

Subject: Fwd: FW: BP Response Letter

Lisa. Let me know if this works.

----- Forwarded message -----

From: "Zichal, Heather R." <[REDACTED]>

Date: Fri, 9 Jul 2010 18:42:29 -0400

Subject: FW: BP Response Letter

To: [REDACTED]

From: Zichal, Heather R.

Sent: Friday, July 09, 2010 6:27 PM

To: Perciasepe.Bob@epamail.epa.gov

Subject: FW: BP Response Letter

Weird. Everyone else got it. Resending.

From: Zichal, Heather R.

Sent: Friday, July 09, 2010 2:27 PM

To: JHL; Hayes, David; 'rod.oconnor@hq.doe.gov'; '[REDACTED]'
SCHU ([REDACTED]) Perciasepe.Bob@epamail.epa.gov;
'Windsor.Richard@epamail.epa.gov'; Lubchenco, Jane; Smith, Sean
Cc: Browner, Carol M.
Subject: FW: BP Response Letter

Attached for your review is the response from BP to yesterday's directive.

From: Dudley, Robert
Sent: Friday, July 09, 2010 6:42 PM
To: thad.w.allen@uscg.mil
Cc: Dupree, James H; connie.m.rooke@uscg.mil
Subject: BP Response Letter

Dear Admiral Allen,

Attached is BP's response to your letter of July 8th.

I will call you shortly to be sure that you have received it. Will forward to the Unified Command only after your guidance.

In case it is easier for your team to work with, attached is:

1. The letter with all attachments as one file;
2. the letter only; and
3. the attachments.

Best regards,

Bob Dudley

--
Sent from my mobile device



FW: BP Response Letter

t JHL, Hayes, David, rod.oconnor, SLV,
Zichal, Heather R. o SCHU, Bob Perciasepe, Richard Windsor,
: Lubchenko, Jane, Smith, Sean
Cc: "Browner, Carol M."

07/09/2010 02:28 PM

History: This message has been forwarded.

Attached for your review is the response from BP to yesterday's directive.

From: Dudley, Robert
Sent: Friday, July 09, 2010 6:42 PM
To: thad.w.allen@uscg.mil
Cc: Dupree, James H; connie.m.rooke@uscg.mil
Subject: BP Response Letter
Dear Admiral Allen,

Attached is BP's response to your letter of July 8th.

I will call you shortly to be sure that you have received it. Will forward to the Unified Command only after your guidance.

In case it is easier for your team to work with, attached is:

1. The letter with all attachments as one file;
2. the letter only; and
3. the attachments.

Best regards,
Bob Dudley

***** ATTACHMENT NOT DELIVERED *****

This Email message contained an attachment named
Ltr to Admiral Allen with attachments - 09 07 10.ZIP, Ltr to Admiral Allen -
09 07 10.ZIP, Admiral Allen Letter Attachments.ZIP
which may be a computer program. This attached computer program could
contain a computer virus which could cause harm to EPA's computers,
network, and data. The attachment has been deleted.

This was done to limit the distribution of computer viruses introduced
into the EPA network. EPA is deleting all computer program attachments
sent from the Internet into the agency via Email.

If the message sender is known and the attachment was legitimate, you
should contact the sender and request that they rename the file name
extension and resend the Email with the renamed attachment. After
receiving the revised Email, containing the renamed attachment, you can
rename the file extension to its correct name.

For further information, please contact the EPA Call Center at (866) 411-4EPA (4372). The TDD number is (866) 489-4900.

***** ATTACHMENT NOT DELIVERED *****

***** ATTACHMENT NOT DELIVERED *****

This Email message contained an attachment named

Ltr to Admiral Allen with attachments - 09 07 10.ZIP, Ltr to Admiral Allen - 09 07 10.ZIP, Admiral Allen Letter Attachments.ZIP which may be a computer program. This attached computer program could contain a computer virus which could cause harm to EPA's computers, network, and data. The attachment has been deleted.

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For further information, please contact the EPA Call Center at (866) 411-4EPA (4372). The TDD number is (866) 489-4900.

***** ATTACHMENT NOT DELIVERED *****



Re: BP Directive

Richard Windsor



t

o

:

Zichal, Heather R., Carol Browner, Thad
Allen

07/08/2010 05:48 PM

Great job folks.

----- Original Message -----

From: "Zichal, Heather R." [REDACTED]

Sent: 07/08/2010 12:22 PM AST

To: "SLV" <kensalazar@ios.doi.gov>; "Browner, Carol M."

<[REDACTED]> <jacquee.wright@dhs.gov>; Richard Windsor;

"Hayes, David" <David_Hayes@ios.doi.gov>; Bob Perciasepe; "JHL" <Jhl@dhs.gov>;

<rod.oconnor@hq.doe.gov>; <[REDACTED]> "Lubchenco, Jane"

<Jane.Lubchenco@noaa.gov>

Cc: <thad.allen@dhs.gov>

Subject: BP Directive

For your files, the final directive to BP is attached and out. Thank you
all for your input and quick turnaround.



BP Directive

Zichal, Heather R.

to: SLV, Browner, Carol M., jacquee.wright,
Richard Windsor, Hayes, David, Bob
Perciasepe, JHL, rod.oconnor, SCHU,
Lubchenco, Jane

07/08/2010 12:22 PM

Cc: thad.allen

History: This message has been replied to and forwarded.

For your files, the final directive to BP is attached and out. Thank you
all for your input and quick turnaround.



National Incident Commander
Deepwater Horizon Response

2100 Second Street, S.W.
Washington, DC 20593-0001
Staff Symbol: NIC
Phone: (202) 372-1710
Fax: (202) 372-1933

16451
July 8, 2010

Bob Dudley
Chief Managing Director
BP Group
501 West Lake Park Boulevard
Houston, Texas 77070

Dear Mr. Dudley,

We are entering a critical stage in the Deepwater Horizon response where key decisions will be made in executing plans for total collection of oil at the wellhead and for potentially securing the well completely. Those decisions also overlap with predictions for an active storm and hurricane season in the region, already impacting response efforts.

You received a letter from the Federal On-Scene Coordinator (FOSC) dated June 19, 2010, directing BP to provide timelines on decision points and plans to arrest the flow of the well and requiring submission of plans for subsea collection devices for approval by the FOSC. As a result, plans for additional collection efforts from the HELIX PRODUCER are nearly operational.

BP has also presented general plans for implementing a capping stack procedure for complete collection of oil with the possibility of shutting in the well depending on results of tests to determine well integrity. If the current top hat containment system is replaced with the capping stack, there will be a period of decreased oil capture from the wellhead while this operation is carried out. If this operation is executed before the HELIX PRODUCER is in production, the Q4000 would be the sole source of oil removal during this operation. To approve these potential actions, I must have knowledge of the steps and decision points involved; mitigation efforts to be implemented; and contingency plans if these efforts are not successful.

To carry out my responsibilities as the National Incident Commander, I am directing the following within the next 24 hours:

1. BP will provide me with an updated and detailed timeline outlining upcoming decision points relating to operations to begin production by the Helix Producer and mounting of the capping stack. These decision points will include, but are not limited to the removal of the top hat and deviations from plans as a result of severe weather impacts.
2. BP will provide me with a detailed contingency plan for resuming source recovery at the riser should the mounting of the capping stack fail.

3. BP will provide me with a detailed plan with decision points for pressure testing the well and potential transitioning from full collection from the capping stack to shutting in the well using the capping stack.
4. BP will provide me a detailed timeline for the estimated completion of the relief wells, which are being drilled simultaneously.
5. BP will provide me with a detailed plan, keyed off of the timelines developed under paragraphs one through four, outlining operations to maximize management of oil reaching the surface, including skimming and the pre-positioning of skimming assets. The utilization of in-situ burning to further address oil on the surface will be detailed as well. The use of dispersants will be minimized at all times consistent with the need to address VOC exposure issues for workers at the Deepwater Horizon site. The plan will include dispersant use limits, a surface and sub-sea monitoring plan similar to the current plan that includes toxicity, dissolved oxygen and fluorometry.

Following a meeting scheduled for Friday, July 9, 2010 with the Federal Scientific Technical Team in Houston to review current plans, BP will provide me with updated plans and timelines required in paragraphs one through five incorporating the recommendations discussed during the meeting.

BP shall obtain my approval before any actions are taken on each of the decision points subsequently identified.

Sincerely,



THAD W. ALLEN



FW: DRAFT NIC ltr to BP

Browner, Carol M., OConnor, Rod, Hayes,
Zichal, Heather R. to: David, Lubchenco, Jane, Richard Windsor,
SLV, SCHU, JHL, Bob Perciasepe

07/07/2010 07:46 PM

Cc: Peter.W.Gautier, thad.allen

See attached and below from Captain Gautier.

-----Original Message-----


From: Peter.W.Gautier@uscg.mil [mailto:Peter.W.Gautier@uscg.mil]
Sent: Wednesday, July 07, 2010 7:25 PM
To: mcnut@usgs.gov; thunter@sandia.gov; Zichal, Heather R.
Cc: Neffenger, Peter RDML; Hubble, Solange; Grawe, William; Allen, Thad
W; Rooke, Connie; david.nauta@dhs.gov; Hubble, Solange; Watson, James
RADM; Nash, Roy RDML; Korn, John RDML; Kayyem, Juliette; Cook, Kevin
RADM
Subject: DRAFT NIC ltr to BP


All,

Attached is a draft NIC letter to BP that was discussed on the
principals' call this afternoon. Appreciate your quick review since we
need to get to BP tomorrow morning in time for compliance on Friday.
I'll be POC for any changes.

Bill, appreciate your forwarding to appropriate IASG members.

Regards,

Pete Gautier
Captain, U.S. Coast Guard
Chief of Staff, National Incident Command O (202) 372-1737 C 





National Incident Commander
Deepwater Horizon Response

2100 Second Street, S.W.
Washington, DC 20593-0001
Staff Symbol: NIC
Phone: (202) 372-1710
Fax: (202) 372-1933

16451
July 8, 2010

Bob Dudley
Chief Managing Director
BP Group
501 West Lake Park Boulevard
Houston, Texas 77070

Dear Mr. Dudley,

(b) (5)

A large rectangular area of the document is completely redacted with a solid gray fill, covering the majority of the lower half of the page.

(b) (5)



Sincerely,

THAD W. ALLEN



Out of Office AutoReply: My Schedule and Potential POTUS briefing

Zichal, Heather R. ^t o Richard Windsor

06/28/2010 01:03 PM

I am on travel to the Gulf Coast until Tuesday. Please contact Jake Levine at (b) (6) or (b) (6) with urgent questions or for assistance.

Thanks,

Heather



Re: NEW CONFERENCE LINE

Richard Windsor t Zichal, Heather R., Rod O'Connor, Thad
o Allen, Browner, Carol M., Steven Chu, Ken
: Salazar, David Hayes, Bob Perciasepe,
Brennan, John O., Heidi E. Avery, Jane Lute,
Jane Lubchenco, Sutley, Nancy H., Gibbs,
Robert L.

06/09/2010 05:53 PM

Maybe a technical snafu but I couldn't make a landing into tonight's call, Lisa

From: "Zichal, Heather R." [REDACTED]
Sent: 06/08/2010 06:06 PM AST
To: <Rod.OConnor@hq.doe.gov>; <Thad.W.Allen@uscg.mil>; "Browner, Carol M."
<[REDACTED]>; <[REDACTED]>; <[REDACTED]> <David_Hayes@ios.doi.gov>;
Richard Windsor; Bob Perciasepe; "Brennan, John O." <[REDACTED]> "Avery, Heidi E."
<[REDACTED]>; <jhl@dhs.gov>; "Lubchenco, Jane" <Jane.Lubchenco@noaa.gov>; "Sutley,
Nancy H." <[REDACTED]> "Gibbs, Robert L." <[REDACTED]>
Subject: NEW CONFERENCE LINE

All – I would like to personally apologize for the inconvenience regarding the dial in number for tonight. I take full responsibility for failing to get this information distributed before the call. Starting tomorrow, please use the following dial in each night at 5pm.

Number -- [REDACTED]

Passcode -- [REDACTED]

Heather Zichal



Re: NEW CONFERENCE LINE

Richard Windsor o Zichal, Heather R.

06/08/2010 10:36 PM

Tx Heather. No worries.

From: "Zichal, Heather R." (b) (5)
Sent: 06/08/2010 06:06 PM AST
To: <Rod.OConnor@hq.doe.gov>; <Thad.W.Allen@uscg.mil>; "Browner, Carol M." <(b) (5)>; <(b) (5)>; <(b) (5)>; <David_Hayes@ios.doi.gov>; Richard Windsor; Bob Perciasepe; "Brennan, John O." <(b) (5)>; "Avery, Heidi E." <(b) (5)>; <jhl@dhs.gov>; "Lubchenco, Jane" <Jane.Lubchenco@noaa.gov>; "Sutley, Nancy H." <(b) (5)>; "Gibbs, Robert L." <(b) (5)>
Subject: NEW CONFERENCE LINE

All – I would like to personally apologize for the inconvenience regarding the dial in number for tonight. I take full responsibility for failing to get this information distributed before the call. Starting tomorrow, please use the following dial in each night at 5pm.

Number -- (b) (5)

Passcode -- (b) (5)

Heather Zichal



NEW CONFERENCE LINE

Rod.OConnor, Thad.W.Allen, Browner,
t Carol M., SCHU, slv, David_Hayes, Richard
Zichal, Heather R. o Windsor, Bob Perciasepe, Brennan, John
: O., Avery, Heidi E., jhl, Lubchenco, Jane,
Sutley, Nancy H., Gibbs, Robert L.

06/08/2010 06:06 PM

History: This message has been replied to.

All – I would like to personally apologize for the inconvenience regarding the dial in number for tonight. I take full responsibility for failing to get this information distributed before the call. Starting tomorrow, please use the following dial in each night at 5pm.

Number -- (b) (5)

Passcode -- (b) (5)

Heather Zichal



RE: NEW CALL-IN FOR TONIGHT: 5PM

Rod.OConnor, Thad.W.Allen, Browner,
t Carol M., SCHU, slv, David_Hayes, Richard
Zichal, Heather R. o Windsor, Bob Perciasepe, Brennan, John
: O., Avery, Heidi E., jhl, Lubchenco, Jane,
Sutley, Nancy H., Gibbs, Robert L.

06/07/2010 04:54 PM

Apologies for the technology glitch but that line is not properly functioning. Please use this call in information instead:

CONFERENCE LINE: (b) (5)

CONFERENCE PASSCODE: (b) (5)

From: Zichal, Heather R.

Sent: Monday, June 07, 2010 4:34 PM

To: 'Rod.OConnor@hq.doe.gov'; 'Thad.W.Allen@uscg.mil'; Browner, Carol M.; (b) (5)
(b) (5) 'David_Hayes@ios.doi.gov'; windsor.richard@epa.gov;
Perciasepe.Bob@epamail.epa.gov; Brennan, John O.; Avery, Heidi E.; jhl@dhs.gov; Lubchenco, Jane;
Sutley, Nancy H.; Gibbs, Robert L.

Subject: NEW CALL-IN FOR TONIGHT: 5PM

Importance: High

BRIDGE NUMBER: (b) (5)

CONFERENCE PASSCODE: (b) (5)



NEW CALL-IN FOR TONIGHT: 5PM

Zichal, Heather R. o Rod.OConnor, Thad.W.Allen, Browner,
t Carol M., SCHU, slv, David_Hayes, Richard
o Windsor, Bob Perciasepe, Brennan, John
: O., Avery, Heidi E., jhl, Lubchenco, Jane,
Sutley, Nancy H., Gibbs, Robert L.

06/07/2010 04:33 PM

BRIDGE NUMBER: (b) (5)

CONFeree PASSCODE: (b) (5)



Re: Anything

Zichal, Heather R. o Richard Windsor, Browner, Carol M.

06/04/2010 10:18 AM

I think goal here is to not go beyond anything that isn't already public info. Might want to also talk about what you are doing to keep all of your data available to the public and how to access it now (which speaks to your Google Earth point below)

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.; Zichal, Heather R.

Sent: Fri Jun 04 10:11:34 2010

Subject: Anything

(Other air, water, dispersants) you want me prepared to cover? I am also planning to discuss our joint technology workshop tomorrow as well as our Google Earth data efforts.



IMPORTANT 9AM UPDATE/CALL-IN TODAY

Zichal, Heather R. t
o
: Avery, Heidi E., jacquee.wright@dhs.gov,
jhl, Richard Windsor, Bob Perciasepe, SLV,
David_Hayes, Jane.Lubchenco@noaa.gov,
Browner, Carol M., Brennan, John O.,
Munoz, Cecilia, thad.w.allen, Rod.OConnor,
Gibbs, Robert L., SCHU

06/02/2010 08:29 AM

(b) (5)

Pincode

(b) (5)



Reminder CALL-IN TONIGHT 5PM

Zichal, Heather R.

t Avery, Heidi E., jacquee.wright@dhs.gov,
jhl, Richard Windsor, Bob Perciasepe, SLV,
o David_Hayes, Jane.Lubchenko@noaa.gov,
Browner, Carol M., Brennan, John O.,
: Munoz, Cecilia, thad.w.allen, Rod.OConnor,
Gibbs, Robert L., SCHU

05/31/2010 03:58 PM

(b) (5)

Pincode

(b) (5)



TP's on Relief Wells

Zichal, Heather R. t Avery, Heidi E., jacquee.wright@dhs.gov,
o jhl, Richard Windsor, Bob Perciasepe, SLV,
: David_Hayes, Jane.Lubchenko@noaa.gov, 05/31/2010 07:33 AM
: Browner, Carol M., Brennan, John O.,
: Munoz, Cecilia, thad.w.allen, Rod.OConnor,
Gibbs, Robert L., SCHU

History: This message has been forwarded.

All-

Below is the summary mentioned by Admiral Allen on tonights call:

There are two drill rigs drilling relief wells. Deep Driller III (DDII) began the first well and was on scene on 2 May. That drilling effort is now at 12,000 feet below the surface (or over 7,000 ft below the sea bed). Deep Driller II (DDII) was on scene on the 16th of May. DDII also carried a second BOP on deck for deployment should it have been needed. DDII started a second (risk mitigation) relief well. When the top kill plans were developed they included an option to separate the lower marine riser package from the existing BOP and place another BOP (from DDII) over it to "kill" the well in the event the top kill shot failed. Last week DDII suspended the second relief well drilling and left the well head secured on the sea bed to move the second BOP over to the site should it be necessary. As we now know the second BOP will not be used because they do not want to exert pressure down the well by capping it. This would increase the pressure on the well bore casing (the metal tube in which the drill pipe is located) and could cause it to rupture and allow hydrocarbons access to the surrounding strata and potentially the sea floor. That is the reason they are seeking to contain the flow and pump it to the surface in lieu of using the BOP. DDII will now move back to the original drill site and recommence drilling the second relief well. If the question comes up as to why DDII was used to do this, the answer is the BOP and LMRP together is what they call the "stack" and it weighs over 1 million pounds and can only be deployed by a drill rig. I personally visited both rigs off shore and can attest to the validity of the plan and its execution.



Reminder CALL-IN TONIGHT 5PM

Zichal, Heather R. t
o
: Avery, Heidi E., jacquee.wright@dhs.gov,
jhl, Richard Windsor, Bob Perciasepe, SLV,
David_Hayes, Jane.Lubchenko@noaa.gov,
Browner, Carol M., Brennan, John O.,
Munoz, Cecilia, thad.w.allen, Rod.OConnor,
Gibbs, Robert L., SCHU

05/30/2010 10:50 AM

(b) (5)

Pincode

(b) (5)



Re: Timeline

Richard Windsor o Zichal, Heather R.

05/29/2010 08:29 PM

Tx Heather.

"Zichal, Heather R." Per this evenings conversation, please find att... 05/29/2010 08:06:58 PM

From: "Zichal, Heather R." <(b) (5)>
To: "Avery, Heidi E." <(b) (5)> "jacquee.wright@dhs.gov"
<jacquee.wright@dhs.gov>, <jhl@dhs.gov>, Richard Windsor/DC/USEPA/US@EPA, Bob
Perciaspe/DC/USEPA/US@EPA, <SLV@ios.doi.gov>, <David_Hayes@ios.doi.gov>,
"Jane.Lubchenco@noaa.gov" <'Jane.Lubchenco@noaa.gov'>, "Browner, Carol M."
<(b) (5)> "Brennan, John O." <(b) (5)>
"Munoz, Cecilia" <(b) (5)> <thad.w.allen@uscg.mil>,
<Rod.OConnor@hq.doe.gov>, "Gibbs, Robert L." <(b) (5)>
<(b) (5)>
Date: 05/29/2010 08:06 PM
Subject: Timeline

Per this evenings conversation, please find attached and below the time line
of action from BP.

Deepwater Horizon - Forward Plan

Step 1

Remove Choke / Kill Lines under Flex Joint; Install Choke and Kill Hub Plugs.
Ongoing Saturday 29th

Step 2

Displace and Isolate BOP Choke and Kill lines through Q4000 Yellow Pod.

Sunday

Step 3

Disconnect 450 foot flexible hoses (Coflon) and move Q4000 to move to a safe
location. Retain Yellow Pod capability.

Sunday / Monday

Step 4

Install Diamond Wire Saw on Flex Joint Flange.

Riser Cut No. 1 using Shears.

Riser Cut No. 2 using Diamond Wire.

Monday / Tuesday

Step 5

Inspect Diamond Wire Cut and select LMRP Cap type (both are already on the sea

floor)

Tuesday

Step 6

Engage and pick up LMRP Cap. Move Enterprise to location. Install Cap.

Wednesday

Step 7

Operationalize and optimise Hydrocarbon Recovery.

Wednesday / Thursday

[attachment "Deepwater Horizon Forward Plan Sunday 29th May.doc" deleted by Richard Windsor/DC/USEPA/US]



Timeline

Avery, Heidi E., jacquee.wright@dhs.gov,
jhl, Richard Windsor, Bob Perciasepe,
SLV, David_Hayes,
Zichal, Heather R. to: Jane.Lubchenco@noaa.gov, Browner, 05/29/2010 08:06 PM
Carol M., Brennan, John O., Munoz,
Cecilia, thad.w.allen, Rod.OConnor,
Gibbs, Robert L., SCHU

History: This message has been replied to.

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Wednesday / Thursday

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Wednesday

Step 7

Operationalize and optimise Hydrocarbon Recovery.

Wednesday / Thursday



Re: Reminder CALL-IN TONIGHT 5PM

Zichal, Heather R.

t Avery, Heidi E., jacquee.wright@dhs.gov,
o jhl, Richard Windsor, Bob Perciasepe, SLV,
: David_Hayes, Jane.Lubchenco@noaa.gov,
Browner, Carol M., Brennan, John O.,
Munoz, Cecilia, thad.w.allen, Rod.OConnor,
Gibbs, Robert L., SCHU

05/29/2010 06:19 PM

Going right after press conf from potus.

Earlier today, I spoke with National Incident Commander Admiral Thad Allen, as well as Energy Secretary Steven Chu, Interior Secretary Ken Salazar, EPA Administrator Lisa Jackson, and senior White House advisors John Brennan and Carol Browner regarding the ongoing efforts to stop the BP oil spill. From the beginning, our concern has been that the surest way to stop the flow of oil - the drilling of relief wells - would take several months to complete. So engineers and experts have explored a variety of alternatives to stop the leak now. They had hoped that the top kill approach attempted this week would halt the flow of oil and gas currently escaping from the seafloor. But while we initially received optimistic reports about the procedure, it is now clear that it has not worked. Rear Admiral Mary Landry today directed BP to launch a new procedure whereby the riser pipe will be cut and a containment structure fitted over the leak.

This approach carries some risk of further spillage and has never been attempted before at this depth. That is why it was not activated until other methods had been exhausted. It will be difficult and will take a few days. It is also important to note that while we were hopeful that the top kill would succeed, we were also mindful that there was a significant chance it would not. And we will continue to pursue any and all responsible means of stopping this leak until the completion of the two relief wells currently being drilled.

As I said yesterday, every day that this leak continues is an assault on the people of the Gulf Coast region, their livelihoods, and the natural bounty that belongs to all of us. It is as enraging as it is heartbreaking, and we will not relent until this leak is contained, until the waters and shores are cleaned up, and until the people unjustly victimized by this manmade disaster are made whole.

----- Original Message -----

From: Zichal, Heather R.

To: Avery, Heidi E.; 'jacquee.wright@dhs.gov' <'jacquee.wright@dhs.gov'>; 'jhl@dhs.gov' <jhl@dhs.gov>; 'Windsor.Richard@epamail.epa.gov' <Windsor.Richard@epamail.epa.gov>; 'Perciasepe.Bob@epamail.epa.gov' <Perciasepe.Bob@epamail.epa.gov>; '(b)(6)' <(b)(6)>; 'David_Hayes@ios.doi.gov' <David_Hayes@ios.doi.gov>; 'Jane.Lubchenco@noaa.gov' <'Jane.Lubchenco@noaa.gov'>; Browner, Carol M.; Brennan, John O.; Munoz,

Cecilia; 'thad.w.allen@uscg.mil' <thad.w.allen@uscg.mil>;
'Rod.OConnor@hq.doe.gov' <Rod.OConnor@hq.doe.gov>; Gibbs, Robert L.;
'(b) (6)' <(b) (6)>

Sent: Sat May 29 16:34:01 2010

Subject: Reminder CALL-IN TONIGHT 5PM

(b) (6) Pincode (b) (6)



Reminder CALL-IN TONIGHT 5PM

Zichal, Heather R.

t Avery, Heidi E., jacquee.wright@dhs.gov,
o jhl, Richard Windsor, Bob Perciasepe, SLV,
: David_Hayes, Jane.Lubchenco@noaa.gov,
Browner, Carol M., Brennan, John O.,
Munoz, Cecilia, thad.w.allen, Rod.OConnor,
Gibbs, Robert L., SCHU

05/29/2010 04:33 PM

(b) (6)

Pincode

(b) (6)



Re: POTUS/PRINCIPALS CALL

Avery, Heidi E., jacquee.wright@dhs.gov,
jhl, Richard Windsor, Bob Perciasepe, SLV,
David Hayes, Browner, Carol M., Brennan,
John O., Munoz, Cecilia, thad.w.allen,
Rod.OConnor, Gibbs, Robert L., SCHU,
Jarrett, Valerie

Zichal, Heather R.

05/29/2010 01:10 PM

At 1:10pm EST, please dial in to:

NUMBER: (b)(6)

CONFERENCE PASSCODE: (b)(6)

The call will be 15 minutes max.

**REMINDER: Principals only. One conference line per department is available. Please plan accordingly.

AGENDA

I. Update from NIC

II. Update from science team

III. Next steps

----- Original Message -----

From: Zichal, Heather R.

To: Avery, Heidi E.; 'jacquee.wright@dhs.gov' <'jacquee.wright@dhs.gov'>;
'jhl@dhs.gov' <jhl@dhs.gov>; 'Windsor.Richard@epamail.epa.gov'
<Windsor.Richard@epamail.epa.gov>; 'Perciasepe.Bob@epamail.epa.gov'
<Perciasepe.Bob@epamail.epa.gov>; '(b)(6)' <(b)(6)>;
'David.Hayes@ios.doi.gov' <David.Hayes@ios.doi.gov>; Browner, Carol M.;
Brennan, John O.; Munoz, Cecilia; 'thad.w.allen@uscg.mil'
<thad.w.allen@uscg.mil>; 'Rod.OConnor@hq.doe.gov' <Rod.OConnor@hq.doe.gov>;
Gibbs, Robert L.; '(b)(6)' <(b)(6)>;
Sent: Sat May 29 12:51:40 2010
Subject: POTUS/PRINCIPALS CALL

Per this mornings conversation, POTUS is available for a call at 1:15 EST. One line is available for each principal so please plan accordingly.

Agenda and call in info will be sent shortly.

Apologize for short notice, as discussed he is on vacation and has limited availability.

----- Original Message -----

From: Zichal, Heather R.

To: Avery, Heidi E.; 'jacquee.wright@dhs.gov' <'jacquee.wright@dhs.gov'>;
'jhl@dhs.gov' <jhl@dhs.gov>; 'Windsor.Richard@epamail.epa.gov'
<Windsor.Richard@epamail.epa.gov>; 'Perciasepe.Bob@epamail.epa.gov'
<Perciasepe.Bob@epamail.epa.gov>; '(b)(6)' <(b)(6)>;

'David_Hayes@ios.doi.gov' <David_Hayes@ios.doi.gov>; 'Jane.Lubchenco@noaa.gov' <'Jane.Lubchenco@noaa.gov'>; Browner, Carol M.; Brennan, John O.; Munoz, Cecilia; 'thad.w.allen@uscg.mil' <thad.w.allen@uscg.mil>; 'Rod.OConnor@hq.doe.gov' <Rod.OConnor@hq.doe.gov>; Gibbs, Robert L.
Sent: Sat May 29 02:51:08 2010
Subject: CALL-IN TODAY 11:30AM - UPDATE ON TOPKILL

Please join us for a call at 11:30AM EDT for an update on the topkill effort and discussion on next steps on containment. Thanks (b) (5) Pincode (b) (5)



POTUS/PRINCIPALS CALL

Avery, Heidi E., jacquee.wright@dhs.gov,
t jhl, Richard Windsor, Bob Perciasepe, SLV,
Zichal, Heather R. o David_Hayes, Browner, Carol M., Brennan, 05/29/2010 12:51 PM
: John O., Munoz, Cecilia, thad.w.allen,
Rod.OConnor, Gibbs, Robert L., SCHU

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One line is available for each principal so please plan accordingly.

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----- Original Message -----

From: Zichal, Heather R.

To: Avery, Heidi E.; 'jacquee.wright@dhs.gov' <'jacquee.wright@dhs.gov'>;
'jhl@dhs.gov' <jhl@dhs.gov>; 'Windsor.Richard@epamail.epa.gov'
<Windsor.Richard@epamail.epa.gov>; 'Perciasepe.Bob@epamail.epa.gov'
<Perciasepe.Bob@epamail.epa.gov>; '[REDACTED]' <[REDACTED]>;
'David_Hayes@ios.doi.gov' <David_Hayes@ios.doi.gov>; 'Jane.Lubchenco@noaa.gov'
<'Jane.Lubchenco@noaa.gov'>; Browner, Carol M.; Brennan, John O.; Munoz,
Cecilia; 'thad.w.allen@uscg.mil' <thad.w.allen@uscg.mil>;
'Rod.OConnor@hq.doe.gov' <Rod.OConnor@hq.doe.gov>; Gibbs, Robert L.

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CALL-IN TODAY 11:30AM - UPDATE ON TOPKILL

Zichal, Heather R. o t
Avery, Heidi E., jacquee.wright@dhs.gov,
jhl, Richard Windsor, Bob Perciasepe, SLV,
David_Hayes, Jane.Lubchenco@noaa.gov,
Browner, Carol M., Brennan, John O.,
Munoz, Cecilia, thad.w.allen, Rod.OConnor,
Gibbs, Robert L.

05/29/2010 02:51 AM

Please join us for a call at 11:30AM EDT for an update on the topkill effort
and discussion on next steps on containment. Thanks (b) (6) Pincode (b) (6)



RE:

Freeman, Jody L. o Richard Windsor

02/24/2010 12:54 PM

From: "Freeman, Jody L." <[REDACTED]>

To: Richard Windsor/DC/USEPA/US@EPA

History: This message has been forwarded.

Thank you so much for your incredibly kind words. I will miss Gina terribly. And in case I can ever be of service, here is my personal information as well:

Jody Freeman

Cell: [REDACTED]

freeman@law.harvard.edu

From: Windsor.Richard@epamail.epa.gov [mailto:Windsor.Richard@epamail.epa.gov]

Sent: Wednesday, February 24, 2010 12:50 PM

To: Freeman, Jody L.

Subject: Re:

Jody,

First and foremost, congratulations on what seems like (and indeed must be) an extraordinary opportunity. Though I'm a Princeton grad :) I have to take my hat off to Harvard for doing whatever they needed to do to lure you back (the A Cox chair is REALLY cool!) The university, the students there and environmental and regulatory jurisprudence will no doubt be indelibly changed for the better upon your return

Still selfishly, I'm so sorry to see you go. You have been tireless and incredibly successful in your efforts to move the President's energy agenda. I have always, always marveled at how much you have been able to accomplish though you were essentially working solo to support Carol on so many issues. I will always think of you when I think of the car rules. They would not have happened without you- and that is not an understatement. There are numerous other examples. I'm sure Gina will be incredibly sad too.

Thanks for your kind words and your support. I would be thrilled if you would keep my cell number and home address at the ready in case I can ever be of assistance.

Lj

[REDACTED]
[REDACTED]

From: "Freeman, Jody L." <[REDACTED]>

Sent: 02/24/2010 10:44 AM EST

To: Richard Windsor

Dear Administrator Jackson,

I wanted to let you know that I will soon be leaving the White House to return to Harvard and pursue

some new opportunities that have recently emerged--the Law School has offered me an endowed Chair in public law, named for former Solicitor General and Watergate special prosecutor Archibald Cox, and I have been asked to assist the law school and the university in pursuing an energy initiative to harness Harvard's talent and resources toward shaping global energy policy. I am reluctant to leave the White House, but feel it is the right time for me to embark on a new course. I am proud to have been part of the OECC team during this pivotal period.

One of the highlights of my time in government has been working with you and the superb folks on your team at EPA. It has been a delight to collaborate with such smart, dedicated and creative people. I have learned an enormous amount and had a great deal of fun at the same time. The American people are lucky to have such talented public servants working on their behalf.

On a more personal note, I wanted you to know how much I admire your leadership of EPA. You have already accomplished a tremendous amount, and I look forward to your many successes in the coming months and years.

If I can ever be helpful, please do not hesitate to call on me at Harvard. I am happy to do whatever I can to assist EPA.

Very best wishes,
Jody

Jody Freeman

Counselor for Energy and Climate Change
The White House

(b) (5)



Re: 

Richard Windsor o Freeman, Jody L.

02/24/2010 12:50 PM

From: Richard Windsor/DC/USEPA/US

To: "Freeman, Jody L." • (b) (5)

Jody,

First and foremost, congratulations on what seems like (and indeed must be) an extraordinary opportunity. Though I'm a Princeton grad :) I have to take my hat off to Harvard for doing whatever they needed to do to lure you back (the A Cox chair is REALLY cool!) The university, the students there and environmental and regulatory jurisprudence will no doubt be indelibly changed for the better upon your return

Still selfishly, I'm so sorry to see you go. You have been tireless and incredibly successful in your efforts to move the President's energy agenda. I have always, always marveled at how much you have been able to accomplish though you were essentially working solo to support Carol on so many issues. I will always think of you when I think of the car rules. They would not have happened without you - and that is not an understatement. There are numerous other examples. I'm sure Gina will be incredibly sad too.

Thanks for your kind words and your support. I would be thrilled if you would keep my cell number and home address at the ready in case I can ever be of assistance.

Lj

(b) (5)
(b) (5)

From: "Freeman, Jody L." (b) (5)

Sent: 02/24/2010 10:44 AM EST

To: Richard Windsor

Dear Administrator Jackson,

I wanted to let you know that I will soon be leaving the White House to return to Harvard and pursue some new opportunities that have recently emerged - the Law School has offered me an endowed Chair in public law, named for former Solicitor General and Watergate special prosecutor Archibald Cox, and I have been asked to assist the law school and the university in pursuing an energy initiative to harness Harvard's talent and resources toward shaping global energy policy. I am reluctant to leave the White House, but feel it is the right time for me to embark on a new course. I am proud to have been part of the OECC team during this pivotal period.

One of the highlights of my time in government has been working with you and the superb folks on your team at EPA. It has been a delight to collaborate with such smart, dedicated and creative people. I have learned an enormous amount and had a great deal of fun at the same time. The American people are lucky to have such talented public servants working on their behalf.

On a more personal note, I wanted you to know how much I admire your leadership of EPA. You have already accomplished a tremendous amount, and I look forward to your many successes in the coming

months and years.

If I can ever be helpful, please do not hesitate to call on me at Harvard. I am happy to do whatever I can to assist EPA.

Very best wishes,
Jody

Jody Freeman

Counselor for Energy and Climate Change
The White House

(b) (5)



Freeman, Jody L. o Richard Windsor

02/24/2010 10:45 AM

From: "Freeman, Jody L." <[REDACTED]>
To: Richard Windsor/DC/USEPA/US@EPA
History: This message has been replied to.

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Very best wishes,
Jody

Jody Freeman

Counselor for Energy and Climate Change
The White House

(b) (5)



{In Archive} Thanks

Browner, Carol M. o Tjv, SCHU, Richard Windsor, Joan_Padilla

02/04/2010 01:51 PM

Cc: karen.ross, "OConnor, Rod", Thomas_Strickland, Diane Thompson

History: This message has been replied to.

Archive: This message is being viewed in an archive.

Just wanted to say thanks to everyone for making yesterday a big success. The POTUS and WH communications were very pleased. We really appreciated the coordination and particularly the joint press conference. Let's look for more opportunities to advance the Administration's clean energy goals. It is pleasure working with everyone. Best, Carol



{In Archive} Re: Still working on dates

Browner, Carol M. o Richard Windsor

01/22/2010 07:09 PM

History: This message has been forwarded.
Archive: This message is being viewed in an archive.

Let's talk on Monday. The EJ tour is really wonderful

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Fri Jan 22 18:11:24 2010
Subject: Re: Still working on dates

K. Just landed in Mississippi so I have no idea how it went with OMB today. Guessin folks are still workijng through it so if we get a date Monday, that would be great.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 01/22/2010 05:44 PM EST
To: Richard Windsor
Subject: Still working on dates

----- Original Message -----

From: Browner, Carol M.
To: 'Windsor.Richard@epamail.epa.gov' <Windsor.Richard@epamail.epa.gov>
Sent: Fri Jan 15 17:16:18 2010
Subject: Re: Spoke to Gina


Thx

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Fri Jan 15 17:15:15 2010
Subject: Spoke to Gina

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{In Archive} Re: Still working on dates 

Richard Windsor o Browner, Carol M.

01/22/2010 06:11 PM

Archive: This message is being viewed in an archive.

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Sent: 01/22/2010 05:44 PM EST

To: Richard Windsor

Subject: Still working on dates

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01/15/2010 05:17 PM

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{In Archive} RE: Governors meeting Jan 12

Browner, Carol M. t Munoz, Cecilia, Richard Windsor, Sutley,
o Nancy H.

01/04/2010 03:30 PM

Cc: "McGrath, Shaun L.", "Smith, Elizabeth S."

Archive:

This message is being viewed in an archive.

Thanks.

From: Munoz, Cecilia

Sent: Monday, January 04, 2010 3:11 PM

To: Browner, Carol M.; Windsor.Richard@epamail.epa.gov; Sutley, Nancy H.

Cc: McGrath, Shaun L.; Smith, Elizabeth S.

Subject: Governors meeting Jan 12

Happy New Year, all!

Hope everybody got some rest and had some fun over the holidays – I'm finding re-entry to be a little harder than I expected..... The good folks in scheduling seem to be landing on a time for the POTUS meeting with our favorite governors on the 12th; they're offering us 1:45 to 3:00 that day, including time to brief the President. Does that work for you all? Shaun will be working with your teams to draft the memo to the President, but I wanted to make sure the timing works for you all.

We ended up notifying the Govs by phone to hold the date (Valerie concluded that this was better than sending a letter) so they all know the date but not yet the time. Here's what the availability looks like:

Baldacci – not yet confirmed

Besgear – not yet confirmed

Bredesen – not yet confirmed

Douglas – yes

Freudenthal – yes

Gregoire – probably no; has to give state of the state that day

Hoeven – yes

Manchin – yes

Perdue of NC – not yet confirmed

Rendell – not yet confirmed

Riley – probably no – state of the state that day

Rounds – probably no – state of the state that day

Schwarzenegger – not yet confirmed

Schweitzer – probably yes

Strickland – probably yes



{In Archive} RE: Invitation letter for Govs meeting

Browner, Carol M. t
o Munoz, Cecilia, Richard Windsor, Sutley,
Nancy H.

12/21/2009 09:52 AM

Archive: This message is being viewed in an archive.

Looks good. FYI -- We generally refer to the energy legislation as "comprehensive energy legislation".

From: Munoz, Cecilia

Sent: Sunday, December 20, 2009 6:21 PM

To: Browner, Carol M.; Windsor.Richard@epamail.epa.gov; Sutley, Nancy H.

Subject: Invitation letter for Govs meeting

Hi there:

I have delayed much too long in getting a letter of invitation drafted for the January governors' meeting – a draft is attached; our thought is that it would go from Valerie to the list of Governors indicated.

Please let me know if that's ok with you all. Thanks!

Cecilia

From: McGrath, Shaun L.

Sent: Friday, December 11, 2009 5:54 PM

To: Munoz, Cecilia

Subject: draft invitation letter

Here is a shot at an invitation letter for your review.



{In Archive} Re:

Browner, Carol M. o Richard Windsor

12/09/2009 07:45 PM

Archive: This message is being viewed in an archive.

Sounds good

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Wed Dec 09 19:44:47 2009

Subject: Re:

Thx so much Carol. Let's definitely connect late tomorrow morning. Lj

From: "Browner, Carol M." [REDACTED]

Sent: 12/09/2009 07:23 PM EST

To: Richard Windsor

Subject: Re:

I am so sorry for [REDACTED] Whenever it is convenient to talk I am around.

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Wed Dec 09 19:21:10 2009

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Interesting. How long are you there?

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Wed Dec 09 19:01:15 2009

Subject: Re:

Hey - thanks. This was my first COP. Very charged atmosphere but folks deep down know the U.S. participation is key.

From: "Browner, Carol M." [REDACTED]
Sent: 12/09/2009 09:37 AM EST
To: Richard Windsor
Subject: RE:

Heard you got a well deserved standing O when you met with the ngos!

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Sent: Wednesday, December 09, 2009 2:39 AM
To: Browner, Carol M.; Schilliro, Philip M.
Subject: Fw:

FYI. Cold and gray here in Copenhagen. Lisa

From: David McIntosh
Sent: 12/09/2009 02:28 AM EST
To: windsor.richard@epa.gov
Subject: Fw:

FYI, please see below. Later in the night, we defeated the Tiahart amendment by a vote of 9 to 5.

From: "Scott, Delia" [Delia.Scott@mail.house.gov]
Sent: 12/08/2009 07:34 PM EST
To: Ed Walsh; David McIntosh

Ed and david.

I am at conference on the omnibus Mr Tiaht is offering an amendment that would prohibit funds in any act (including past acts) for epa to promulgate and implement the endangerment finding

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Subject: Fw:

FYI, please see below. Later in the night, we defeated the Tiahart amendment by a vote of 9 to 5.

From: "Scott, Delia" [Delia.Scott@mail.house.gov]

Sent: 12/08/2009 07:34 PM EST

To: Ed Walsh; David McIntosh

Ed and david.

I am at conference on the omnibus Mr Tiahrt is offering an amendment that would prohibit funds in any act (including past acts) for epa to promulgate and implement the endangerment finding

The way this works is he offers the amendment. The house conferees vote on whether or not to present to the senate conferees. If they vote no, it dies. If they vote yes, the senate votes on whether or not to accept.

I think we have the votes to defeat on our side.... But you never know. Thank god david briefed me on monday. I wrote a paper.

D

Sent using BlackBerry



{In Archive} Nice job!

t
Browner, Carol M. o Richard Windsor
;

12/07/2009 01:54 PM

Archive: This message is being viewed in an archive.



{In Archive} Re: 4 quick things

Browner, Carol M. o Richard Windsor

11/25/2009 12:40 PM

Archive: This message is being viewed in an archive.

Thx. Agree we need green cabinet conversation on social cost of carbon. Have a great Thanksgiving. Travel safe. Best Carol

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Wed Nov 25 12:07:27 2009

Subject: 4 quick things

First - great job.

Second - thanks so much for any role you played in Copenhagen logistics.

Third - assume you've heard the latest on social cost of carbon. There are process and policy issues.

Fourth - Happy Thanksgiving.



{In Archive} RE: Following up

Browner, Carol M. o Munoz, Cecilia, Sutley, Nancy H.

11/09/2009 10:16 AM

Cc: "McGrath, Shaun L.", Richard Windsor

Archive: This message is being viewed in an archive.

Looks good. Thanks.

From: Munoz, Cecilia

Sent: Sunday, November 08, 2009 3:31 PM

To: Browner, Carol M.; Sutley, Nancy H.

Cc: McGrath, Shaun L.

Subject: Following up

Hi all: First of all, I'm afraid I don't have Lisa's email address; could someone loop her in, please? Attached you'll find my attempt at summarizing the results of our discussion into a scheduling memo for the President. The pieces I'm not entirely sure about are highlighted in red – please review carefully and let me know if you think it does the job. We can further refine the Governors list and the choreography as we go – I figure our first task is to get it on the schedule. I'll get this to Valerie once you all have taken a look, but preferably by Wednesday, as she is traveling with the President. Perhaps you already know – leg affairs is hearing that the Governor is doing some kind of event with state electeds on Tuesday on mountaintop mining – how much do you want to bet he generates more press coverage about "his" meeting with the President?

Thanks!

Cecilia

{In Archive} FW: Following up
Browner, Carol M.
to:
Richard Windsor
11/09/2009 09:44 AM
Show Details

History: This message has been forwarded.
Archive: This message is being viewed in an archive.

Just in case you still don't have attachment

From: Munoz, Cecilia
Sent: Sunday, November 08, 2009 3:31 PM
To: Browner, Carol M.; Sutley, Nancy H.
Cc: McGrath, Shaun L.
Subject: Following up

Hi all: First of all, I'm afraid I don't have Lisa's email address; could someone loop her in, please? Attached you'll find my attempt at summarizing the results of our discussion into a scheduling memo for the President. The pieces I'm not entirely sure about are highlighted in red – please review carefully and let me know if you think it does the job. We can further refine the Governors list and the choreography as we go – I figure our first task is to get it on the schedule. I'll get this to Valerie once you all have taken a look, but preferably by Wednesday, as she is traveling with the President. Perhaps you already know – leg affairs is hearing that the Governor is doing some kind of event with state electeds on Tuesday on mountaintop mining – how much do you want to bet he generates more press coverage about "his" meeting with the President?

Thanks!

Cecilia

...

FOIA # EPA-HQ-2011-000104 (Note: Emails to/from "Richard Windsor" are to/from EPA Administrator Lisa P. Jackson)





{In Archive} RE: Name for efficiency stuff

Browner, Carol M. o Richard Windsor

11/06/2009 11:13 AM

Archive: This message is being viewed in an archive.

thx

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Friday, November 06, 2009 10:03 AM
To: Browner, Carol M.
Subject: Name for efficiency stuff

Charles Imohiosen
imohiosen.charles@epa.gov
2025649025



{In Archive} RE: If I can help...

Richard Windsor o Browner, Carol M.

11/04/2009 12:30 PM

Cc: Charles Imohiosen, Diane Thompson


Archive: This message is being viewed in an archive.

Cool. We'll prepare some ideas. Lj

"Browner, Carol M."

Lisa -- Your ideas would be most helpful. Ther...

11/04/2009 10:36:18 AM

From: "Browner, Carol M." <>
To: Richard Windsor/DC/USEPA/US@EPA
Date: 11/04/2009 10:36 AM
Subject: RE: If I can help...

Lisa -- Your ideas would be most helpful. There has been some discussion of the Doerr and other folks ideas but there is still lots more thinking to do. How about we set up a meeting with folks over here who have been looking at this? Carol

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Tuesday, November 03, 2009 10:25 PM
To: Browner, Carol M.
Cc: Sutley, Nancy H.
Subject: If I can help...

Carol,

The "Cash for Caulkers" idea from John Doerr sounds a bit like an idea that I had discussed with Nancy Sutley after a VP Recovery through Retrofit meeting.



Anyway, it sounds like you are busy working on this. We had done some thinking on this (not a lot). If we at EPA can do anything to help, just ask.

Lisa



{In Archive} RE: If I can help...

Browner, Carol M. o Richard Windsor

11/04/2009 10:36 AM

History: This message has been replied to and forwarded.

Archive: This message is being viewed in an archive.

Lisa -- Your ideas would be most helpful. There has been some discussion of the Doerr and other folks ideas but there is still lots more thinking to do. How about we set up a meeting with folks over here who have been looking at this? Carol

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Tuesday, November 03, 2009 10:25 PM
To: Browner, Carol M.
Cc: Sutley, Nancy H.
Subject: If I can help...

Carol,

The "Cash for Caulkers" idea from John Doerr sounds a bit like an idea that I had discussed with Nancy Sutley after a VP Recovery through Retrofit meeting.



Anyway, it sounds like you are busy working on this. We had done some thinking on this (not a lot). If we at EPA can do anything to help, just ask.

Lisa



{In Archive} Re: Call From Cong Markey

t
Browner, Carol M. o Richard Windsor

10/30/2009 03:19 PM

Archive: This message is being viewed in an archive.

Thx for the info.

----- Original Message -----

From: Windsor, Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Ogden, Lisa B.

Cc: Browner, Carol M.; Arvin Ganesan <ganesan.arvin@epa.gov>

Sent: Fri Oct 30 14:20:39 2009

Subject: Call From Cong Markey

I spoke to the Congressman last night. He was calling to express his very strong support for [REDACTED] as RA for Region 1. I told him that I thought there were 3 strong candidates and that I expected the WH would be the final decisionmaker. He indicated he might call the WH. He is looking for a heads up on the decision as well.



{In Archive} Nice National Journal story and pic!

t
Browner, Carol M. o Richard Windsor
:

10/13/2009 04:18 PM

History: This message has been replied to.

Archive: This message is being viewed in an archive.



{In Archive} Hey

Browner, Carol M. t
o Richard Windsor
:

10/07/2009 01:19 PM

History: This message has been replied to.

Archive: This message is being viewed in an archive.

Got your message. McIntosh, Heather and Hill folks are still talking so I have not made the call yet. Will keep you posted.



{In Archive} Congrats!

Browner, Carol M. o Richard Windsor
:

10/01/2009 09:55 AM

History: This message has been replied to.

Archive: This message is being viewed in an archive.

Nice roll out on PSD. The coverage was great.



{In Archive} Re: we just won on Murkowski

Browner, Carol M. o Richard Windsor

09/24/2009 12:31 PM

Archive: This message is being viewed in an archive.

Congrats to your team.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.; Sutley, Nancy H.

Sent: Thu Sep 24 12:27:15 2009

Subject: Fw: we just won on Murkowski

Thx!

----- Original Message -----

From: David McIntosh

Sent: 09/24/2009 12:11 PM EDT

To: David McIntosh

Cc: Arvin Ganesan; Diane Thompson; Gina McCarthy; Lisa Heinzerling;
Richard Windsor; Scott Fulton; Seth Oster

Subject: Re: we just won on Murkowski

And it looks like the bill will pass today. No cloture vote needed.

----->
From: |
----->

>----->
----->
|David McIntosh/DC/USEPA/US
|

>----->
----->
|----->
To: |
----->

>----->
----->
|Richard Windsor/DC/USEPA/US@EPA, Diane Thompson/DC/USEPA/US@EPA, Scott
Fulton/DC/USEPA/US@EPA, Lisa Heinzerling/DC/USEPA/US@EPA, |
|Arvin Ganesan/DC/USEPA/US@EPA, Gina McCarthy/DC/USEPA/US@EPA, Seth
Oster/DC/USEPA/US@EPA
|

>----->
----->
|----->
Date: |
----->

| 09/24/2009 12:07 PM

>-----
-----|

|----->
| Subject: |
|----->

>-----
-----|

| we just won on Murkowski

>-----
-----|

Pursuant to unanimous consent, that amendment (and Thune's similar one)
will not get a vote.



{In Archive} Reporting rule back in the speech

Browner, Carol M. o Richard Windsor

09/21/2009 02:02 PM

History: This message has been replied to.

Archive: This message is being viewed in an archive.



{In Archive} Re: Quick Question

Browner, Carol M. o Richard Windsor

09/15/2009 01:03 PM

Archive: This message is being viewed in an archive.

I've heard.

From: Windsor.Richard@epamail.epa.gov

To: Browner, Carol M.

Sent: Tue Sep 15 12:57:22 2009

Subject: Re: Quick Question

Congrats. And thx. The NHTSA stuff is causing angst among enviros as you may already know

From: "Browner, Carol M." [REDACTED]

Sent: 09/15/2009 12:55 PM AST

To: Richard Windsor

Subject: Re: Quick Question

Thx. Car announcement went great!

From: Windsor.Richard@epamail.epa.gov

To: Browner, Carol M.

Sent: Tue Sep 15 12:48:53 2009

Subject: Re: Quick Question

Hey. On 2nd thought, I don't really want to ask him about this cuz it feels like I would be intruding on a preexisting friendship. I appreciate the heads up though. Car announcement went fine

From: "Browner, Carol M." [REDACTED]

Sent: 09/15/2009 11:00 AM AST

To: Richard Windsor

Subject: Quick Question

Hey – Steve Owens called who I have known for a long time called my office and asked if he could come by and chat. No particular agenda according to his office. I am happy to do or not as you see fit.

Thanks, Carol



{In Archive} Re: Quick Question

Browner, Carol M. o Richard Windsor

09/15/2009 12:55 PM

History: This message has been replied to.
Archive: This message is being viewed in an archive.

Thx. Car announcement went great!

From: Windsor.Richard@epamail.epa.gov

To: Browner, Carol M.

Sent: Tue Sep 15 12:48:53 2009

Subject: Re: Quick Question

Hey. On 2nd thought, I don't really want to ask him about this cuz it feels like I would be intruding on a preëxisting friendship. I appreciate the heads up though. Car announcement went fine

From: "Browner, Carol M." [REDACTED]

Sent: 09/15/2009 11:00 AM AST

To: Richard Windsor

Subject: Quick Question

Hey – Steve Owens called who I have known for a long time called my office and asked if he could come by and chat. No particular agenda according to his office. I am happy to do or not as you see fit.
Thanks, Carol



{In Archive} Quick Question

Browner, Carol M. to Richard Windsor
:

09/15/2009 11:00 AM

History: This message has been replied to.

Archive: This message is being viewed in an archive.

Hey – Steve Owens called who I have known for a long time called my office and asked if he could come by and chat. No particular agenda according to his office. I am happy to do or not as you see fit.
Thanks, Carol



{In Archive} Re: Spoke to him

Browner, Carol M. o Richard Windsor

09/12/2009 11:33 AM

Archive: This message is being viewed in an archive.

Good. Thx

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.; Lisa Heinzerling <heinzerling.lisa@epa.gov>; Jody
Freeman <freeman@law.harvard.edu>; Gina (Sheila) McCarthy
<mccarthy.gina@epa.gov>
Sent: Sat Sep 12 10:50:57 2009
Subject: Spoke to him

He is "partially sympathetic.". Appreciates us looking out for the other agencies. (Kinda as a joke but not snarky). Wants to talk to Cass and get back to me later today. NOTE - I emphasized I was offering a few paragraphs, not more.



{In Archive} Re: Please call me on my cell Asap. [REDACTED]

Lisa

Browner, Carol M. o Richard Windsor

09/11/2009 08:53 PM

Archive: This message is being viewed in an archive.

Gina and jody talked. Understand the issue. Let me know what Orszag saws

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Fri Sep 11 20:46:18 2009

Subject: Re: Please call me on my cell Asap. [REDACTED] Lisa

Yes. Anytime. I just hung up with Lisa H. Peter O calling me.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]

Sent: 09/11/2009 08:39 PM AST

To: Richard Windsor

Subject: Re: Please call me on my cell Asap. [REDACTED] Lisa

Jody is calling Gina to get the details. Are you available to talk in the morning.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Fri Sep 11 19:18:03 2009

Subject: Please call me on my cell Asap. [REDACTED] Lisa

[REDACTED]



{In Archive} Re: Please call me on my cell Asap. (b) (5) Lisa

Browner, Carol M. o Richard Windsor

09/11/2009 08:39 PM

History: This message has been replied to.

Archive: This message is being viewed in an archive.

Jody is calling Gina to get the details. Are you available to talk in the morning.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Fri Sep 11 19:18:03 2009

Subject: Please call me on my cell Asap. (b) (5) Lisa

(b) (5)



{In Archive} Re: When is the speech

Browner, Carol M. o Richard Windsor

09/08/2009 07:08 PM

History: This message has been replied to.
Archive: This message is being viewed in an archive.

What's your no?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Tue Sep 08 18:57:27 2009
Subject: Re: When is the speech

Will call in 5.

----- Original Message -----

From: "Browner, Carol M." [mailto:]
Sent: 09/08/2009 06:23 PM AST
To: Richard Windsor
Subject: Re: When is the speech

Sept 22. Are you reachable?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Tue Sep 08 16:53:37 2009
Subject: When is the speech

To the UN ? Tx.



{In Archive} Re: When is the speech

Browner, Carol M. o Richard Windsor

09/08/2009 06:23 PM

History: This message has been replied to.
Archive: This message is being viewed in an archive.

Sept 22. Are you reachable?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Tue Sep 08 16:53:37 2009

Subject: When is the speech

To the UN ? Tx.



{In Archive} Re: Do u have a minute tonight or tomorrow? I have a real concern about something I heard today.

Browner, Carol M. o Richard Windsor

09/01/2009 07:49 AM

History: This message has been replied to.

Archive: This message is being viewed in an archive.

I am around all day in the office (b) (5) or (b) (5)

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Mon Aug 31 19:46:50 2009

Subject: Do u have a minute tonight or tomorrow? I have a real concern about something I heard today.



{In Archive} Re: Update

Browner, Carol M. o Richard Windsor

08/26/2009 06:49 PM

Archive: This message is being viewed in an archive.

Thx

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Rouse, Peter M.; Messina, Jim; Browner, Carol M.; Sutley, Nancy H.; Schiliro, Philip M.

Sent: Wed Aug 26 17:17:51 2009

Subject: Update

All,

I hope you are enjoying time off but I'm guessing you are all working.

I wanted to give you a quick update on the Clean Air Act rule proposals that I mentioned in my earlier email. Thanks to Carol and Phil for their valuable input.

The car rule proposal was transmitted to OMB for interagency review yesterday. The PSD rule proposal will be sent to OMB by the end of this week. The PSD rule must "travel with" the car rule and be finalized at the same time.

Phil and Carol are well-versed in the particulars of these rules and previous stakeholder positions. I, of course, am happy to answer any questions or discuss further.

Lisa



[In Archive] EPA regulatoins

Browner, Carol M. o Richard Windsor, Rouse, Peter M.,
t Messina, Jim, Sutley, Nancy H., Schiliro,
Philip M., LaBolt, Benjamin, Dunn, Anita B.,
Zichal, Heather R., Freeman, Jody L.

08/26/2009 06:34 PM

Archive: This message is being viewed in an archive.

Looping in communications and press. The title of the proposal to regulate greenhouse gases from a variety of sources (could be as many as 15000) will be "docked" on OMB site when it is received for interagency review. While it is only the title that is docked at this point - the full proposal will be made public in mid September -- we do expect press questions. We will work with EPA to get talking pts for folks. If, by April 1 2010, EPA does not finalize a rule like this many, many, many more facilities would be required to get permits for their ghg emissions.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Rouse, Peter M.; Messina, Jim; Browner, Carol M.; Sutley, Nancy H.; Schiliro, Philip M.
Sent: Wed Aug 26 17:17:51 2009
Subject: Update

All,

I hope you are enjoying time off but I'm guessing you are all working.

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Phil and Carol are well-versed in the particulars of these rules and previous stakeholder positions. I, of course, am happy to answer any questions or discuss further.

Lisa



{In Archive} Re: Very last realistic day

Browner, Carol M. o Richard Windsor

08/15/2009 10:53 AM

History: This message has been replied to.
Archive: This message is being viewed in an archive.

For the car rule?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Fri Aug 14 20:04:30 2009

Subject: Very last realistic day

For the rule proposals is 9/14.



{In Archive} Can you do a conference call re: air Mon or Tues?

Browner, Carol M. o Richard Windsor

08/14/2009 03:19 PM

History: This message has been replied to.
Archive: This message is being viewed in an archive.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Fri Aug 14 14:17:53 2009
Subject: Re: Mtg schedule

Cell (b) (5)

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 08/14/2009 02:16 PM AST
To: Richard Windsor
Subject: Re: Mtg schedule

What's the best number to reach you on?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Fri Aug 14 14:07:48 2009
Subject: Re: Mtg schedule

Tx. Sorry to bother you on the road. Issue is that these are early September timesframe so trying to avoid surprises.

Also - I know you are crazed but need advice if you have a minute today. If not, I can wait til you return. Safe travels.

From: "Browner, Carol M." <[REDACTED]>
To: Richard Windsor/DC/USEPA/US@EPA
Date: 08/14/2009 02:05 PM
Subject: Mtg schedule

Heard you and Jody connected re: mtg. We are working on trying to figure out folks availability and will be back to your folks as soon as

we have good information. Carol

----- Original Message -----

From: Browner, Carol M.
To: 'Windsor.Richard@epamail.epa.gov' <Windsor.Richard@epamail.epa.gov>
Sent: Thu Aug 13 18:15:36 2009
Subject: Re: Suggestion

This is funny I thought you were going. I think it is next week.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Thu Aug 13 18:08:35 2009
Subject: Re: Suggestion

Oh. I thought you were there! Or I would have called. Sorry. And I thought you were going to Alaska with the Coast Guard.

----- Original Message -----

From: "Browner, Carol M." [(b)(6)]
Sent: 08/13/2009 06:04 PM AST
To: Richard Windsor
Subject: Re: Suggestion

I am not in Alaska. Or even going. But we are gpoing to Mass. How about you? Are you getting away

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Thu Aug 13 18:01:34 2009
Subject: Re: Suggestion

Cool. How's Alaska?

----- Original Message -----

From: "Browner, Carol M." [(b)(6)]
Sent: 08/13/2009 06:00 PM AST
To: Richard Windsor; "Rouse, Peter M." <[(b)(6)]>
"Messina, Jim" <[(b)(6)]> "Sutphen, Mona K." <[(b)(6)]>
<[(b)(6)]> "Sutley, Nancy H." <[(b)(6)]>
<[(b)(6)]> "Schiliro, Philip M." <[(b)(6)]>
Subject: Re: Suggestion

Lisa -- thanks. we will work your folks to get it set up. Carol

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Rouse, Peter M.; Messina, Jim; Sutphen, Mona K.; Browner, Carol M.;
Sutley, Nancy H.; Schiliro, Philip M.
Sent: Thu Aug 13 17:55:55 2009

Subject: Suggestion

Hi Folks,

EPA has a spate of actions coming up that affect climate. it would be great if we could meet to walk through them. May I work with Carol's office to set sthat up? Lisa Jackson



{In Archive} Re: Mtg schedule

Browner, Carol M. o Richard Windsor

08/14/2009 02:16 PM

History: This message has been replied to.
Archive: This message is being viewed in an archive.

What's the best number to reach you on?

----- Original Message -----

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Also - I know you are crazed but need advice if you have a minute today.
If not, I can wait til you return. Safe travels.

From: "Browner, Carol M." <[REDACTED]>
To: Richard Windsor/DC/USEPA/US@EPA
Date: 08/14/2009 02:05 PM
Subject: Mtg schedule

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----- Original Message -----

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To: Browner, Carol M.
Sent: Thu Aug 13 18:08:35 2009
Subject: Re: Suggestion

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thought you were going to Alaska with the Coast Guard.

----- Original Message -----

From: "Browner, Carol M." [(b) (6)]
Sent: 08/13/2009 06:04 PM AST
To: Richard Windsor
Subject: Re: Suggestion

I am not in Alaska. Or even going. But we are gpoing to Mass. How about you? Are you getting away

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Thu Aug 13 18:01:34 2009
Subject: Re: Suggestion

Cool. How's Alaska?

----- Original Message -----

From: "Browner, Carol M." [(b) (6)]
Sent: 08/13/2009 06:00 PM AST
To: Richard Windsor; "Rouse, Peter M." [(b) (6)];
"Messina, Jim" <[(b) (6)]>; "Sutphen, Mona K." [(b) (6)]
<[(b) (6)]>; "Sutley, Nancy H." [(b) (6)]
<[(b) (6)]>; "Schiliro, Philip M." [(b) (6)]
<[(b) (6)]>
Subject: Re: Suggestion

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----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Rouse, Peter M.; Messina, Jim; Sutphen, Mona K.; Browner, Carol M.;
Sutley, Nancy H.; Schiliro, Philip M.
Sent: Thu Aug 13 17:55:55 2009
Subject: Suggestion

Hi Folks,

EPA has a spate of actions coming up that affect climate. it would be great if we could meet to walk through them. May I work with Carol's office to set sthat up? Lisa Jackson



{In Archive} Re: Mtg schedule

Richard Windsor o Browner, Carol M.

08/14/2009 02:07 PM

Archive: This message is being viewed in an archive.

Tx. Sorry to bother you on the road. Issue is that these are early September timeframe so trying to avoid surprises.

Also - I know you are crazed but need advice if you have a minute today. If not, I can wait til you return. Safe travels.

"Browner, Carol M." Heard you and Jody connected re: mtg. We ar... 08/14/2009 02:05:40 PM

From: "Browner, Carol M." <[REDACTED]>
To: Richard Windsor/DC/USEPA/US@EPA
Date: 08/14/2009 02:05 PM
Subject: Mtg schedule

Heard you and Jody connected re: mtg. We are working on trying to figure out folks availability and will be back to your folks as soon as we have good information. Carol

----- Original Message -----

From: Browner, Carol M.
To: 'Windsor.Richard@epamail.epa.gov' <Windsor.Richard@epamail.epa.gov>
Sent: Thu Aug 13 18:15:36 2009
Subject: Re: Suggestion

This is funny I thought you were going. I think it is next week.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Thu Aug 13 18:08:35 2009
Subject: Re: Suggestion

Oh. I thought you were there! Or I would have called. Sorry. And I thought you were going to Alaska with the Coast Guard.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 08/13/2009 06:04 PM AST
To: Richard Windsor
Subject: Re: Suggestion

I am not in Alaska. Or even going. But we are gpoing to Mass. How about you? Are you getting away

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Thu Aug 13 18:01:34 2009

Subject: Re: Suggestion

Cool. How's Alaska?

----- Original Message -----

From: "Browner, Carol M." [(b) (6)]
Sent: 08/13/2009 06:00 PM AST
To: Richard Windsor; "Rouse, Peter M." [(b) (6)] >; "Messina, Jim" <[(b) (6)]>; "Sutphen, Mona K." <[(b) (6)]>; "Sutley, Nancy H." <[(b) (6)]>; "Schiliro, Philip M." <[(b) (6)]>
Subject: Re: Suggestion

Lisa -- thanks. we will work your folks to get it set up. Carol

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Rouse, Peter M.; Messina, Jim; Sutphen, Mona K.; Browner, Carol M.; Sutley, Nancy H.; Schiliro, Philip M.
Sent: Thu Aug 13 17:55:55 2009
Subject: Suggestion

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{In Archive} Mtg schedule

Browner, Carol M. o Richard Windsor

08/14/2009 02:05 PM

History: This message has been replied to.
Archive: This message is being viewed in an archive.

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(b) (6) >; "Schiliro, Philip M."
(b) (6) >
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To: Rouse, Peter M.; Messina, Jim; Sutphen, Mona K.; Browner, Carol M.;
Sutley, Nancy H.; Schiliro, Philip M.
Sent: Thu Aug 13 17:55:55 2009
Subject: Suggestion

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08/13/2009 06:15 PM

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Sent: Thu Aug 13 17:55:55 2009
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Browner, Carol M. o Richard Windsor

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History: This message has been replied to.
Archive: This message is being viewed in an archive.

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{In Archive} Re: Suggestion

t Richard Windsor, Rouse, Peter M.,
Browner, Carol M. o Messina, Jim, Sutphen, Mona K., Sutley,
: Nancy H., Schiliro, Philip M.

08/13/2009 06:00 PM

History: This message has been replied to and forwarded.

Archive: This message is being viewed in an archive.

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To: Rouse, Peter M.; Messina, Jim; Sutphen, Mona K.; Browner, Carol M.;
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{In Archive} Out of Office AutoReply: Suggestion

t
Browner, Carol M. o Richard Windsor
:

08/13/2009 05:55 PM

Archive: This message is being viewed in an archive.

If you need assistance please contact Kate Brandt

(b) (5)



{In Archive} POTUS speech

Browner, Carol M. o Richard Windsor

07/01/2009 02:43 PM

Archive: This message is being viewed in an archive.

THE WHITE HOUSE

Office of the Press Secretary

For Immediate Release
29, 2009

June

REMARKS BY THE PRESIDENT ON ENERGY

Grand Foyer

1:12 P.M. EDT

THE PRESIDENT: Good afternoon, everybody. Since taking -- excuse me -- since taking office, my administration has mounted a sustained response to a historic economic crisis. But even as we take decisive action to repair the damage to our economy, we're also working to build a new foundation for sustained and lasting economic growth.

And we know this won't be easy, but this is a moment where we've been called upon to cast off the old ways of doing business, and act boldly to reclaim America's future. Nowhere is this more important than in building a new, clean energy economy, ending our dependence on foreign oil, and limiting the dangerous pollutants that threaten our health and the health of our planet.

And that's precisely what we've begun to do. Thanks to broad coalitions ranging from business to labor; investors to entrepreneurs; Democrats and Republicans from coal states and coastal states; and all who are willing to take on this challenge -- we've come together to achieve more in the past few months to create a new, clean energy economy than we have in decades.

We began with historic investments in the Recovery Act and the federal budget that will help create hundreds of thousands of jobs doing the work of doubling our country's supply of renewable energy. We're talking about jobs building wind turbines and solar panels; jobs developing next-generation solutions for next-generation cars; jobs upgrading our outdated power grid so it can carry clean, renewable energy from the far-flung areas that harness it to the big cities that use it.

And thanks to a remarkable partnership between automakers, autoworkers, environmental advocates, and states, we created incentives for companies to develop cleaner, more efficient vehicles -- and for Americans to drive them. We set in motion a new national policy aimed at both increasing gas mileage and decreasing greenhouse gas pollution for all new cars and trucks sold in the United States. And as a result, we'll save 1.8 billion barrels of oil over the lifetime of the vehicles sold in the next five years -- the projected equivalent of taking 58 million cars off the road for an entire year.

And we know that even as we seek solutions to our energy problems at home, the solution to global climate change requires American leadership abroad. That's why I've appointed a global climate envoy to help lead our reengagement with

the international community as we find sustainable ways to transition to a global low-carbon economy.

And, now, just last Friday, the House of Representatives came together to pass an extraordinary piece of legislation that will finally open the door to decreasing our dependence on foreign oil, preventing the worst consequences of climate change, and making clean energy the profitable kind of energy. Thanks to members of Congress who were willing to place America's progress before the usual Washington politics, this bill will create new businesses, new industries, and millions of new jobs, all without imposing untenable new burdens on the American people or America's businesses. In the months to come, the Senate will take up its version of the energy bill, and I am confident that they too will choose to move this country forward.

So we've gotten a lot done on the energy front over the last six months. But even as we're changing the ways we're producing energy, we're also changing the ways we use energy. In fact, one of the fastest, easiest, and cheapest ways to make our economy stronger and cleaner is to make our economy more energy efficient. And that's something that Secretary Chu is working every single day to work through.

We know the benefits. In the late 1970s, the state of California enacted tougher energy-efficiency policies. Over the next three decades, those policies helped create almost 1.5 million jobs. And today, Californians consume 40 percent less energy per person than the national average -- which, over time, has prevented the need to build at least 24 new power plants. Think about that. California -- producing jobs, their economy keeping pace with the rest of the country, and yet they have been able to maintain their energy usage at a much lower level than the rest of the country.

So that's why we took significant steps in the Recovery Act to invest in energy efficiency measures -- from modernizing federal buildings to helping American families make upgrades to their homes -- steps that will create jobs and save taxpayers and consumers money. And that's why I've asked Secretary Chu to lead a new effort at the Department of Energy focusing on implementing more aggressive efficiency standards for common household appliances -- like refrigerators and ovens -- which will spark innovation, save consumers money, and reduce energy demand.

So today, we're announcing additional actions to promote energy efficiency across America; actions that will create jobs in the short run and save money and reduce dangerous emissions in the long run.

The first step we're taking sets new efficiency standards on fluorescent and incandescent lighting. Now I know light bulbs may not seem sexy, but this simple action holds enormous promise because 7 percent of all the energy consumed in America is used to light our homes and our businesses. Between 2012 and 2042, these new standards will save consumers up to \$4 billion a year, conserve enough electricity to power every home in America for 10 months, reduce emissions equal to the amount produced by 166 million cars each year, and eliminate the need for as many as 14 coal-fired power plants.

And by the way, we're going to start here at the White House. Secretary Chu has already started to take a look at our light bulbs, and we're going to see what we need to replace them with energy-efficient light bulbs.

And if we want to make our economy run more efficiently, we've also got to make our homes and businesses run more efficiently. And that's why we're also speeding up a \$346 million investment under the Recovery Act to expand and accelerate the development, deployment, and use of energy-efficient technologies in residential and commercial buildings, which consume almost 40

percent of the energy we use and contribute to almost 40 percent of the carbon pollution we produce.

We're talking about technologies that are available right now or will soon be available -- from lighting to windows, heating to cooling, smart sensors and controls. By adopting these technologies in our homes and businesses, we can make our buildings up to 80 percent more energy efficient -- or with additions like solar panels on the roof or geothermal power from underground, even transform them into zero-energy buildings that actually produce as much energy as they consume.

Now, progress like this might seem far-fetched. But the fact is we're not lacking for ideas and innovation. All we lack are the smart policies and the political will to help us put our ingenuity to work. And when we put aside the posturing and the politics; when we put aside attacks that are based less on evidence than on ideology; then a simple choice emerges.

We can remain the world's leading importer of oil, or we can become the world's leading exporter of clean energy. We can allow climate change to wreak unnatural havoc, or we can create jobs utilizing low-carbon technologies to prevent its worst effects. We can cede the race for the 21st century, or we can embrace the reality that our competitors already have: The nation that leads the world in creating a new clean energy economy will be the nation that leads the 21st century global economy.

That's our choice: between a slow decline and renewed prosperity; between the past and the future.

The American people have made their choice. They expect us to move forward right now at this moment of great challenge, and stake our claim on the future -- a stronger, cleaner, and more prosperous future where we meet our obligations to our citizens, our children, and to God's creation -- and where the United States of America leads once again.

That's the future we're aiming for. I've got a great Secretary of Energy who's helping us achieve it. I want to thank again the House of Representatives for doing the right thing on Friday, and we are absolutely confident that we're going to be able to make more progress in the weeks and months to come.

Thanks, guys.



{In Archive} article

Browner, Carol M. o Richard Windsor

06/23/2009 07:22 PM

History: This message has been forwarded.
Archive: This message is being viewed in an archive.

House Strikes Deal on Climate Change

June 23, 2009, 7:02 p.m.

By Jennifer Bendery

Roll Call Staff

I

House Democrats struck a deal on climate change legislation Tuesday evening, clearing the path for final House passage on Friday.

Energy and Commerce Chairman Henry Waxman (D-Calif.) and Agriculture Chairman Collin Peterson (D-Minn.) announced their agreement after emerging from a closed-door meeting with the fiscally conservative Blue Dogs.

"You guys will be happy to know we have an agreement by now," said Peterson. "We have something that I think works for agriculture."

Added Waxman: "I think we will hold the votes we had and add to them with support from those from agricultural areas," said Waxman.

Responded Peterson: "I agree with that."

Peterson said there are still some areas that need to be resolved, but he said that agriculture-state Democrats agreed to address those issues down the road.

Negotiators overcame their biggest hurdle on the bill tonight: whether the Department of Agriculture or the Environmental Protection Agency would oversee the carbon offset program.

According to the final agreement, the EPA will run the offset program and Congress will seek guidance from the Obama administration to shape the role of the EPA in determining how carbon offsets are used.

Peterson said staff will be working on final language tonight in order to have a draft available to Members by Wednesday.



{In Archive} Re: President Obama Announces More Key Administration Posts

Browner, Carol M. o Richard Windsor

05/19/2009 06:15 PM

Archive: This message is being viewed in an archive.

Nice! Congrats

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Salzman, Amelia S.; Sutley, Nancy H.; Browner, Carol M.

Sent: Tue May 19 18:00:25 2009

Subject: Fw: President Obama Announces More Key Administration Posts

Bob Persciaseppe and Scott Fulton

----- Original Message -----

From: Allyn Brooks-LaSure

Sent: 05/19/2009 04:59 PM EDT

To: Richard Windsor; Marygrace Galston; Diane Thompson

Cc: Eric Wachter

Subject: Fw: President Obama Announces More Key Administration Posts

They're up!

M. Allyn Brooks-LaSure | Deputy Associate Administrator for Public Affairs

U.S. Environmental Protection Agency | Office of Public Affairs

Phone: 202-564-8368 | Email: brooks-lasure.allyn@epa.gov

----- Forwarded by Allyn Brooks-LaSure/DC/USEPA/US on 05/19/2009 04:58 PM -----

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From: |
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| "White House Press Office" <whitehouse-lists-noreply@list.whitehouse.gov>
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To: |
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>----->
| Allyn Brooks-LaSure/DC/USEPA/US@EPA
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Date: |

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| 05/19/2009 04:57 PM
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| President Obama Announces More Key Administration Posts
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THE WHITE HOUSE
Office of the Press Secretary

FOR IMMEDIATE RELEASE
May 19, 2009

President Obama Announces More Key Administration Posts

WASHINGTON, DC - Today, President Barack Obama announced his intent to nominate the following individuals for key administration posts: Robert Perciasepe, Deputy Administrator, Environmental Protection Agency; Thelma Melendez de Santa Ana, Assistant Secretary for Elementary and Secondary Education, Department of Education; Colin Scott Fulton, General Counsel, Environmental Protection Agency; J. Michael Gilmore, Director, Operational Test & Evaluation, Department of Defense; Bart Chilton, Commissioner, Commodity Futures Trading Commission; and Cranston Mitchell, Commissioner, U.S. Parole Commission, Department of Justice. The President also announced that he will be designating current Commissioner Isaac Fulwood as Chairman of the U.S. Parole Commission at the Department of Justice.

President Obama said, "These dedicated and talented individuals will be valuable members of our team as we work together to keep our nation safe, strengthen our economy and improve our nation's schools. I am grateful that they have chosen to join my administration, and I look forward to working with them in the coming months and years."

President Obama announced his intent to nominate the following individuals today:

Robert Perciasepe, Nominee for Deputy Administrator, Environmental Protection Agency
Bob Perciasepe has over 30 years of experience in environmental and Natural resources management, legislative and governmental affairs and creative problem solving. Perciasepe joined Audubon as Senior Vice

President for Public Policy and head of the Washington, DC office in 2001. In 2004, he was named COO of Audubon, and in that capacity, he has been responsible for coordinating programs and support services throughout Audubon's national and state offices. Prior to joining Audubon, Bob served as Assistant Administrator for the EPA, first serving as Assistant Administrator for Water, then Assistant Administrator for Air and Radiation. From 1990 to 1993, Bob was Secretary of Environment and directed pollution control and environmental protection for the state of Maryland. Previously, he was Baltimore's Assistant Director of Planning, where he oversaw environmental and infrastructure planning and managed the capital budget for the city. Perciasepe holds a Bachelor of Science degree in Natural Resources from Cornell University and master's degree in planning and public administration from the Maxwell School of Syracuse University.

Thelma Melendez de Santa Ana, Nominee for Assistant Secretary for Elementary and Secondary Education, Department of Education
Dr. Thelma Melendez is currently serving as the Superintendent of Schools in the Pomona Unified School District in Pomona, CA. Her work on improving teaching and learning, and accelerating student performance, also includes work with the Stupski Educational Foundation and the Annenberg Foundation. She has written numerous articles for national education publications, and is an accomplished speaker on the role of school administrators, the achievement gap, women in education, and the issues of race and class. She earned a Bachelor of Arts, Cum Laude, at UCLA, a Doctorate in Philosophy at the University of Southern California, participated in several graduate programs in school administration and leadership, and was a Broad Urban Superintendents Academy fellow.

Colin Scott Fulton, Nominee for General Counsel, Environmental Protection Agency
On February 4, 2009, President Obama designated Colin Scott Fulton to serve as Acting Deputy Administrator of the United States Environmental Protection Agency. In the 1980's, Fulton served as an environmental prosecutor and Assistant Chief in the Environment Division of the United States Department of Justice. From 1990 to 1995, Fulton held leadership positions in EPA's enforcement program, first as Director of Civil Enforcement and subsequently as Principal Deputy Assistant Administrator. From 1995 to 1999, he served as EPA's Principal Deputy General Counsel. From 1999 to 2007, he served as a Judge on EPA's Environmental Appeals Board. From August of 2007 until his designation as Acting Deputy Administrator, Fulton served as the Acting Assistant Administrator for EPA's Office of International Affairs. As such, he led EPA's international environmental policy development and program implementation and represented the United States in various international settings. Fulton has served on an extended acting basis at the Assistant Administrator level or higher on four occasions, and has received the top two honor awards available to recognize excellence in federal Senior Executives - the Meritorious Presidential Rank Award and the Distinguished Presidential Rank Award.

J. Michael Gilmore, Nominee for Director, Operational Test & Evaluation, Department of Defense

J. Michael Gilmore most recently served as Assistant Director for National Security at the Congressional Budget Office, where he was responsible for CBO's National Security Division, which performs analyses of major policy and program issues in national defense, international affairs, and veterans affairs. Before joining CBO in 2001, Dr. Gilmore was the Deputy Director for General Purpose Programs in the Office of the Secretary of Defense, Program Analysis and

Evaluation. In that position, he was responsible for developing, formulating, and implementing Secretary of Defense policies on all aspects of Department of Defense general purpose programs. In his 11 years in the Office of the Secretary of Defense, he began by analyzing strategic defense and military satellite communications programs and later, as part of the Cost Analysis Improvement Group, directed teams of analysts in preparing estimates of the costs of defense programs. Prior to his career in government, he was a defense analyst for McDonnell Douglas Corporation and a scientist at Lawrence Livermore National Laboratory, where he performed research on nuclear fusion. Dr. Gilmore received a Ph.D. and M.S. in Nuclear Engineering from the University of Wisconsin, and a B.S. in physics from the Massachusetts Institute of Technology.

Bart Chilton, Nominee for Commissioner, Commodity Futures Trading Commission

Chilton was sworn in as CFTC Commissioner in August of 2007. He currently serves as the Chairman of the CFTC's Energy and Environmental Markets Advisory Committee (EEMAC). His career spans 25 years in government service—working on Capitol Hill in the House of Representatives and in the Senate, and serving the Executive Branch during the Clinton, Bush and Obama Administrations. Prior to joining the CFTC, Chilton was the Chief of Staff at the National Farmers Union. In 2005, Chilton served as an Executive Assistant to the U.S. Farm Credit Administration Board. From 2001 to 2005, Chilton was a Senior Advisor to Senator Tom Daschle, the Democrat Leader of the United States Senate. From 1995 to 2001, Chilton held several politically appointed positions, including Deputy Chief of Staff to the U.S. Secretary of Agriculture Dan Glickman. From 1985 to 1995, Mr. Chilton worked in the U.S. House of Representatives where he served as Legislative Director for three different Members of Congress and as the Executive Director of the bipartisan Congressional Rural Caucus. Chilton attended Purdue University (1979-1982) and was a collegiate leader of several organizations.

Cranston Mitchell, Nominee for Commissioner, U.S. Parole Commission, Department of Justice

Cranston J. Mitchell was confirmed by the Senate to serve on the U.S. Parole Commission in 2003. He was previously a Correctional Program Specialist for the Department of Justice, National Institute of Corrections (NIC) in Washington, DC. Prior to the NIC position, he spent approximately twenty five years working for the State of Missouri. His longest tenure in state government was eighteen years with the Missouri Department of Corrections as Chairman and Director of the Board of Probation and Parole. He also worked as a counselor and administrator in the Department of Elementary and Secondary Education, Division of Vocational Rehabilitation, and as a police officer in St. Louis, Missouri for seven years. Mitchell received a Danforth Fellowship and was selected to attend the Program for Senior Executives in State and Local Government at Harvard University. He was honored by the Association of Paroling Authorities, International and presented with the Vincent O'Leary Award for his contributions to the field of parole. He also was the recipient of the Jonathan Jasper Wright Community Leadership Award given to him by the National Association of Blacks in Criminal Justice. Mr. Mitchell is a native of St. Louis, Missouri and graduated from the University of Missouri-St. Louis with a B.S. degree in political science.

The President also made the following announcement today:

Isaac Fulwood, Designee for Chairman, U.S. Parole Commission, Department

of Justice

Isaac Fulwood, Jr. was confirmed by the Senate to serve on the United States Parole Commission in 2004. Throughout his career, Fulwood has distinguished himself as an outstanding law enforcement practitioner. He was a member of the Metropolitan Police Department for 29 years and served as the 25th Chief of Police. He was also appointed Executive Director of the Mayor's Youth Initiative Office. Fulwood has served as a Senior Marketing Representative for Pepsi Cola and has advised the Systems Planning Corporation on the development of military equipment for use by civilian law enforcement organizations. Fulwood has also served as an expert on security issues for the law office of Gilbert and Kiernan, is a member on the board of directors for 16 organizations, and chaired the 37th Annual D.C. One Fund Drive. He has received awards for his public service from the National Conference of Christians and Jews, Commanders of the Rite of the Orient of the District of Columbia Prince Hall Affiliated, the District of Columbia City Council, and the Holy Redeemer Catholic Church. Fulwood is a graduate of the George Washington University Contemporary Executive Development Program and a graduate of the National Executive Institute F.B.I. Commissioner Fulwood received an Honorary Doctorate of Human Letters from Southeastern University on June 21, 1992.

##

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{In Archive} Thx

Browner, Carol M. t
o Richard Windsor
:

04/16/2009 01:57 PM

History: This message has been replied to.

Archive: This message is being viewed in an archive.

Lisa -- thanks so much for stopping by the car mtg today. I apologize I couldn't be there but understand from folks that it was tremendously helpful. Sounds like real progress is being made. Best Carol



{In Archive} Re: From Lisa Jackson - Thoughts for this afternoon

Browner, Carol M. o Richard Windsor, Sutley, Nancy H.

04/13/2009 01:55 PM

History: This message has been replied to and forwarded.

Archive: This message is being viewed in an archive.

I am actually in Boston with Markey today.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.; Sutley, Nancy H.

Sent: Mon Apr 13 12:07:00 2009

Subject: Fw: From Lisa Jackson - Thoughts for this afternoon

Just sent this to Axe - are you guys coming at 3?

----- Original Message -----

From: Richard Windsor

Sent: 04/13/2009 12:06 PM EDT

To: [REDACTED]

Subject: From Lisa Jackson - Thoughts for this afternoon

Hi David,

Looking forward to the meeting this afternoon. I offer the following rather cryptic agenda if you think it will help focus our discussion.
Lisa

- Where we are

- 3 considerations -

1 - Poll and pollution

2 - Timing - short-term/ long-term considerations

3 - Framing (vs Boxing)

- EPA Plans



{In Archive} RE: Request to Co-chair the Offsets Working Group

Browner, Carol M. o Richard Windsor

04/07/2009 05:16 PM

History: This message has been replied to and forwarded.

Archive: This message is being viewed in an archive.

Consider it done.

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov

[mailto:Windsor.Richard@epamail.epa.gov]

Sent: Tuesday, April 07, 2009 1:04 PM

To: Browner, Carol M.

Subject: Re: Request to Co-chair the Offsets Working Group

No. I just checked and they haven't spoken on this specifically.

Confidentially, [REDACTED]

Tx. Lisa

----- Original Message -----

From: "Browner, Carol M." [REDACTED]

Sent: 04/07/2009 12:46 PM AST

To: Richard Windsor

Subject: RE: Request to Co-chair the Offsets Working Group

I think the staff worked it out. Let me know if not. Thanks

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov

[mailto:Windsor.Richard@epamail.epa.gov]

Sent: Monday, April 06, 2009 7:53 AM

To: Browner, Carol M.

Cc: Aldy, Joseph E.; David McIntosh

Subject: Request to Co-chair the Offsets Working Group

Hi Carol,

I would like EPA to co-chair the Offsets working group along with OECC and Ag. I believe EPA's technical expertise will be crucial to ensuring offsets are real, verifiable and additional to existing programs. Tx, Lisa



{In Archive} RE: Request to Co-chair the Offsets Working Group

Browner, Carol M. o Richard Windsor

04/07/2009 12:47 PM

History: This message has been replied to and forwarded.

Archive: This message is being viewed in an archive.

I think the staff worked it out. Let me know if not. Thanks

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Monday, April 06, 2009 7:53 AM
To: Browner, Carol M.
Cc: Aldy, Joseph E.; David McIntosh
Subject: Request to Co-chair the Offsets Working Group

Hi Carol,

I would like EPA to co-chair the Offsets working group along with OECC and Ag. I believe EPA's technical expertise will be crucial to ensuring offsets are real, verifiable and additional to existing programs. Tx,
Lisa



{In Archive} Re: Congrats

Browner, Carol M. o Richard Windsor

03/27/2009 12:01 PM

History: This message has been forwarded.
Archive: This message is being viewed in an archive.

Hit send to fast. Glad Lisa H can make the mtg. Very helpful

From: Browner, Carol M.
To: 'Windsor.Richard@epamail.epa.gov'
Sent: Fri Mar 27 11:58:06 2009
Subject: Re: Congrats

WSJ.

From: Windsor.Richard@epamail.epa.gov
To: Browner, Carol M.
Sent: Fri Mar 27 10:49:54 2009
Subject: Re: Congrats

Thx. Saw the Post but what's the other?

Snowed in in Aspen! Trying to get home by midnight!

BTW - Lisa H is my proxy at task force today. I asked her to sit at the "big kids table" and to state on my behalf that I believe strongly that Monday's announcement should also include a statement to the effect that the Administration also expects the companies to re-tool so as to design and build the cars for America's future that are fuel efficient and low in C emissions. Hope that helps.

From: "Browner, Carol M." [REDACTED]
Sent: 03/27/2009 10:41 AM AST
To: Richard Windsor
Subject: Congrats

Lisa – not one, but two, nice shout outs for you and EPA today on the registry rule. Congrats! Carol



{In Archive} Re: Congrats

Browner, Carol M. o Richard Windsor

03/27/2009 11:58 AM

Archive: This message is being viewed in an archive.

WSJ.

From: Windsor.Richard@epamail.epa.gov

To: Browner, Carol M.

Sent: Fri Mar 27 10:49:54 2009

Subject: Re: Congrats

Thx. Saw the Post but what's the other?

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From: "Browner, Carol M." [redacted] (10/16)

Sent: 03/27/2009 10:41 AM AST

To: Richard Windsor

Subject: Congrats

Lisa - not one, but two, nice shout outs for you and EPA today on the registry rule. Congrats! Carol



{In Archive} Congrats

1
Browner, Carol M. o Richard Windsor
:

03/27/2009 10:41 AM

History: This message has been replied to.

Archive: This message is being viewed in an archive.

Lisa – not one, but two, nice shout outs for you and EPA today on the registry rule. Congrats! Carol



{In Archive} RE: Quick thing

Browner, Carol M. o Richard Windsor

03/03/2009 12:22 PM

History: This message has been replied to.
Archive: This message is being viewed in an archive.

Just tried you.

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Tuesday, March 03, 2009 11:15 AM
To: Browner, Carol M.
Subject: Quick thing

Can you give me a call please?



{In Archive} RE: David sending info to HZ.

Browner, Carol M. o Richard Windsor

02/26/2009 11:03 AM

Archive: This message is being viewed in an archive.

Cool Have fun!

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Thursday, February 26, 2009 11:03 AM
To: Browner, Carol M.
Subject: Re: David sending info to HZ.

First Lady arriving at EPA.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 02/26/2009 10:57 AM EST
To: Richard Windsor
Subject: RE: David sending info to HZ.

Got it thanks.

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Thursday, February 26, 2009 10:57 AM
To: Browner, Carol M.
Subject: Re: David sending info to HZ.

The schedule info iwe discussed y'day.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 02/26/2009 10:52 AM EST
To: Richard Windsor
Subject: Re: David sending info to HZ.

?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Thu Feb 26 10:51:47 2009
Subject: David sending info to HZ.



{In Archive} RE: David sending info to HZ.

Browner, Carol M. o Richard Windsor

02/26/2009 10:57 AM

History: This message has been replied to.
Archive: This message is being viewed in an archive.

Got it thanks.

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Thursday, February 26, 2009 10:57 AM
To: Browner, Carol M.
Subject: Re: David sending info to HZ.

The schedule info iwe discussed y'day.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 02/26/2009 10:52 AM EST
To: Richard Windsor
Subject: Re: David sending info to HZ.

?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Thu Feb 26 10:51:47 2009
Subject: David sending info to HZ.



{In Archive} Re: David sending info to HZ.

Browner, Carol M. o Richard Windsor

02/26/2009 10:52 AM

History: This message has been replied to.
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----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Thu Feb 26 10:51:47 2009

Subject: David sending info to HZ.




{In Archive} Out of Office AutoReply: Hope the trip is going well.

Browner, Carol M. o Richard Windsor

02/19/2009 10:21 AM

History: This message has been forwarded.

Archive: This message is being viewed in an archive.

I will be returning Friday, 20th. If you need assistance please contact Kate Brandt 



{In Archive} RE: Follow-up to our Call

Browner, Carol M. o Richard Windsor

02/09/2009 12:46 PM

Archive: This message is being viewed in an archive.

Lisa -- got it. We will await more info. I do think there will be interest in this -- so getting the info straight makes sense. Thanks, Carol

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Monday, February 09, 2009 11:48 AM
To: Browner, Carol M.
Cc: Lisa Heinzerling
Subject: Follow-up to our Call

Carol,

With respect to next steps on the Johnson memo, Lisa and I want to work a bit more on what I would say and who it would impact. We won't do anything today or before getting you the info we discussed and discussing further. That info might not come til tomorrow so please don't worry if you don't see it today. Lj



(In Archive) Fw: Breaking News: Bin Laden blasts U.S. for climate change

Richard Windsor o Carol Browner, Nancy Sutley

01/29/2010 08:01 AM

Archive: This message is being viewed in an archive.

----- Original Message -----

From: "The Washington Post" [newsletters@email.washingtonpost.com]
Sent: 01/29/2010 07:01 AM EST
To: Richard Windsor
Subject: Breaking News: Bin Laden blasts U.S. for climate change

News Alert: Bin Laden blasts U.S. for climate change
06:49 AM EST Friday, January 29, 2010

Al-Qaeda leader Osama bin Laden has called in a new audiotape for the world to boycott American goods and the U.S. dollar, blaming the United States and other industrialized countries for global warming. In the tape, aired in part on Al-Jazeera television Friday, bin Laden warns of the dangers of climate change and says that the way to stop it is to bring "the wheels of the American economy" to a halt.

For more information, visit [washingtonpost.com](http://link.email.washingtonpost.com/r/NQU5FR/QQ5ZI/EYF7OP/C92PX2/MPZ77/CM/t):
<http://link.email.washingtonpost.com/r/NQU5FR/QQ5ZI/EYF7OP/C92PX2/MPZ77/CM/t>

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{In Archive} Spoke to Gina

Richard Windsor o Carol Browner

01/15/2010 05:15 PM

Archive: This message is being viewed in an archive.

She is checking on options that might allow us to accomodate. Let you know as soon as she knows. Tx.



{In Archive} Tried calling you back a few times

Richard Windsor o Carol Browner

01/14/2010 05:23 PM

Archive: This message is being viewed in an archive.

I'm reachable on my cell. (b) (5)



{In Archive} Update on RFS2

Richard Windsor o Carol Browner, Pete Rouse

01/13/2010 03:09 PM

Bcc: "Allyn Brooks-Lasure", "Joseph Goffman", "David McIntosh", "Gina (Sheila) McCarthy"

Archive: This message is being viewed in an archive.

Carol and Pete,

We have been working with OMB on the rule. We don't see major sticking points at this point. However, they just asked for a 2 week extension. We had been targetting next Tuesday, 1/19 for reease. We can give them more time but need it out by the end of the month and we were hoping to get it out before the SOTU. Therefore, we are planning to push back on OIRA a bit and ask them to hold to no more than a one week extension. That will allow us to time the rule release for 1/26. Let me know if you have any concerns.
Tx, Lisa



{In Archive} Fw: WH sources

Richard Windsor o Carol Browner, Nancy Sutley

12/11/2009 07:59 AM

Archive: This message is being viewed in an archive.

Fyi

Richard Windsor

----- Original Message -----

From: Richard Windsor

Sent: 12/11/2009 07:55 AM EST

To: "Rahm Emanuel" <(b) (5)>

Cc: "Diane Thompson" <thompson.diane@epa.gov>; "Jim Messina"

<(b) (5)>; "Mona Sutphen" <(b) (5)>

Subject: WH sources

Rahm,

Yesterday, Fox News quoted a top WH economist, speaking on condition of anonymity, as saying that unless Congress acts, "EPA will take a command-and-control" role over the process in a way that could hurt business. The editorializing is Fox's, not mine or the WH.

(b) (5)

My rhetoric has been that this is not an "either-or" moment. This is a "both-and" moment. Happy to discuss.

Lisa



{In Archive} Re: [icon]

Richard Windsor o Carol Browner

12/09/2009 07:44 PM

Archive: This message is being viewed in an archive.

Thx so much Carol. Let's definitely connect late tomorrow morning. Lj

From: "Browner, Carol M." [redacted] (b) (6)

Sent: 12/09/2009 07:23 PM EST

To: Richard Windsor

Subject: Re:

I am so sorry for [redacted] (b) (6) Whenever it is convenient to talk I am around.

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Wed Dec 09 19:21:10 2009

Subject: Re:

I just landed in Chicago. Arriving back in DC at midnight tonight. Confidentially, I came back a day earlier b/c [redacted] (b) (6)

I want to brief you and Nancy before you go on logistics. Even with staff assistance, certain logistical aspects are worth discussing.

From: "Browner, Carol M." [redacted] (b) (6)

Sent: 12/09/2009 07:10 PM EST

To: Richard Windsor

Subject: Re:

Interesting. How long are you there?

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Wed Dec 09 19:01:15 2009

Subject: Re:

Hey - thanks. This was my first COP. Very charged atmosphere but folks deep down know the U.S. participation is key.

From: "Browner, Carol M." [mailto:Carol.M.Browner@epa.gov]

Sent: 12/09/2009 09:37 AM EST

To: Richard Windsor

Subject: RE:

Heard you got a well deserved standing O when you met with the ngos!

From: Windsor.Richard@epamail.epa.gov [mailto:Windsor.Richard@epamail.epa.gov]

Sent: Wednesday, December 09, 2009 2:39 AM

To: Browner, Carol M.; Schiliro, Philip M.

Subject: Fw:

FYI. Cold and gray here in Copenhagen. Lisa

From: David McIntosh

Sent: 12/09/2009 02:28 AM EST

To: windsor.richard@epa.gov

Subject: Fw:

FYI, please see below. Later in the night, we defeated the Tiahart amendment by a vote of 9 to 5.

From: "Scott, Delia" [mailto:Delia.Scott@mail.house.gov]

Sent: 12/08/2009 07:34 PM EST

To: Ed Walsh; David McIntosh

Ed and david.

I am at conference on the omnibus. Mr Tiaht is offering an amendment that would prohibit funds in any act (including past acts) for epa to promulgate and implement the endangerment finding

The way this works is he offers the amendment. The house conferees vote on whether or not to present to the senate conferees. If they vote no, it dies. If they vote yes, the senate votes on whether or not to accept.

I think we have the votes to defeat on our side.... But you never know. Thank god david briefed me on monday. I wrote a paper.

D

Sent using BlackBerry



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12/09/2009 07:44 PM

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D

Sent using BlackBerry



{In Archive} Fw:

Richard Windsor o Carol Browner, Philip M. Schiliro (Lauren)

12/09/2009 02:39 AM

Archive: This message is being viewed in an archive.

FYI. Cold and gray here in Copenhagen Lisa

From: David McIntosh
Sent: 12/09/2009 02:28 AM EST
To: windsor.richard@epa.gov
Subject: Fw:

FYI, please see below. Later in the night, we defeated the Tiahart amendment by a vote of 9 to 5.

From: "Scott, Delia" [Delia.Scott@mail.house.gov]
Sent: 12/08/2009 07:34 PM EST
To: Ed Walsh; David McIntosh

Ed and david.

I am at conference on the omnibus. Mr Tiahrt is offering an amendment that would prohibit funds in any act (including past acts) for epa to promulgate and implement the endangerment finding

The way this works is he offers the amendment. The house conferees vote on whether or not to present to the senate conferees. If they vote no, it dies. If they vote yes, the senate votes on whether or not to accept.

I think we have the votes to defeat on our side.... But you never know. Thank god david briefed me on monday. I wrote a paper.

D

Sent using BlackBerry



{In Archive} Fw:

Richard Windsor o Carol Browner, Philip M. Schiliro (Lauren)

12/09/2009 02:39 AM

Archive: This message is being viewed in an archive.

FYI. Cold and gray here in Copenhagen. Lisa

From: David McIntosh
Sent: 12/09/2009 02:28 AM EST
To: windsor.richard@epa.gov
Subject: Fw:

FYI, please see below. Later in the night, we defeated the Tiahart amendment by a vote of 9 to 5.

From: "Scott, Delia" [Delia.Scott@mail.house.gov]
Sent: 12/08/2009 07:34 PM EST
To: Ed Walsh; David McIntosh

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The way this works is he offers the amendment. The house conferees vote on whether or not to present to the senate conferees. If they vote no, it dies. If they vote yes, the senate votes on whether or not to accept.

I think we have the votes to defeat on our side.... But you never know. Thank God David briefed me on Monday. I wrote a paper.

D

Sent using BlackBerry



{In Archive} Fw: Report of Oil Spill on the North Slope of Alaska

Richard Windsor o Carol Browner

11/29/2009 04:56 PM

Archive: This message is being viewed in an archive.

Fyi - could be nothing. Will let you know.
Mathy Stanislaus

----- Original Message -----

From: Mathy Stanislaus

Sent: 11/29/2009 04:07 PM EST

To: Diane Thompson; Richard Windsor; Allyn Brooks-LaSure; Seth Oster; Bob Perciasepe

Subject: Report of Oil Spill on the North Slope of Alaska

we have received a report from Region 10 that British Petroleum has reported "a large oil spill" on the North Slope of Alaska. The Region has dispatched 2 OSCs to the scene. That is all we know at this point.



{In Archive} 4 quick things

Richard Windsor o Carol Browner

11/25/2009 12:07 PM

Archive: This message is being viewed in an archive.

First - great job.

Second - thanks so much for any role you played in Copenhagen logistics.

Third - assume you've heard the latest on social cost of carbon. There are process and policy issues.

Fourth - Happy Thanksgiving.



{In Archive} Name for efficiency stuff

Richard Windsor o Carol Browner

11/06/2009 10:03 AM

Archive: This message is being viewed in an archive.

Charles Imohiosen
imohiosen.charles@epa.gov
2025649025



{In Archive} If I can help...

Richard Windsor o Carol Browner

11/03/2009 10:24 PM

Cc: "Nancy Sutley"

Bcc: "Charles Imohiosen", "Diane Thompson"

Archive: This message is being viewed in an archive.

Carol,

The "Cash for Caulkers" idea from John Doerr sounds a bit like an idea that I had discussed with Nancy Sutley after a VP Recovery through Retrofit meeting.

(b) (5)

Anyway, it sounds like you are busy working on this. We had done some thinking on this (not a lot). If we at EPA can do anything to help, just ask.

Lisa



{In Archive} Meant to mention this today


Richard Windsor o Carol Browner

11/03/2009 04:54 PM

Archive: This message is being viewed in an archive.

Being reported that Kerry meeting with you, Salazar and Chu on possible compromises to his bill. I'd like to come if relevant for EPA. Thoughts? Tx. Lj



{In Archive} Re: Nice National Journal story and pic! 

Richard Windsor o Carol Browner


10/13/2009 04:27 PM

Archive: This message is being viewed in an archive.

Tx!

From: "Browner, Carol M." [REDACTED]
Sent: 10/13/2009 04:18 PM AST
To: Richard Windsor
Subject: Nice National Journal story and pic!



{In Archive} Re: Hey 

Richard Windsor o Carol Browner

10/07/2009 02:34 PM

Archive: This message is being viewed in an archive.

Tx

From: "Browner, Carol M." [redacted] (b) (5)


Sent: 10/07/2009 01:19 PM AST

To: Richard Windsor

Subject: Hey

Got your message. McIntosh, Heather and Hill folks are still talking so I have not made the call yet. Will keep you posted.



{In Archive} Re: Congrats! 

Richard Windsor o Carol Browner

10/01/2009 09:56 AM

Archive: This message is being viewed in an archive.

Thanks for all your support, Carol. All along. Lj

From: "Browner, Carol M." [redacted] (b) (5)

Sent: 10/01/2009 09:54 AM AST

To: Richard Windsor

Subject: Congrats!

Nice roll out on PSD. The coverage was great.



{In Archive} Fw: we just won on Murkowski

Richard Windsor o Carol Browner, Nancy Sutley

09/24/2009 12:27 PM

Archive: This message is being viewed in an archive.

Thx!

David McIntosh

----- Original Message -----

From: David McIntosh

Sent: 09/24/2009 12:11 PM EDT

To: David McIntosh

Cc: Arvin Ganesan; Diane Thompson; Gina McCarthy; Lisa Heinzerling;
Richard Windsor; Scott Fulton; Seth Oster

Subject: Re: we just won on Murkowski

And it looks like the bill will pass today. No cloture vote needed.

David McIntosh

Pursuant to unanimous consent, that amendmen...

09/24/2009 12:07:41 PM

From: David McIntosh/DC/USEPA/US

To: Richard Windsor/DC/USEPA/US@EPA, Diane Thompson/DC/USEPA/US@EPA, Scott
Fulton/DC/USEPA/US@EPA, Lisa Heinzerling/DC/USEPA/US@EPA, Arvin
Ganesan/DC/USEPA/US@EPA, Gina McCarthy/DC/USEPA/US@EPA, Seth
Oster/DC/USEPA/US@EPA

Date: 09/24/2009 12:07 PM

Subject: we just won on Murkowski

Pursuant to unanimous consent, that amendment (and Thune's similar one) will not get a vote.



{In Archive} Fw: WSJ blog: Steven Chu: Americans Are Like 'Teenage Kids' When It Comes to Energy

Richard Windsor o Carol Browner

09/21/2009 05:04 PM

Archive: This message is being viewed in an archive.

Seth Oster

----- Original Message -----

From: Seth Oster
Sent: 09/21/2009 04:53 PM EDT
To: windsor.richard@epa.gov
Subject: Fw: WSJ blog: Steven Chu: Americans Are Like 'Teenage Kids' When It Comes to Energy

Betsaida Alcantara

----- Original Message -----

From: Betsaida Alcantara
Sent: 09/21/2009 04:42 PM EDT
To: Seth Oster <oster.seth@epa.gov>; Allyn Brooks-LaSure; Adora Andy; Brendan Gilfillan; Michael Moats
Subject: WSJ blog: Steven Chu: Americans Are Like 'Teenage Kids' When It Comes to Energy

Steven Chu: Americans Are Like 'Teenage Kids' When It Comes to Energy

Ian Talley reports:

When it comes to greenhouse-gas emissions, Energy Secretary Steven Chu sees Americans as unruly teenagers and the Administration as the parent that will have to teach them a few lessons.

Speaking on the sidelines of a smart grid conference in Washington, Dr. Chu said he didn't think average folks had the know-how or will to to change their behavior enough to reduce greenhouse-gas emissions.

"The American public...just like your teenage kids, aren't acting in a way that they should act," Dr. Chu said. "The American public has to really understand in their core how important this issue is." (In that case, the Energy Department has a few renegade teens of its own.)

The administration aims to teach them—literally. The Environmental Protection Agency is focusing on real children. Partnering with the Parent Teacher Organization, the agency earlier this month launched a cross-country tour of 6,000 schools to teach students about climate change

and energy efficiency.

“We’re showing people across the country how energy efficiency can be part of what they do every day,” said EPA Administrator Lisa Jackson. “Confronting climate change, saving money on our utility bills, and reducing our use of heavily-polluting energy can be as easy as making a few small changes.”


Still, Secretary Chu said he didn’t think that the public would throw the same political temper tantrum over climate legislation as has happened with the healthcare debate.

Asked if he expected a town-hall style pushback, Dr. Chu said he was optimistic the public would buy the administration’s arguments that energy efficiency and caps on greenhouse-gas emissions will spark an economic rebound.

“I don’t think so...maybe I’m optimistic, but there’s very little debate” that a new green energy economy will bring economic prosperity, Mr. Chu told reporters.

Don’t look now, but there’s actually quite a lot of debate as to the economic merits of the new green-energy economy. Whether that will spell a healthcare-style revolt against the energy and climate bill stewing in the Senate is another question.



{In Archive} Re: Reporting rule back in the speech 

Richard Windsor o Carol Browner

09/21/2009 02:02 PM

Archive: This message is being viewed in an archive.

Heard. Tx!

----- Original Message -----

From: "Browner, Carol M." [(b) (5)]

Sent: 09/21/2009 02:02 PM AST

To: Richard Windsor

Subject: Reporting rule back in the speech



{In Archive} Re: Quick Question

Richard Windsor o Carol Browner

09/15/2009 12:57 PM

Archive: This message is being viewed in an archive.

Congrats. And thx. The NHTSA stuff is causing angst among enviros as you may already know

From: "Browner, Carol M." [REDACTED]
Sent: 09/15/2009 12:55 PM AST
To: Richard Windsor
Subject: Re: Quick Question

Thx. Car announcement went great!


From: Windsor.Richard@epamail.epa.gov
To: Browner, Carol M.
Sent: Tue Sep 15 12:48:53 2009
Subject: Re: Quick Question

Hey. On 2nd thought, I don't really want to ask him about this cuz it feels like I would be intruding on a preexisting friendship. I appreciate the heads up though. Car announcement went fine

From: "Browner, Carol M." [REDACTED]
Sent: 09/15/2009 11:00 AM AST
To: Richard Windsor
Subject: Quick Question

Hey – Steve Owens called who I have known for a long time called my office and asked if he could come by and chat. No particular agenda according to his office. I am happy to do or not as you see fit.
Thanks, Carol



{In Archive} Re: Quick Question 

Richard Windsor o Carol Browner

09/15/2009 12:48 PM

Archive: This message is being viewed in an archive.

Hey. On 2nd thought, I don't really want to ask him about this cuz it feels like I would be intruding on a preëxisting friendship. I appreciate the heads up though. Car announcement went fine.

From: "Browner, Carol M." [mailto:carol.browner@epa.gov]

Sent: 09/15/2009 11:00 AM AST

To: Richard Windsor

Subject: Quick Question

Hey – Steve Owens called who I have known for a long time called my office and asked if he could come by and chat. No particular agenda according to his office. I am happy to do or not as you see fit.

Thanks, Carol



{In Archive} Re: Quick Question

Richard Windsor o Carol Browner

09/15/2009 11:41 AM

Bcc: "Diane Thompson"

Archive: This message is being viewed in an archive.

Tx. Lemme chk. Don't want to get in the way of a friendship

(b) (5)

From: "Browner, Carol M." [REDACTED]

Sent: 09/15/2009 11:00 AM AST

To: Richard Windsor

Subject: Quick Question

Hey – Steve Owens called who I have known for a long time called my office and asked if he could come by and chat. No particular agenda according to his office. I am happy to do or not as you see fit.

Thanks, Carol



{In Archive} Fw: Google Alert - lisa jackson epa

Richard Windsor o Carol Browner, Nancy Sutley

09/12/2009 02:07 PM

Archive: This message is being viewed in an archive.

From: Google Alerts [googlealerts-noreply@google.com]

Sent: 09/12/2009 05:46 PM GMT

To: Richard Windsor

Subject: Google Alert - lisa jackson epa

Google News Alert for: **lisa jackson epa**

Toxic Waters Clean Water Laws Neglected, at a Cost

New York Times

New York Times The new **EPA** administrator, **Lisa P. Jackson**, said in an interview that despite many successes since the Clean Water Act was passed in 1972, ...

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{In Archive} Spoke to him

Richard Windsor to Carol Browner, Lisa Heinzerling, Jody
Freeman, Gina (Sheila) McCarthy

09/12/2009 10:50 AM

Archive: This message is being viewed in an archive.

He is "partially sympathetic.". Appreciates us looking out for the other agencies. (Kinda as a joke but not snarky). Wants to talk to Cass and get back to me later today. NOTE - I emphasized I was offering a few paragraphs, not more.



{In Archive} Re: Please call me on my cell Asap. (b) (6)

Lisa

Richard Windsor o Carol Browner

09/11/2009 08:46 PM

Archive: This message is being viewed in an archive.

Yes. Anytime. I just hung up with Lisa H. Peter O calling me.

----- Original Message -----

From: "Browner, Carol M." [(b) (6)]

Sent: 09/11/2009 08:39 PM AST

To: Richard Windsor

Subject: Re: Please call me on my cell Asap. (b) (6) Lisa

Jody is calling Gina to get the details. Are you available to talk in the morning.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Fri Sep 11 19:18:03 2009

Subject: Please call me on my cell Asap. (b) (6) Lisa

(b) (6)



{In Archive} Please call me on my cell Asap. (b) (6) . Lisa

t
Richard Windsor o Carol Browner
:

09/11/2009 07:18 PM

Archive: This message is being viewed in an archive.

(b) (6)



{In Archive} Fw: AP: Car Dealers Appeal Ruling on California Emissions

Richard Windsor o Carol Browner, Nancy Sutley

09/10/2009 05:17 PM

Archive: This message is being viewed in an archive.

FYI

Adora Andy

----- Original Message -----

From: Adora Andy

Sent: 09/10/2009 03:52 PM EDT

To: Richard Windsor

Cc: Seth Oster

Subject: AP: Car Dealers Appeal Ruling on California Emissions

September 10, 2009

Car Dealers Appeal Ruling on California Emissions

By THE ASSOCIATED PRESS

Filed at 3:33 p.m. ET

WASHINGTON (AP) -- Auto dealers and business leaders have appealed a decision by the Environmental Protection Agency to allow California to establish the nation's first greenhouse gas standards for cars and trucks.

The National Automobile Dealers Association and the U.S. Chamber of Commerce asked a U.S. appeals court Thursday to review the EPA's decision. The EPA in July granted California's request for a waiver allowing it to push tougher air pollution rules.

The legal move could allow the groups to ask a judge to block the order.

The EPA's decision cleared the way for California to implement a 2002 state pollution law requiring new cars to increase their fuel economy 40 percent by 2016. The auto industry and the Bush administration had opposed the rules.



{In Archive} Re: When is the speech

Richard Windsor o Carol Browner

09/08/2009 07:12 PM

Archive: This message is being viewed in an archive.

Just tried you. Its going to voicemail. And my phone didn't ring either.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]

Sent: 09/08/2009 07:08 PM AST

To: Richard Windsor

Subject: Re: When is the speech

What's your no?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Tue Sep 08 18:57:27 2009

Subject: Re: When is the speech

Will call in 5.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]

Sent: 09/08/2009 06:23 PM AST

To: Richard Windsor

Subject: Re: When is the speech

Sept 22. Are you reachable?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Tue Sep 08 16:53:37 2009

Subject: When is the speech

To the UN ? Tx.



{In Archive} Re: When is the speech

Richard Windsor o Carol Browner

09/08/2009 07:08 PM

Archive: This message is being viewed in an archive.

[b] (S)

----- Original Message -----

From: "Browner, Carol M." [b] (S)
Sent: 09/08/2009 07:08 PM AST
To: Richard Windsor
Subject: Re: When is the speech

What's your no?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Tue Sep 08 18:57:27 2009
Subject: Re: When is the speech

Will call in 5.

----- Original Message -----

From: "Browner, Carol M." [b] (S)
Sent: 09/08/2009 06:23 PM AST
To: Richard Windsor
Subject: Re: When is the speech


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----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Tue Sep 08 16:53:37 2009
Subject: When is the speech

To the UN ? Tx.



{In Archive} Re: When is the speech 

Richard Windsor o Carol Browner

09/08/2009 06:57 PM

Archive: This message is being viewed in an archive.

Will call in 5.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]

Sent: 09/08/2009 06:23 PM AST

To: Richard Windsor

Subject: Re: When is the speech

Sept 22. Are you reachable?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Tue Sep 08 16:53:37 2009

Subject: When is the speech

To the UN ? Tx.



{In Archive} When is the speech

Richard Windsor o Carol Browner

09/08/2009 04:53 PM

Archive: This message is being viewed in an archive.

To the UN ? Tx.



{In Archive} Re: Do u have a minute tonight or tomorrow? I have a real concern about something I heard today. [icon]

Richard Windsor o Carol Browner

09/01/2009 07:59 AM

Archive: This message is being viewed in an archive.

Tx. Just tried both numbers. Can you please call when you get a minute?

----- Original Message -----

From: "Browner, Carol M." [redacted]
Sent: 09/01/2009 07:49 AM AST
To: Richard Windsor
Subject: Re: Do u have a minute tonight or tomorrow? I have a real concern about something I heard today.

I am around all day in the office [redacted] or [redacted]

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Mon Aug 31 19:46:50 2009
Subject: Do u have a minute tonight or tomorrow? I have a real concern about something I heard today.



{In Archive} Do u have a minute tonight or tomorrow? I have a real concern about something I heard today.

1

Richard Windsor o Carol Browner

08/31/2009 07:46 PM

Archive: This message is being viewed in an archive.



{In Archive} Re: Very last realistic day

Richard Windsor o Carol Browner

08/15/2009 01:08 PM

Archive: This message is being viewed in an archive.

Yes

----- Original Message -----

From: "Browner, Carol M." [REDACTED] (b) (5)

Sent: 08/15/2009 10:53 AM AST

To: Richard Windsor

Subject: Re: Very last realistic day

For the car rule?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Fri Aug 14 20:04:30 2009

Subject: Very last realistic day

For the rule proposals is 9/14.



{In Archive}

Richard Windsor t
o Carol Browner

08/14/2009 08:06 PM

Archive: This message is being viewed in an archive.

Our approps hearing is currently scheduled for 9/8. Provided Reid doesn't change it (and that is preferable), we could theoretically get a vote by Friday 9/11.



{In Archive} Very last realistic day

t

Richard Windsor o Carol Browner

08/14/2009 08:04 PM

:

Archive: This message is being viewed in an archive.

For the rule proposals is 9/14.



{In Archive} Re: Can you do a conference call re: air Mon or Tues?

Richard Windsor o Carol Browner

08/14/2009 03:24 PM

Archive: This message is being viewed in an archive.

Yes. Will re-arrange schedule as needed.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 08/14/2009 03:19 PM AST
To: Richard Windsor
Subject: Can you do a conference call re: air Mon or Tues?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Fri Aug 14 14:17:53 2009
Subject: Re: Mtg schedule

Cell [REDACTED]

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 08/14/2009 02:16 PM AST
To: Richard Windsor
Subject: Re: Mtg schedule

What's the best number to reach you on?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Fri Aug 14 14:07:48 2009
Subject: Re: Mtg schedule

Tx. Sorry to bother you on the road. Issue is that these are early September timesframe so trying to avoid surprises.

Also - I know you are crazed but need advice if you have a minute today. If not, I can wait til you return. Safe travels.

From: "Browner, Carol M." <[REDACTED]>
To: Richard Windsor/DC/USEPA/US@EPA
Date: 08/14/2009 02:05 PM

Subject: Mtg schedule

Heard you and Jody connected re: mtg. We are working on trying to figure out folks availability and will be back to your folks as soon as we have good information. Carol

----- Original Message -----

From: Browner, Carol M.

To: 'Windsor.Richard@epamail.epa.gov' <Windsor.Richard@epamail.epa.gov>

Sent: Thu Aug 13 18:15:36 2009

Subject: Re: Suggestion

This is funny I thought you were going. I think it is next week.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Thu Aug 13 18:08:35 2009

Subject: Re: Suggestion

Oh. I thought you were there! Or I would have called. Sorry. And I thought you were going to Alaska with the Coast Guard.

----- Original Message -----

From: "Browner, Carol M." [redacted]

Sent: 08/13/2009 06:04 PM AST

To: Richard Windsor

Subject: Re: Suggestion

I am not in Alaska. Or even going. But we are gpoing to Mass. How about you? Are you getting away

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Browner, Carol M.

Sent: Thu Aug 13 18:01:34 2009

Subject: Re: Suggestion

Cool. How's Alaska?

----- Original Message -----

From: "Browner, Carol M." [redacted]

Sent: 08/13/2009 06:00 PM AST

To: Richard Windsor; "Rouse, Peter M." [redacted];

"Messina, Jim" [redacted]; "Sutphen, Mona K."

[redacted]; "Sutley, Nancy H."

[redacted]; "Schiliro, Philip M."

[redacted]

Subject: Re: Suggestion

Lisa -- thanks. we will work your folks to get it set up. Carol

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Rouse, Peter M.; Messina, Jim; Sutphen, Mona K.; Browner, Carol M.;
Sutley, Nancy H.; Schiliro, Philip M.
Sent: Thu Aug 13 17:55:55 2009
Subject: Suggestion

Hi Folks,

EPA has a spate of actions coming up that affect climate. it would be great if we could meet to walk through them. May I work with Carol's office to set sthat up? Lisa Jackson



{In Archive} Re: Mtg schedule

Richard Windsor o Carol Browner

08/14/2009 02:17 PM

Archive: This message is being viewed in an archive.

Cell (b)(5)

----- Original Message -----

From: "Browner, Carol M." (b)(5)

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From: "Browner, Carol M." (b)(5) ->

To: Richard Windsor/DC/USEPA/US@EPA

Date: 08/14/2009 02:05 PM

Subject: Mtg schedule

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Sent: 08/13/2009 06:04 PM AST
To: Richard Windsor
Subject: Re: Suggestion

I am not in Alaska. Or even going. But we are gpoing to Mass. How about you? Are you getting away

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Thu Aug 13 18:01:34 2009
Subject: Re: Suggestion

Cool. How's Alaska?

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 08/13/2009 06:00 PM AST
To: Richard Windsor; "Rouse, Peter M." [REDACTED];
"Messina, Jim" <[REDACTED]> "Sutphen, Mona K."
<[REDACTED]>; "Sutley, Nancy H."
[REDACTED]; "Schiliro, Philip M."
[REDACTED]
Subject: Re: Suggestion

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----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
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{In Archive} Re: Suggestion

Richard Windsor to Carol Browner

08/13/2009 06:11 PM

Archive: This message is being viewed in an archive.

No vaca planned. I was going to take first week in August but got pulled to battery announcement. (b)(6) (b)(7)(C)

----- Original Message -----

From: "Browner, Carol M." [(b)(6)]
Sent: 08/13/2009 06:04 PM AST
To: Richard Windsor
Subject: Re: Suggestion

I am not in Alaska. Or even going. But we are gpoing to Mass. How about you? Are you getting away

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Thu Aug 13 18:01:34 2009
Subject: Re: Suggestion

Cool. How's Alaska?

----- Original Message -----

From: "Browner, Carol M." [(b)(6)]
Sent: 08/13/2009 06:00 PM AST
To: Richard Windsor; "Rouse, Peter M." [(b)(6)]; "Messina, Jim" < (b)(6) >; "Sutphen, Mona K." [(b)(6)]
>; "Sutley, Nancy H." [(b)(6)]
>; "Schiliro, Philip M." [(b)(6)]
>
Subject: Re: Suggestion

Lisa -- thanks. we will work your folks to get it set up. Carol

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Rouse, Peter M.; Messina, Jim; Sutphen, Mona K.; Browner, Carol M.; Sutley, Nancy H.; Schiliro, Philip M.
Sent: Thu Aug 13 17:55:55 2009
Subject: Suggestion

Hi Folks,

EPA has a spate of actions coming up that affect climate. it would be



{In Archive} Re: Suggestion

Richard Windsor o Carol Browner

08/13/2009 06:08 PM

Archive: This message is being viewed in an archive.

Oh. I thought you were there! Or I would have called. Sorry. And I thought you were going to Alaska with the Coast Guard.

----- Original Message -----

From: "Browner, Carol M." [(b)(6)]
Sent: 08/13/2009 06:04 PM AST
To: Richard Windsor
Subject: Re: Suggestion

I am not in Alaska. Or even going. But we are gpoing to Mass. How about you? Are you getting away

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Thu Aug 13 18:01:34 2009
Subject: Re: Suggestion

Cool. How's Alaska?

----- Original Message -----

From: "Browner, Carol M." [(b)(6)]
Sent: 08/13/2009 06:00 PM AST
To: Richard Windsor; "Rouse, Peter M." [(b)(6)]; "Messina, Jim" <[(b)(6)]>; "Sutphen, Mona K." [(b)(6)]; "Sutley, Nancy H." [(b)(6)]; "Schiliro, Philip M." [(b)(6)]
Subject: Re: Suggestion

Lisa -- thanks. we will work your folks to get it set up. Carol

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Rouse, Peter M.; Messina, Jim; Sutphen, Mona K.; Browner, Carol M.; Sutley, Nancy H.; Schiliro, Philip M.
Sent: Thu Aug 13 17:55:55 2009
Subject: Suggestion

Hi Folks,

EPA has a spate of actions coming up that affect climate. it would be great if we could meet to walk through them. May I work with Carol's

great if we could meet to walk through them. May I work with Carol's office to set sthat up? Lisa Jackson



{In Archive} Re: Suggestion

Richard Windsor o Carol Browner

08/13/2009 06:01 PM

Archive: This message is being viewed in an archive.

Cool. How's Alaska?

----- Original Message -----

From: "Browner, Carol M." [REDACTED]

Sent: 08/13/2009 06:00 PM AST

To: Richard Windsor; "Rouse, Peter M." [REDACTED]; "Messina, Jim" [REDACTED]; "Sutphen, Mona K." [REDACTED]

[REDACTED]; "Sutley, Nancy H." [REDACTED]

[REDACTED]; "Schiliro, Philip M." [REDACTED]

[REDACTED]

Subject: Re: Suggestion

Lisa -- thanks. we will work your folks to get it set up. Carol

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Rouse, Peter M.; Messina, Jim; Sutphen, Mona K.; Browner, Carol M.; Sutley, Nancy H.; Schiliro, Philip M.

Sent: Thu Aug 13 17:55:55 2009

Subject: Suggestion

Hi Folks,

EPA has a spate of actions coming up that affect climate, it would be great if we could meet to walk through them. May I work with Carol's office to set sthat up? Lisa Jackson

office to set sthat up? Lisa Jackson



{In Archive} LG&E - FYI only

Richard Windsor o Carol Browner

07/23/2009 11:36 PM

Archive: This message is being viewed in an archive.

Hi Carol,

I wanted to give you a heads up on an action EPA will be taking tomorrow.

EPA will be making a filing tomorrow in response to a Title V petition from Sierra Club, Save the Valley, and Valley Watch regarding the LG&E facility. This is a new facility (on a site where there is also an existing facility). The facility is located near Bedford, Kentucky, in Trimble County. Among other things, the petitioners are requesting that EPA require a BACT analysis for CO₂ and other greenhouse gases.

EPA will be denying the BACT request because Kentucky's PSD program stipulates that it cannot be more stringent than the federal PSD program. Obviously, the basis for the denial will not stand if and when there is a federal PSD program for greenhouse gases. The following is an explanation given in a footnote to the denial.

"On May 19, 2009, EPA and the Department of Transportation issued a Notice of Upcoming Joint Rulemaking to Establish Vehicle GHG Emissions Standards and CAFE Standards, for light-duty vehicles built in model years 2012 through 2016. 74 Fed. Reg. 24007 (May 22, 2009). They announced that EPA would be proposing GHG emission standards under the CAA, while the National Highway Traffic Safety Administration (NHTSA), on behalf of DOT, would be proposing Corporate Average Fuel Economy (CAFE) standards under the Energy Policy and Conservation Act (EPCA, as amended by the Energy Independence and Security Act of 2007). *Id.* at 24008; see also 42 U.S.C. § 7521(a) (CAA provision for motor vehicle emission standards) and 49 U.S.C. § 32902 (EPCA provision for CAFE standards). EPA had previously issued a proposal to find that emissions of GHGs from new motor vehicles and engines cause or contribute to air pollution that may reasonably be anticipated to endanger public health or welfare, a condition for issuing emissions standards under 42 U.S.C. 7521(a). 74 Fed. Reg. 18886 (April 24, 2009). If, upon the Agency's reconsideration of the interpretation of "subject to regulation" presented in the Johnson Memo, the Agency decides to retain the interpretation contained in that Memo - that pollutants become subject to the PSD program upon the promulgation of a final standard controlling greenhouse gas emissions - then CO₂ (either on its own or as part of a group of GHGs) will become "regulated" for the purposes of the PSD program if and when EPA finalizes new motor vehicle standards such as those described in the May 22, 2009 Notice. These standards will be the product of a joint rulemaking by EPA and NHTSA, and NHTSA's standards are due in late March 2010. 49 U.S.C. § 32902(a) (requiring NHTSA to promulgate CAFE standards at least 18 months prior to model year 2012 for those standards to apply in model year 2012); 74 Fed. Reg. 14196, 14199 & 14214 n.60 (March 30, 2009) (noting that NHTSA and manufacturers have historically considered March 30 of the prior calendar year to mark the deadline for setting CAFE standards for the next calendar year)."

Thx, Lisa



{In Archive} Climate

Richard Windsor t
o Carol Browner
:

06/22/2009 11:42 AM

Bcc: "David McIntosh"

Archive: This message is being viewed in an archive.

One more thought -

(b) (5)

. Can that be changed?



{In Archive} Fw: Google Alert - lisa jackson epa

Richard Windsor o Carol Browner

05/19/2009 06:15 AM

Archive: This message is being viewed in an archive.

Here's one editorial I hope the President sees! Lj

From: Google Alerts [googlealerts-noreply@google.com]

Sent: 05/19/2009 07:27 AM GMT

To: Richard Windsor

Subject: Google Alert - lisa jackson epa

Google News Alert for: **lisa jackson epa**

Obama has made green go

Philadelphia Inquirer - Philadelphia, PA, USA

In his first week in office, Obama directed the new Environmental Protection Agency administrator, **Lisa Jackson**, to reconsider a contentious Bush ...

[See all stories on this topic](#)

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[Manage your alerts.](#)



{In Archive} Spoke to lahood

Richard Windsor o Carol Browner

04/29/2009 02:28 PM

Bcc: "Lisa Heinzerling"

Archive: This message is being viewed in an archive.

EPA had not refused to send any info to DOT. The modelling info was indeed sent. Thx for sending him my way.



{In Archive}

Richard Windsor o Carol Browner, Nancy Sutley

04/17/2009 06:16 AM

Archive: This message is being viewed in an archive.

Yahoo !



{In Archive} Fw: IGCC

Richard Windsor o Carol Browner

04/16/2009 04:31 PM

Archive: This message is being viewed in an archive.

FYI

Lisa Heinzerling

----- Original Message -----

From: Lisa Heinzerling
Sent: 04/16/2009 03:49 PM EDT
To: Richard Windsor
Subject: Re: IGCC

Sorry for my confusion. Here's the answer.

(b) (5)

Richard Windsor

~~Tx. That was v interesting but not the precise qu...~~

04/15/2009 10:01:18 PM

From: Richard Windsor/DC/USEPA/US
To: Lisa Heinzerling/DC/USEPA/US@EPA
Date: 04/15/2009 10:01 PM
Subject: Re: IGCC

Tx. That was v interesting but not the precise question. The question is whether to require IGCC for existing plants.

Lisa Heinzerling

----- Original Message -----

From: Lisa Heinzerling
Sent: 04/15/2009 04:22 PM EDT
To: Richard Windsor
Subject: IGCC

In case the question we're circling back on is whether it is reasonable to ask permitting authorities to look at IGCC technology as part of their BACT analysis when there are so few IGCC plants being proposed, here's an answer:

(b) (5)

Hope this helps. Let me know if I've answered a question you didn't have, and I'll try to answer the question you do have!



{In Archive} Re: Thx

Richard Windsor o Carol Browner

04/16/2009 02:28 PM

Archive: This message is being viewed in an archive.

Cool. You and your staff are the lynchpins here. Here to support you however I can. Tx, Lj

----- Original Message -----

From: "Browner, Carol M." [REDACTED] (0/0)

Sent: 04/16/2009 01:56 PM AST

To: Richard Windsor

Subject: Thx

Lisa -- thanks so much for stopping by the car mtg today. I apologize I couldn't be there but understand from folks that it was tremendously helpful. Sounds like real progress is being made. Best Carol



{In Archive} Re: From Lisa Jackson - Thoughts for this afternoon

Richard Windsor o Carol Browner

04/13/2009 02:18 PM

Archive: This message is being viewed in an archive.

Wow. Woohoo. Hope its going well! Good Luck.

----- Original Message -----

From: "Browner, Carol M." [(b) (6)]
Sent: 04/13/2009 01:55 PM AST
To: Richard Windsor; "Sutley, Nancy H." < (b) (6) >
Subject: Re: From Lisa Jackson - Thoughts for this afternoon

I am actually in Boston with Markey today.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.; Sutley, Nancy H.
Sent: Mon Apr 13 12:07:00 2009
Subject: Fw: From Lisa Jackson - Thoughts for this afternoon

Just sent this to Axe - are you guys coming at 3?

----- Original Message -----

From: Richard Windsor
Sent: 04/13/2009 12:06 PM EDT
To: (b) (6)
Subject: From Lisa Jackson - Thoughts for this afternoon

Hi David,

Looking forward to the meeting this afternoon. I offer the following rather cryptic agenda if you think it will help focus our discussion.
Lisa

- Where we are
- 3 considerations -
 - 1 - Poll and pollution
 - 2 - Timing - short-term/ long-term considerations
 - 3 - Framing (vs Boxing)
- EPA Plans



{In Archive} Fw: From Lisa Jackson - Thoughts for this afternoon

Richard Windsor o Carol Browner, Nancy Sutley

04/13/2009 12:07 PM

Archive: This message is being viewed in an archive.

Just sent this to Axe - are you guys coming at 3?
Richard Windsor

----- Original Message -----

From: Richard Windsor

Sent: 04/13/2009 12:06 PM EDT

To: (b) (5)

Subject: From Lisa Jackson - Thoughts for this afternoon

Hi David,

Looking forward to the meeting this afternoon. I offer the following rather cryptic agenda if you think it will help focus our discussion. Lisa

- Where we are

- 3 considerations -

1 - Poll and pollution

2 - Timing - short-term/ long-term considerations

3 - Framing (vs Boxing)

- EPA Plans



{In Archive} Re: Request to Co-chair the Offsets Working Group []

Richard Windsor o Carol Browner

04/07/2009 05:33 PM

Archive: This message is being viewed in an archive.

Tx!

----- Original Message -----
From: "Browner, Carol M." []
Sent: 04/07/2009 04:44 PM AST
To: Richard Windsor
Subject: RE: Request to Co-chair the Offsets Working Group

Consider it done.

-----Original Message-----
From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Tuesday, April 07, 2009 1:04 PM
To: Browner, Carol M.
Subject: Re: Request to Co-chair the Offsets Working Group

No. I just checked and they haven't spoken on this specifically.
Confidentially, []

[]
Tx. Lisa

----- Original Message -----
From: "Browner, Carol M." []
Sent: 04/07/2009 12:46 PM AST
To: Richard Windsor
Subject: RE: Request to Co-chair the Offsets Working Group

I think the staff worked it out. Let me know if not. Thanks


-----Original Message-----
From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Monday, April 06, 2009 7:53 AM
To: Browner, Carol M.
Cc: Aldy, Joseph E.; David McIntosh
Subject: Request to Co-chair the Offsets Working Group

Hi Carol,

I would like EPA to co-chair the Offsets working group along with OECC and Ag. I believe EPA's technical expertise will be crucial to ensuring

offsets are real, verifiable and additional to existing programs. Tx,
Lisa




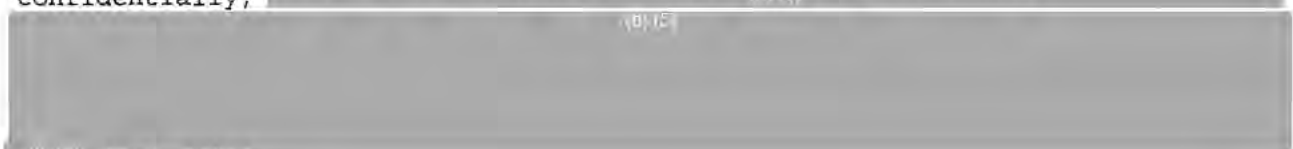
{In Archive} Re: Request to Co-chair the Offsets Working Group 

Richard Windsor o Carol Browner


04/07/2009 01:04 PM

Archive: This message is being viewed in an archive.

No. I just checked and they haven't spoken on this specifically.
Confidentially, 

 Tx. Lisa

----- Original Message -----

From: "Browner, Carol M." [
Sent: 04/07/2009 12:46 PM AST
To: Richard Windsor
Subject: RE: Request to Co-chair the Offsets Working Group

I think the staff worked it out. Let me know if not. Thanks

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Monday, April 06, 2009 7:53 AM
To: Browner, Carol M.
Cc: Aldy, Joseph E.; David McIntosh
Subject: Request to Co-chair the Offsets Working Group

Hi Carol,

I would like EPA to co-chair the Offsets working group along with OECC and Ag. I believe EPA's technical expertise will be crucial to ensuring offsets are real, verifiable and additional to existing programs. Tx,
Lisa



{In Archive} Request to Co-chair the Offsets Working Group

Richard Windsor to Carol Browner

04/06/2009 07:52 AM

Cc: jaldy, "David McIntosh"

Archive: This message is being viewed in an archive.

Hi Carol,

I would like EPA to co-chair the Offsets working group along with OECC and Ag. I believe EPA's technical expertise will be crucial to ensuring offsets are real, verifiable and additional to existing programs. Tx, Lisa



{In Archive} Decent article in Post on A3

t
Richard Windsor o Carol Browner
:

03/30/2009 06:47 AM

Archive: This message is being viewed in an archive.



{In Archive} Re: Congrats 

Richard Windsor o Carol Browner

03/27/2009 10:49 AM

Archive: This message is being viewed in an archive.

Thx. Saw the Post but what's the other?

Snowed in in Aspen! Trying to get home by midnight

BTW - Lisa H is my proxy at task force today. I asked her to sit at the "big kids table" and to state on my behalf that I believe strongly that Monday's announcement should also include a statement to the effect that the Administration also expects the companies to re-tool so as to design and build the cars for America's future that are fuel efficient and low in C emissions . Hope that helps.

From: "Browner, Carol M." [REDACTED]

Sent: 03/27/2009 10:41 AM AST

To: Richard Windsor

Subject: Congrats

Lisa – not one, but two, nice shout outs for you and EPA today on the registry rule. Congrats! Carol



{In Archive} In the back, at the bar.

Richard Windsor o Carol Browner

03/11/2009 06:48 PM

Archive: This message is being viewed in an archive.



{In Archive} Fw: just fyi, in case u've not seen yet

Richard Windsor o Carol Browner, Nancy Sutley

03/09/2009 05:48 AM

Cc: "Jonathan K. Carson", "Heather Zichal"

Archive: This message is being viewed in an archive.

Good NYT editorial for POTUS on clean air
David Cohen

----- Original Message -----

From: David Cohen
Sent: 03/08/2009 09:42 AM EDT
To: Richard Windsor
Cc: Lisa Heinzerling
Subject: just fyi, in case u've not seen yet

March 8, 2009

Editorial

NY Times

Clean Slate on Clean Air

In a series of major decisions, the federal courts have effectively done away with nearly all of the Bush administration's clean-air regulations — most of them wrongheaded. That gives President Obama a clear shot at fashioning a new and coordinated attack on pollutants like smog, soot and mercury.

The United States Court of Appeals for the District of Columbia Circuit recently struck down as inadequate national air-quality standards for fine particulates — small particles of soot from power plants and diesel engines that have been linked to heart and lung diseases.

And the Supreme Court let stand a 2008 ruling from the same appeals court striking down — as not only inadequate but illegal — Bush rules governing mercury emissions from power plants. These two rulings clear the way for Mr. Obama's team to come up with more robust regulations on fine particles and on mercury.

Mr. Obama's Environmental Protection Agency must also deal with a third ruling from the D.C. Circuit that, confusingly enough, invalidated a genuinely worthy Bush initiative — a market-based emissions trading program that sought to curb pollution from power plants east of the Mississippi. In that case, the court said the E.P.A. had exceeded its authority under the Clean Air Act, a rare complaint against an administration that usually did too little.

Most of the Bush rules were driven by politics rather than science. In the fine-particle case, Stephen Johnson, then the agency's administrator, rejected the urgings of the great majority of his scientific advisers who wanted tough standards. Industry counterattacked through its friends in the White House and eventually won weaker standards, which the court has now found


deficient and returned to the E.P.A. for further review.

It was the same sad story with the Bush mercury rule. Soon after the rule was proposed, it was discovered that important sections had been lifted verbatim from draft language supplied by industry lawyers. The rule suffered from the further defect of being contrary to the Clean Air Act — which, for toxic substances like mercury, plainly requires strict plant-by-plant controls using the latest technology. The Bush rule would have allowed many plants to avoid installing such controls.

The most urgent task facing the E.P.A.'s new administrator, Lisa Jackson, is to do something about mercury. Mercury is a potentially dangerous once it enters the food chain, but despite the Clean Air Act's mandate, regulations requiring controls on mercury emissions have been promulgated but never finalized.

Ms. Jackson has promised to address mercury as well as fine particulates. The power-plant rules invalidated by the court also need fixing, as do other rules governing ground-level pollutants like smog. This is a very tall order, but after eight years of neglect and sabotage, the field is clear for the administrator to give the country the comprehensive clean-air plan it needs.



{In Archive} Re: Quick thing 


Richard Windsor o Carol Browner

03/03/2009 12:23 PM

Archive: This message is being viewed in an archive.

On w nancy sutley.

----- Original Message -----

From: "Browner, Carol M." [mailto:
Sent: 03/03/2009 12:22 PM EST
To: Richard Windsor
Subject: RE: Quick thing

Just tried you.

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Tuesday, March 03, 2009 11:15 AM
To: Browner, Carol M.
Subject: Quick thing

Can you give me a call please?



{In Archive} Quick thing


Richard Windsor to Carol Browner

03/03/2009 11:14 AM

Archive: This message is being viewed in an archive.

Can you give me a call please?



{In Archive} Re: David sending info to HZ. 

Richard Windsor o Carol Browner

02/26/2009 11:02 AM

Archive: This message is being viewed in an archive.

First Lady arriving at EPA.

----- Original Message -----

From: "Browner, Carol M." [redacted]
Sent: 02/26/2009 10:57 AM EST
To: Richard Windsor
Subject: RE: David sending info to HZ.

Got it thanks.

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Thursday, February 26, 2009 10:57 AM
To: Browner, Carol M.
Subject: Re: David sending info to HZ.

The schedule info iwe discussed y'day.

----- Original Message -----

From: "Browner, Carol M." [redacted]
Sent: 02/26/2009 10:52 AM EST
To: Richard Windsor
Subject: Re: David sending info to HZ.

?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Thu Feb 26 10:51:47 2009
Subject: David sending info to HZ.



{In Archive} Re: David sending info to HZ.

Richard Windsor o Carol Browner

02/26/2009 10:57 AM

Archive: This message is being viewed in an archive.

The schedule info iwe discussed y'day.

----- Original Message -----

From: "Browner, Carol M." [REDACTED]
Sent: 02/26/2009 10:52 AM EST
To: Richard Windsor
Subject: Re: David sending info to HZ.

?

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Browner, Carol M.
Sent: Thu Feb 26 10:51:47 2009
Subject: David sending info to HZ.



{In Archive} David sending info to HZ.

t
Richard Windsor o Carol Browner
:

02/26/2009 10:51 AM

Archive: This message is being viewed in an archive.



{In Archive} Got your vmail. Tx!

Richard Windsor o Carol Browner

02/23/2009 10:39 AM

Archive: This message is being viewed in an archive.



{In Archive} See the NY Times editorial today?

Richard Windsor o Carol Browner

02/23/2009 08:36 AM

Archive: This message is being viewed in an archive.



{In Archive} Hope the trip is going well.

Richard Windsor o Carol Browner

02/19/2009 10:22 AM

Archive: This message is being viewed in an archive.

Can you give me a call to discuss autos when you have tome today or tomorrow? Thanks. Lisa



{In Archive} On hold just outside the gate. Security thinks its for the VP.

Richard Windsor o Carol Browner

02/18/2009 01:49 PM

Archive: This message is being viewed in an archive.



{In Archive} Follow-up to our Call

Richard Windsor o Carol Browner

02/09/2009 11:48 AM

Cc: "Lisa Heinzerling"

Archive: This message is being viewed in an archive.

Carol,

With respect to next steps on the Johnson memo, Lisa and I want to work a bit more on what I would say and who it would impact. We won't do anything today or before getting you the info we discussed and discussing further. That info might not come til tomorrow so please don't worry if you don't see it today. Lj



{In Archive} Thanks for the call.

t

Richard Windsor o Carol Browner

:

02/03/2009 06:41 PM

Archive: This message is being viewed in an archive.



{In Archive} EPA Points of Contact

Richard Windsor o Carol Browner, Nancy Sutley, jcarson

01/31/2009 09:53 PM

Cc: "Heather Zichal", hzichal, "Lisa Heinzerling", "David McIntosh",
"Robert Goulding", "Eric Wachter", "Brandon Hurlbut", "Chris Lu",
Marygrace Galston, "Jim Messina", "Amy Salzman", jaldy, jfreeman,
msutphen

Archive: This message is being viewed in an archive.

Carol, Nancy, and Jon,

President Obama's Team EPA is up and running! Including me, there are a total of 6 appointees in the building.

During this startup period and while I await additional appointments from the White House, I have established the following points of contact for your staff.

Carol - Please ask Heather, Joe, and Jody to direct all climate and energy related requests to Lisa Heinzerling and David McIntosh. Please also direct all future requests for EPA technical or legal assistance on these matters to Lisa and David and not directly to career staff. Lisa Heinzerling and David McIntosh have also been designated as EPA's representatives on your climate/energy SWAT team. To date, I am not aware that any SWAT team meetings have been scheduled.

Nancy and Jon - I am hopeful that the White House will soon name additional EPA appointees. In the meantime, please ask your staff to direct any requests for information or EPA support to me, Eric Wachter, or David McIntosh.

Carol, Nancy, and Jon - Of course, I am always available to you personally. Emails and numbers follow.

Lisa Jackson

Lisa Jackson
Windsor.richard@epa.gov
Office - 202-564-4700
Cell - (b) (6)

David McIntosh
McIntosh.david@epa.gov
Office - 202-564-0539
Cell - (b) (6)

Lisa Heinzerling
Heinzerling.lisa@epa.gov
Office - 202-564-0582
Cell - (b) (6)

Eric Wachter
Wachter.eric@epa.gov
Office - 202-564-4700
Cell - (b) (6)

Robert Goulding (Dir of Operations)
Goulding.robert@epa.gov
Office - 202-564-0473

Cell - (b) (6)



{In Archive} Fw: Following up

Richard Windsor to: carol_m._browner, Munoz, Cecilia, Sutley,
Nancy H.

11/09/2009 12:07 PM

Cc: "McGrath, Shaun L."

Archive: This message is being viewed in an archive.

Thx Cecilia. Looks good.

I believe we discussed including Governor Bredesan of TN. TN is not in favor of mountain top coal removal.

Lisa

----- Forwarded by Richard Windsor/DC/USEPA/US on 11/09/2009 11:41 AM -----

From: "Browner, Carol M." <[REDACTED]>
To: Richard Windsor/DC/USEPA/US@EPA
Date: 11/09/2009 09:44 AM
Subject: FW: Following up

Just in case you still don't have attachment

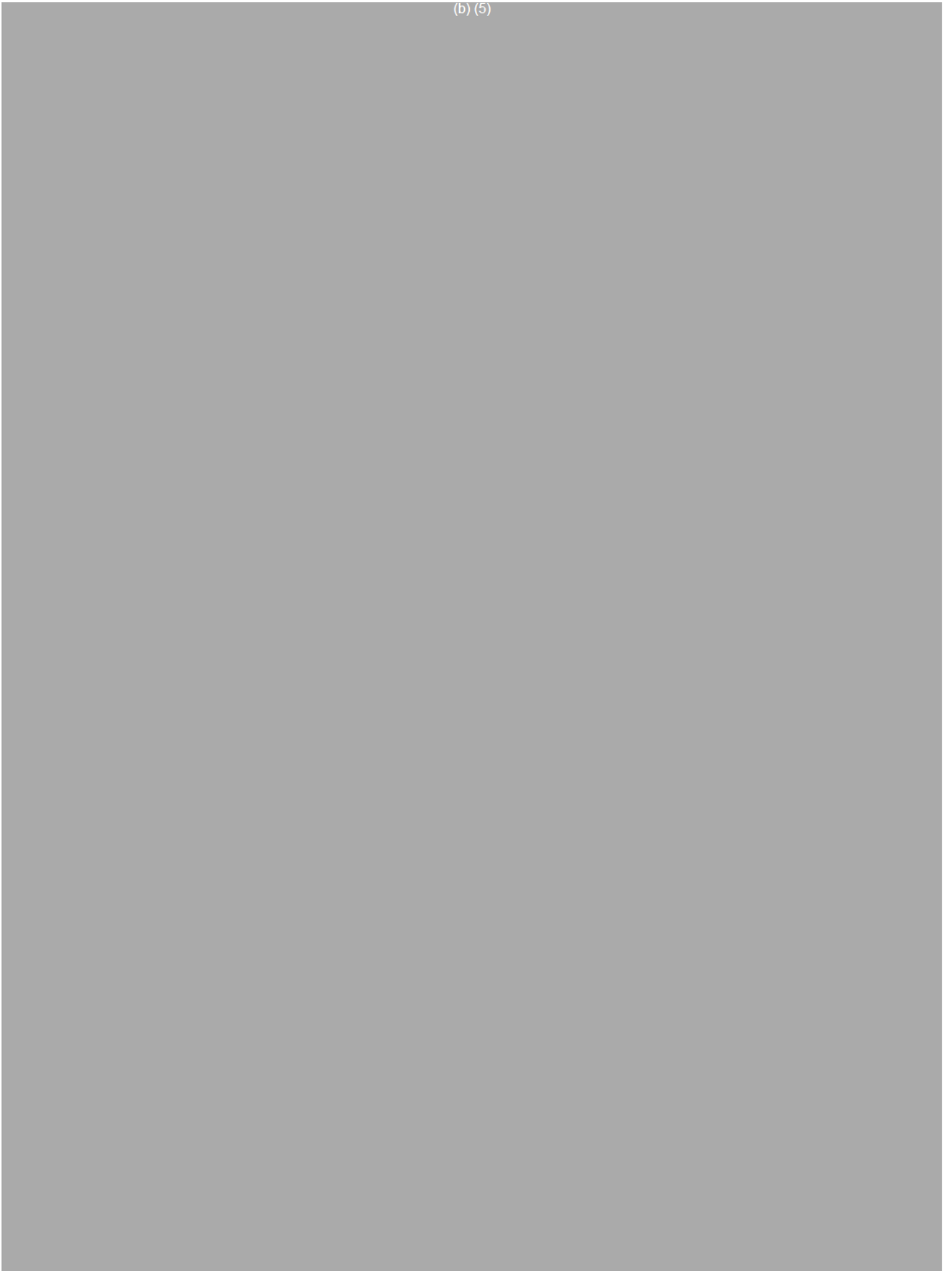
From: Munoz, Cecilia
Sent: Sunday, November 08, 2009 3:31 PM
To: Browner, Carol M.; Sutley, Nancy H.
Cc: McGrath, Shaun L.
Subject: Following up

Hi all: First of all, I'm afraid I don't have Lisa's email address; could someone loop her in, please? Attached you'll find my attempt at summarizing the results of our discussion into a scheduling memo for the President. The pieces I'm not entirely sure about are highlighted in red – please review carefully and let me know if you think it does the job. We can further refine the Governors list and the choreography as we go – I figure our first task is to get it on the schedule. I'll get this to Valerie once you all have taken a look, but preferably by Wednesday, as she is traveling with the President. Perhaps you already know -- leg affairs is hearing that the Governor is doing some kind of event with state electeds on Tuesday on mountaintop mining – how much do you want to bet he generates more press coverage about "his" meeting with the President?

Thanks!



Cecilia energy_govs_Potus meeting DRAFT schedule proposal.doc





{In Archive} Fw: Yesterday's Incident in Dallas

Richard Windsor o carol_m._browner

09/25/2009 01:06 PM

Archive: This message is being viewed in an archive.

fyi.

— Forwarded by Richard Windsor/DC/USEPA/US on 09/25/2009 01:05 PM —

From: Message from the Administrator
To: All EPA Employees
Date: 09/25/2009 12:16 PM
Subject: Yesterday's Incident in Dallas

Visit the Agency's Intranet for More Information

All Hands Email-Archive

This message is being sent to all EPA Employees.

Please do not reply to this mass mailing.

MEMORANDUM

SUBJECT: Yesterday's Incident in Dallas

FROM: Administrator Lisa P. Jackson

TO: All EPA Employees

Colleagues:

Yesterday, an undercover investigation by the FBI thwarted a would-be bomber at the Fountain Place office tower in Dallas, Texas, the home of EPA's Region 6 headquarters. It has been confirmed that no real bomb was ever placed at the building.

First and foremost, let me assure you that everyone is safe. Thanks to the excellent work of the FBI, this attempt never escalated into a genuine threat. Just this morning, we here in headquarters received our first briefing from the FBI on the incident. We confirmed what has been reported in the press: That at no point were any EPA employees at risk of harm, nor was the building targeted because of the presence of EPA or other government offices there. I am also providing a link below where you can read the formal complaint documents to get more

information.

Law enforcement officials believe this to be an isolated incident. However, EPA is coordinating with the Department of Homeland Security and the FBI to assure the safety of all our regional offices, as well as our national headquarters. The need to preserve the integrity of the FBI operation meant that we were not given any notice of yesterday's activities. We will work with the FBI on better coordination and timely communication in the future.

We are also taking care to ensure that everyone at EPA feels secure in their own workplace. We are offering counseling services to anyone that would benefit from additional support. Please do not hesitate to take advantage of these services through our Employee Counseling and Assistance Program.

EPA facilities across the country remain open and operational today. Today, I am especially appreciative of the safety of everyone at EPA. I know I can count on all of you to support each other through challenges like this and to continue to serve the American people. Thanks for all of your hard work.

Sincerely,
Lisa P. Jackson

Read the complaint documents:

http://www.dallasnews.com/sharedcontent/dws/img/09-09/0924smadi_complaint.pdf.



{In Archive} Fw: Obama Administration Launches New Energy Efficiency Efforts

Richard Windsor o carol_m._browner

07/01/2009 02:58 PM

Bcc: Seth Oster, Diane Thompson

Archive: This message is being viewed in an archive.

Hi. See below. It was in the press release, not the remarks. [REDACTED]

— Forwarded by Richard Windsor/DC/USEPA/US on 07/01/2009 02:56 PM —

From: Allyn Brooks-LaSure/DC/USEPA/US
To: "Windsor, Richard" <Windsor.richard@epa.gov>, "Thompson, Diane" <thompson.diane@epa.gov>
Cc: "Mcintosh, David" <mcintosh.david@epa.gov>, "Oster, Seth" <oster.seth@epa.gov>, "Andy, Adora" <andy.adora@epa.gov>
Date: 06/29/2009 02:06 PM
Subject: Fw: Obama Administration Launches New Energy Efficiency Efforts

MABL.

M. Allyn Brooks-LaSure
Office of the Administrator
U.S. Environmental Protection Agency
Cell: [REDACTED]

From: "White House Press Office" [whitehouse-lists-noreply@list.whitehouse.gov]
Sent: 06/29/2009 02:05 PM AST
To: Allyn Brooks-LaSure
Subject: Obama Administration Launches New Energy Efficiency Efforts

THE WHITE HOUSE
Office of the Press Secretary

FOR IMMEDIATE RELEASE
June 29, 2009

Obama Administration Launches New Energy Efficiency Efforts

Will save billions for consumers, business while helping to create new jobs and strengthen American competitiveness

WASHINGTON - Building on the action by the U.S. House of Representatives in passing historic legislation that will pave the way for the transition to a clean energy

economy, President Barack Obama and U.S. Energy Secretary Steven Chu today announced aggressive actions to promote energy efficiency and save American consumers billions of dollars per year. Today's announcement underscores how the clean energy revolution not only makes environmental sense, but it also makes economic sense – creating jobs and saving money.

"One of the fastest, easiest, and cheapest ways to make our economy stronger and cleaner is to make our economy more energy efficient," said President Obama. "That's why we made energy efficiency investments a focal point of the Recovery Act. And that's why today's announcements are so important. By bringing more energy efficient technologies to American homes and businesses, we won't just significantly reduce our energy demand; we'll put more money back in the pockets of hardworking Americans." "When it comes to saving money and growing our economy, energy efficiency isn't just low hanging fruit; it's fruit laying on the ground," said Secretary Chu. "The most prosperous, competitive economies of the 21st century will be those that use energy efficiently. It's time for America to lead the way."

More Energy Efficient Lighting

Today's announcement includes major changes to energy conservation standards for numerous household and commercial lamps and lighting equipment. Seven percent of all energy consumed in the U.S. is for lighting.

The final rule has numerous benefits, including:

- Avoiding the emission of up to 594 million tons of CO₂ from 2012 through 2042 – roughly equivalent to removing 166 million cars from the road for a year;
- Saving consumers \$1 to \$4 billion annually from 2012 through 2042;
- Saving enough electricity from 2012 through 2042 to power every home in the U.S. for up to 10 months;
- Eliminating the need for up to 7.3 gigawatts of new generating capacity by 2042 – equivalent to as many as 14 500MW coal-fired power plants;
- Decreasing the electricity used in GSFLs by 15%, saving consumers up to \$8.66 per lamp over its lifetime; decreasing electricity used by IRLs by 25%, saving consumers \$7.95 per lamp over its lifetime.

In February 2009, President Obama tasked the Department of Energy with quickening the pace of energy conservation standards for appliances, while continuing to meet legal and statutory deadlines. Today's announcement – which takes effect in 2012 – focuses on General Service Fluorescent Lamps (GSFL), which are commonly found in residential and commercial buildings, and Incandescent Reflector Lamps (IRL), which are commonly used in recessed and track lighting. These fluorescent and incandescent lamps represent approximately 38 and 7 percent of total lighting energy use respectively.

The final rule, as issued by the Secretary of Energy on June 26, 2009, can be viewed and downloaded from the Office Energy Efficiency and Renewable Energy's website at: www.eere.energy.gov/buildings/appliance_standards/residential/incandescent_lamps.html.

Building Efficiency Initiative

President Obama and Secretary Chu today announced a \$346 million investment from the American Recovery and Reinvestment Act to expand and accelerate the development, deployment, and use of energy efficient technologies in all major types of commercial buildings as well as new and existing homes.

Residential and commercial buildings consume 40 percent of the energy and represent 40 percent of the carbon emissions in the United States. Building efficiency represents one of the easiest, most immediate and most cost effective ways to reduce carbon emissions while creating new jobs. With the application of new and existing technologies, buildings can be made up to 80 percent more efficient or even become "net zero" energy buildings with the incorporation of on-site renewable generation. Today's buildings consume more energy than any other sector of the U.S. economy, including transportation and industry. In addition, almost three-quarters of our nation's 81 million buildings were built before 1979. Some were designed and constructed for limited service, and many will eventually require either significant retrofits or replacement.

Innovations in energy-efficient building envelopes, equipment, lighting, daylighting, and windows, in conjunction with advances in passive solar, photovoltaic, fuel cells, advanced sensors and controls and combined heating, cooling, and power, have the potential to dramatically transform today's buildings. These technologies—coupled with a whole building design approach that optimizes the interactions among building systems and components—will enable tomorrow's buildings to use considerably less energy, while also helping to reduce emissions and increase energy security.

This funding includes:

Advanced Building Systems Research (\$100 million). These projects will address research focused on the systems design, integration, and control of both new and existing buildings. Buildings need to be designed, built, operated, and maintained as an integrated system in order to achieve the potential of energy efficient and eventually net zero-energy buildings. These projects will move beyond component-only driven research and address the interactions in buildings as a whole, in order to progress development of integrated, high performance buildings and achieve net zero- energy buildings.

Residential Buildings Development and Deployment (\$70 million). Expanded work in Residential Buildings will increase homeowner energy savings by supporting energy efficient retrofits and new homes while raising consumer awareness of the benefits of increased health, safety, and durability of energy efficiency. The projects will provide technical support to train workers and create jobs, developing a new workforce equipped to improve the Nation's homes and will permit a major initiative to provide builders with technical assistance and training through states, utilities, and existing programs to increase the market share of new homes achieving substantial whole house energy savings. To address existing homes, DOE will work with municipalities with a variety of housing types and vintages as well as subdivisions with similar housing stock

to encourage a large number of energy efficiency retrofits.

Commercial Buildings Initiative (\$53.5 million). These Recovery Act funds will be used to accelerate and expand partnerships with major companies that design, build, own, manage, or operate large fleets of buildings and that commit to achieving exemplary energy performance. This funding will be used to expand the number of these partnerships from 23 to about 75 through a competitive process beginning in September, 2009.

Buildings and Appliance Market Transformation (\$72.5 million). In order to achieve energy savings, and ultimately lead to zero energy buildings, the marketplace must be conditioned to accept the necessary advanced technologies and activities and ensure that the current technologies are performing as intended via current energy efficiency standards. Key activities include expanding ENERGY STAR to accelerate development of energy efficient products and expand the ENERGY STAR brand into new areas; preparing the design, construction, and enforcement community to implement commercial building energy codes that require a 30 percent improvement in energy efficiency over the 2004 code in 2010; and accelerating and expanding DOE's Appliance Standards program to evaluate innovative technologies and develop new test procedures that are more representative of today's energy use and equipment.

Solid State Lighting Research and Development (\$50 million). The objective of the solid state lighting activities is to advance state-of-the-art of solid-state lighting (SSL) technology and to move those advancements more rapidly to market through a coordinated development of advanced manufacturing techniques. This project will both aid in the development and reduce the first cost of high performance lighting products. Continuing advances can accelerate progress towards creating a U.S.-led market for high efficiency light sources that save more energy, reduce costs, and have less environmental impact than other conventional light sources.

For information on these and other Funding Opportunities under the Recovery Act, visit: www.energy.gov/recovery/funding.htm.

##

You are currently subscribed to whitehouse-daily-reporters as:

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{In Archive} Fw: Section of President's Remarks from Yesterday on Energy Star

Richard Windsor o carol_m_browner

07/01/2009 02:38 PM

Archive: This message is being viewed in an archive.

----- Forwarded by Richard Windsor/DC/USEPA/US on 07/01/2009 02:38 PM -----

From: Seth Oster/DC/USEPA/US
To: Richard Windsor/DC/USEPA/US@EPA
Date: 06/30/2009 06:34 PM
Subject: Section of President's Remarks from Yesterday on Energy Star

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Seth Oster
Associate Administrator
Office of Public Affairs
Environmental Protection Agency
(202) 564-1918
oster.seth@epa.gov



{In Archive} Happy Mardi Gras!

LisaP Jackson t carol_m._browner, Sutley, Nancy H.,
 o Heather.Zichal
 :

02/24/2009 08:44 AM

Sent by: Richard Windsor

Archive: This message is being viewed in an archive.



{In Archive} Per our discussion
LisaP Jackson to: carol_m._browner
Sent by: **Richard Windsor**
Cc: Lisa Heinzerling

02/20/2009 06:17 PM

Archive: This message is being viewed in an archive.

Carol,

Here it is.

Thanks, Lisa



Joint EPA-DOT memo 2-20.doc

MEMORANDUM

SUBJECT: Coordination of EPA and DOT Efforts on Vehicle Standards

FROM: Lisa P. Jackson, Administrator, Environmental Protection Agency
Ray LaHood, Secretary, Department of Transportation

TO: Office of Transportation and Air Quality, Environmental Protection Agency
National Highway Traffic Safety Administration, Department of Transportation

Climate change and energy security are two of the most pressing problems facing our nation. Both the Department of Transportation (DOT) and the Environmental Protection Agency (EPA) are moving forward to develop programs to address these issues. In response to President Obama's January 26, 2009 Presidential Memorandum, the Department of Transportation (DOT) is comprehensively reviewing how it sets Corporate Average Fuel Economy (CAFE) standards, and will apply the results of this review in a CAFE rulemaking for 2012 and later model year vehicles. In addition, EPA is moving forward on its response to the Supreme Court's decision in *Massachusetts v. Environmental Protection Agency*, 549 U.S. 497 (2007), by both making a formal finding as to whether greenhouse gases endanger public health or welfare within the meaning of the Clean Air Act and beginning the process for issuing standards for greenhouse gas emissions from motor vehicles in the event of a finding of endangerment.

Each agency operates under different statutory authorities and has different responsibilities, with the Clean Air Act aimed at protecting public health and welfare and the Energy Policy and Conservation Act aimed at promoting energy security by conserving the use of transportation fuel by taking safety into consideration. It will serve our country best if our agencies work together to ensure that our respective programs are based on the best scientific, technical, and economic information available, and are developed in close coordination with our stakeholders, including the states and the vehicle manufacturers. Each of our programs should be crafted with the goal of creating the maximum incentives for innovation, providing flexibility to the regulated parties, and meeting our respective goals of reducing our dependence on fossil fuels and protecting public health and welfare by reducing harmful emissions from the transportation sector.

We hereby direct our respective staffs to immediately begin the important process of sharing information on the complex technical, scientific, and economic issues that will be integral to the two rulemakings. Our goal is to ensure that manufacturers producing a single national fleet of vehicles can meet the requirements of both programs. We recognize that we need to act quickly and that industry needs regulatory certainty to make the important investment decisions that are called for to bring the new generation of vehicles to the marketplace. Therefore we each expect to issue proposed rules addressing passenger cars, light trucks and medium duty passenger vehicles by August 2009, with final rules issued by April 2010.

We are confident that the federal programs that result will put the nation on the right path to addressing the very important problems we face on climate change and energy security. We will dedicate our leadership and resources to ensuring that these goals are met. We intend to stay personally involved and monitor the progress of this effort.



{In Archive} Information We Discussed re PSD

t
LisaP Jackson o carol_m._browner

02/12/2009 05:01 PM

Sent by: Richard Windsor

Archive: This message is being viewed in an archive.

Carol,

There are a total of 47 facilities as to which the issue of regulating GHGs in the PSD process has arisen or is expected to arise. Thirty-one of these are coal-fired power plants. The others are a mix (power plants using various fuels other than coal, one steel plant, refineries, a coal-fired boiler). Of the 31 coal-fired power plants, 18 are new facilities. The states in which the new plants would be sited are: New York, West Virginia, Kentucky, Mississippi, South Carolina, Georgia, Illinois, Michigan, Ohio, Arizona, Texas, Montana, Utah, Wyoming, New Mexico, and Nevada. The developers of one of the Nevada coal plants announced this week that they were dropping their plan to build the plant. In addition, yesterday, Nevada granted a permit for one of the plants.

The total number of facilities has increased since our discussion because it includes not only federally permitted facilities but also facilities permitted by state programs.

Environmental groups have indicated that they will be in court early next week requesting a stay of the Johnson Bonanza memo. I will instruct my staff to reach out to them about agreeing to stay their suit to allow EPA time to consider their position.

Jody should feel free to reach out to Lisa H for info. Lisa



{In Archive} FYI - Request to withdraw the cert. petition filed in EPA v. New Jersey

Richard Windsor to carol_m._browner, Sutley, Nancy H.

01/29/2009 03:09 PM

Cc: Eric Wachter, christopher_p._lu, melody_c._barnes, gcraig

Archive: This message is being viewed in an archive.

All,

I have just sent a letter to Ed Kneedler, Acting Solicitor General, asking him to withdraw the cert. petition filed in EPA v. New Jersey. In this case, as I'm sure you know, the D.C. Circuit struck down EPA's controversial rule on mercury emissions from power plants. We have decided to abide by the court's ruling and to set standards for mercury under section 112 of the Clean Air Act (which governs "hazardous air pollutants"). Thus we no longer wish to seek the Supreme Court's review of the D.C. Circuit's decision. Staff coordinated this action with DOJ.

Lj



{In Archive} Fw: Jody Freeman just hung up on me

Richard Windsor o carol_m._browner

01/29/2009 12:37 PM

Bcc: Lisa Heinzerling

Archive: This message is being viewed in an archive.

Hi Carol,

See below. I myself noted that Jody was a bit abrasive with Lisa in the call re the PM.

Please note that I have advised Lisa H that her job is to advise me, not Jody. Where we don't have a plan or position, it is not OK for Jody to expect information before I get it. In the interim, if the WH has a question on a matter in my jurisdiction, I am happy to answer it if you refer them to me. Thanks, Lisa

----- Forwarded by Richard Windsor/DC/USEPA/US on 01/29/2009 12:24 PM -----

From: Lisa Heinzerling/DC/USEPA/US
To: Richard Windsor/DC/USEPA/US@EPA
Date: 01/29/2009 11:41 AM
Subject: Jody Freeman just hung up on me

I told her we were reviewing the Coeur Alaska case. She said I needed to say more. I said we were reviewing it. She was extremely displeased.

She asked what we are doing about the Deseret case. I said we were reviewing it. Then she hung up.



{In Archive} RE: From Lisa Jackson
Freeman, Jody L. to: Richard Windsor

05/05/2009 12:31 PM

History: This message has been forwarded.

Archive: This message is being viewed in an archive.

Thank you, Administrator. Your team is working incredibly hard. Thank you for your leadership.


-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Tuesday, May 05, 2009 12:30 PM
To: Freeman, Jody L.
Subject: From Lisa Jackson

Hi Jody,

Thanks for all your hard work. Lj



{In Archive} Re: 2 things 

Richard Windsor o Heather Zichal

11/25/2009 05:27 PM

Archive: This message is being viewed in an archive.

Yeah. Thanks for the timing too. !

----- Original Message -----

From: "Heather Zichal" [mailto:heather.zichal@epa.gov]

Sent: 11/25/2009 10:24 PM GMT

To: Richard Windsor

Subject: Re: 2 things

Thanks so much! Truly great day. And great timing, given your visit to Copenhagen.

Have a wonderful holiday. And thanks for your note!

Heather

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov

To: Heather Zichal

Sent: Nov 25, 2009 4:06 PM

Subject: 2 things

Congrats! A real win.

And Happy Thanksgiving.

Sent via BlackBerry by AT&T



{In Archive} Re: 2 things

t
Heather Zichal o Richard Windsor

11/25/2009 05:25 PM

Please respond to heather.zichal

History: This message has been replied to.
Archive: This message is being viewed in an archive.

Thanks so much! Truly great day. And great timing, given your visit to Copenhagen.

Have a wonderful holiday. And thanks for your note!

Heather

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov

To: Heather Zichal

Sent: Nov 25, 2009 4:06 PM

Subject: 2 things

Congrats! A real win.

And Happy Thanksgiving.

Sent via BlackBerry by AT&T



{In Archive} 2 things

Richard Windsor o Heather Zichal

11/25/2009 04:06 PM

Archive: This message is being viewed in an archive.

Congrats! A real win.

And Happy Thanksgiving.



{In Archive} Re: Happy Mardi Gras!

Heather Zichal o t LisaP Jackson, Richard Windsor, Carol M.
Browner, Sutley, Nancy H.

02/24/2009 08:50 AM

Please respond to heather.zichal

Archive: This message is being viewed in an archive.

Thanks!! Same to you!! Hope you'll get a little time off to celebrate. Is it bad that all I want is a king cake!?

-----Original Message-----

From: Jackson.LisaP@epamail.epa.gov

Sender: Windsor.Richard@epamail.epa.gov

To: Carol M. Browner

To: Sutley, Nancy H.

To: [REDACTED]@gmail.com

Sent: Feb 24, 2009 8:44 AM

Subject: Happy Mardi Gras!

Sent via BlackBerry by AT&T

{In Archive} Out of Office AutoReply: Spoke to him
Jody Freeman
to:
Richard Windsor
09/12/2009 10:51 AM
[Show Details](#)

Archive: This message is being viewed in an archive.

I have taken a leave of absence from Harvard Law School. This email account is for Harvard business. Please send personal emails to [\(b\) \(5\)](#).com -- I will try to reply. If you must reach someone in person, contact Kathy Curley at 617-495-3097.

“

FOIA # EPA-HQ-2011-000104 (Note: Emails to/from "Richard Windsor" are to/from EPA Administrator Lisa P. Jackson)



{In Archive} RE: Ethanol

Zichal, Heather R. o Richard Windsor

04/10/2009 02:32 PM

Archive: This message is being viewed in an archive.

We spoke with Lisa so that issue is tucked in.

Left you voicemail. Have an update for you on the release. Please call at your convenience. (b) (6)

-----Original Message-----

From: Windsor.Richard@epamail.epa.gov
[mailto:Windsor.Richard@epamail.epa.gov]
Sent: Friday, April 10, 2009 12:30 PM
To: Zichal, Heather R.
Subject: Re: Ethanol

Thx. I just sent Lisa H an email asking her if she would follow up with Jody (Pete mentioned Jody) directly on your suggestions. Either of you should feel free to reach out to her directly too, of course.

Have a wonderful and (hopefully) relaxing holiday weekend.

Lisa

----- Original Message -----

From: "Zichal, Heather R." [(b) (6)]
Sent: 04/10/2009 12:25 PM AST
To: Richard Windsor
Subject: Ethanol

Hey there - Understand you are enjoying the day with your kids. Hope you have a great day! Pete called re your conversation. Jody and I just have a couple of suggestions. If it's easier, we are happy to follow up with Lisa H. but will do whatever is most convenient for you. Just let me know.

Thanks,

Heather



{In Archive} Re: Ethanol

t
Zichal, Heather R. o Richard Windsor
:

04/10/2009 01:22 PM

Archive: This message is being viewed in an archive.

Just left you vm. Carol is on travel and doing an event in CA so is hard to reach. Try (b) (5). I'm also available if there's anything I can do.

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>

To: Zichal, Heather R.

Sent: Fri Apr 10 12:33:16 2009

Subject: Re: Ethanol

Hey - just tried calling Carol on another matter but got recording. Can u buzz my cell at (b) (6) ? Tx, Lisa

----- Original Message -----

From: "Zichal, Heather R." [(b) (6)]

Sent: 04/10/2009 12:25 PM AST

To: Richard Windsor

Subject: Ethanol

Hey there - Understand you are enjoying the day with your kids. Hope you have a great day! Pete called re your conversation. Jody and I just have a couple of suggestions. If it's easier, we are happy to follow up with Lisa H. but will do whatever is most convenient for you. Just let me know.

Thanks,

Heather



{In Archive} Re: Ethanol

Richard Windsor o Zichal, Heather R.

04/10/2009 12:33 PM

Archive: This message is being viewed in an archive.

Hey - just tried calling Carol on another matter but got recording. Can u buzz my cell at (b)(6) ? Tx, Lisa

----- Original Message -----

From: "Zichal, Heather R." [(b)(6)]

Sent: 04/10/2009 12:25 PM AST

To: Richard Windsor

Subject: Ethanol

Hey there - Understand you are enjoying the day with your kids. Hope you have a great day! Pete called re your conversation. Jody and I just have a couple of suggestions. If it's easier, we are happy to follow up with Lisa H. but will do whatever is most convenient for you. Just let me know.

Thanks,

Heather



{In Archive} Re: Ethanol 

Richard Windsor o Zichal, Heather R.

04/10/2009 12:29 PM

Bcc: "Lisa Heinzerling"

Archive: This message is being viewed in an archive.

Thx. I just sent Lisa H an email asking her if she would follow up with Jody (Pete mentioned Jody) directly on your suggestions. Either of you should feel free to reach out to her directly too, of course.

Have a wonderful and (hopefully) relaxing holiday weekend.

Lisa

----- Original Message -----

From: "Zichal, Heather R." [REDACTED]
Sent: 04/10/2009 12:25 PM AST
To: Richard Windsor
Subject: Ethanol

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Thanks,

Heather



{In Archive} Ethanol

t
Zichal, Heather R. o Richard Windsor
:

04/10/2009 12:25 PM

History: This message has been replied to.
Archive: This message is being viewed in an archive.

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Thanks,

Heather



{In Archive} Re: Reuters

Richard Windsor o Zichal, Heather R.

04/02/2009 07:07 PM

Archive: This message is being viewed in an archive.

BTW - a year or so is abt right. Happy to fill you in.

From: "Zichal, Heather R." [REDACTED]

Sent: 04/02/2009 07:02 PM AST

To: Richard Windsor

Subject: Reuters

FYI

01Apr2009 UPDATE 1-US needs another year to test higher ethanol blend
(Adds ethanol blend wall may be reached in 2013, concerns from livestock operators)
By Tom Doggett

WASHINGTON, April 1 (Reuters) - The U.S. Environmental Protection Agency said on Wednesday it will take another year to complete government testing on whether higher levels of ethanol can be blended into gasoline without harming engines.

Ethanol is now approved to make up 10 percent of gasoline in cars and trucks. Producers are pushing the government to allow higher ethanol blend levels, as more ethanol will be required each year under federal law.

Congress required 9 billion gallons of ethanol and other biofuels to be blended into gasoline last year. The amount will rise annually toward 36 billion gallons a year in 2022.

However, the Energy Department estimates that as early as 2013, at the 10 percent blend rate, the amount of ethanol required to be produced would exceed the amount the U.S. vehicle fleet could consume. The so-called 10 percent blend wall could be reached a year earlier if a weak economy further reduces gasoline demand.

Margo Oge, Director of the EPA's Office of Transportation and Air Quality, told a Senate panel the agency is working with the Energy Department to test the impact of higher ethanol levels and hopes to finish "over the course of the next year."

In a statement to a Senate Clean Air and Nuclear Safety Subcommittee hearing, Oge said the tests should provide "emissions and durability data to support a decision on the appropriate use, if any, of higher blends of ethanol in gasoline vehicles and engines."

Oge noted that the EPA received a petition last month from Growth Energy and 52 ethanol manufacturers to allow gasoline to contain up to 15 percent of ethanol by volume.

Oge said the agency "will soon" publish the proposal and seek public comment. She said EPA has 270 days to act on the request, from March 6 when it was received.

The head of the trade group representing U.S. oil refiners that make gasoline told the Senate panel it opposed any legislation or regulations approving higher ethanol blends until "unbiased and comprehensive" testing is complete.

"There has not been sufficient testing of motor vehicle and nonroad equipment engines to justify" higher ethanol blends in gasoline, said Charles Drevna, President of the National Petrochemical and Refiners Association.

Livestock operators complain that more ethanol production would raise their animal feed costs because ethanol made in the United States is refined mostly from corn.

Sen. Tom Carper, who chairs the subcommittee, questioned whether the U.S. market can absorb increased ethanol supplies each year now that gasoline demand has declined due to a weak economy and more fuel-efficient vehicles on the road.

"As (gasoline) consumption decreases our biofuels standard increases," he said. "Are we moving too fast for our infrastructure and engines to handle the biofuels safely?"

(Reporting by Tom Doggett; editing by Jim Marshall)

((tom.doggett@thomsonreuters.com; + 1 202 898-8320; Reuters Messaging:
tom.doggett.reuters.com@reuters.net))



{In Archive} Re: Reuters

Richard Windsor o Zichal, Heather R.

04/02/2009 07:07 PM

Archive: This message is being viewed in an archive.

Tx

From: "Zichal, Heather R." [REDACTED]
Sent: 04/02/2009 07:02 PM AST
To: Richard Windsor
Subject: Reuters

FYI

01Apr2009 UPDATE 1-US needs another year to test higher ethanol blend
(Adds ethanol blend wall may be reached in 2013, concerns from livestock operators)

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However, the Energy Department estimates that as early as 2013, at the 10 percent blend rate, the amount of ethanol required to be produced would exceed the amount the U.S. vehicle fleet could consume. The so-called 10 percent blend wall could be reached a year earlier if a weak economy further reduces gasoline demand.

Margo Oge, Director of the EPA's Office of Transportation and Air Quality, told a Senate panel the agency is working with the Energy Department to test the impact of higher ethanol levels and hopes to finish "over the course of the next year."

In a statement to a Senate Clean Air and Nuclear Safety Subcommittee hearing, Oge said the tests should provide "emissions and durability data to support a decision on the appropriate use, if any, of higher blends of ethanol in gasoline vehicles and engines."

Oge noted that the EPA received a petition last month from Growth Energy and 52 ethanol manufacturers to allow gasoline to contain up to 15 percent of ethanol by volume.

Oge said the agency "will soon" publish the proposal and seek public comment. She said EPA has 270 days to act on the request, from March 6 when it was received.

The head of the trade group representing U.S. oil refiners that make gasoline told the Senate panel it opposed any legislation or regulations approving higher ethanol blends until "unbiased and comprehensive" testing is complete.

"There has not been sufficient testing of motor vehicle and nonroad equipment engines to justify" higher ethanol blends in gasoline, said Charles Drevna, President of the National Petrochemical and Refiners Association.

Livestock operators complain that more ethanol production would raise their animal feed costs because ethanol made in the United States is refined mostly from corn.

Sen. Tom Carper, who chairs the subcommittee, questioned whether the U.S. market can absorb increased ethanol supplies each year now that gasoline demand has declined due to a weak economy and more fuel-efficient vehicles on the road.

"As (gasoline) consumption decreases our biofuels standard increases," he said. "Are we moving too fast for our infrastructure and engines to handle the biofuels safely?"

(Reporting by Tom Doggett; editing by Jim Marshall)

((tom.doggett@thomsonreuters.com; + 1 202 898-8320; Reuters Messaging:
tom.doggett.reuters.com@reuters.net))



{In Archive} Reuters

Zichal, Heather R. o Richard Windsor

04/02/2009 07:03 PM

History: This message has been replied to.
Archive: This message is being viewed in an archive.

FYI

01Apr2009 UPDATE 1-US needs another year to test higher ethanol blend
(Adds ethanol blend wall may be reached in 2013, concerns from livestock operators)

By Tom Doggett

WASHINGTON, April 1 (Reuters) - The U.S. Environmental Protection Agency said on Wednesday it will take another year to complete government testing on whether higher levels of ethanol can be blended into gasoline without harming engines.

Ethanol is now approved to make up 10 percent of gasoline in cars and trucks. Producers are pushing the government to allow higher ethanol blend levels, as more ethanol will be required each year under federal law.

Congress required 9 billion gallons of ethanol and other biofuels to be blended into gasoline last year. The amount will rise annually toward 36 billion gallons a year in 2022.

However, the Energy Department estimates that as early as 2013, at the 10 percent blend rate, the amount of ethanol required to be produced would exceed the amount the U.S. vehicle fleet could consume. The so-called 10 percent blend wall could be reached a year earlier if a weak economy further reduces gasoline demand.

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(Reporting by Tom Doggett; editing by Jim Marshall)

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{In Archive} Re: EPA Points of Contact

Zichal, Heather R. o Richard Windsor, Sutley, Nancy H., Carson,
Jonathan K., Browner, Carol M.

02/01/2009 12:25 PM

Cc: Heather.Zichal, Lisa Heinzerling, David McIntosh, Robert Goulding,
Eric Wachter, "Hurlbut, Brandon K.", "Lu, Christopher P.", Marygrace
Galston, "Messina, James A.", "Salzman, Amelia S.", "Aldy, Joseph
E.", "Freeman, Jody L.", "Sutphen, Mona K."

Archive: This message is being viewed in an archive.

Thank you for your note. We look forward to working with you and appreciate the coordination to date on the stimulus package.

We are working to establish the appropriate process with the White House and other agencies to develop climate and energy policies. You will see more details on that this week.

Thanks again,
Heather

----- Original Message -----

From: Windsor.Richard@epamail.epa.gov <Windsor.Richard@epamail.epa.gov>
To: Sutley, Nancy H.; Carson, Jonathan K.; Browner, Carol M.
Cc: Heather Zichal <[REDACTED]@epamail.epa.gov>; Zichal, Heather R.; Lisa
Heinzerling <heinzerling.lisa@epa.gov>; David McIntosh
<mcintosh.david@epa.gov>; Robert Goulding <goulding.robert@epa.gov>; Eric
Wachter <wachter.eric@epa.gov>; Hurlbut, Brandon K.; Lu, Christopher P.;
Galston.Marygrace@epamail.epa.gov <Galston.Marygrace@epamail.epa.gov>;
Messina, James A.; Salzman, Amelia S.; Aldy, Joseph E.; Freeman, Jody L.;
Sutphen, Mona K.
Sent: Sat Jan 31 21:59:25 2009
Subject: EPA Points of Contact

Carol, Nancy, and Jon,

President Obama's Team EPA is up and running! Including me, there are a total of 6 appointees in the building.

During this startup period and while I await additional appointments from the White House, I have established the following points of contact for your staff.

Carol - Please ask Heather, Joe, and Jody to direct all climate and energy related requests to Lisa Heinzerling and David McIntosh. Please also direct all future requests for EPA technical or legal assistance on these matters to Lisa and David and not directly to career staff. Lisa Heinzerling and David McIntosh have also been designated as EPA's representatives on your climate/energy SWAT team. To date, I am not aware that any SWAT team meetings have been scheduled.

Nancy and Jon - I am hopeful that the White House will soon name additional EPA appointees. In the meantime, please ask your staff to

direct any requests for information or EPA support to me, Eric Wachter, or David McIntosh.

Carol, Nancy, and Jon - Of course, I am always available to you personally. Emails and numbers follow.

Lisa Jackson,

Lisa Jackson,
Windsor.richard@epa.gov
Office - 202-564-4700
Cell - (b) (6)

David McIntosh
Mcintosh.david@epa.gov
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Cell - (b) (6)

Lisa Heinzerling
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Eric Wachter
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Robert Goulding (Dir of Operations)
Goulding.robert@epa.gov
Office - 202-564-0473
Cell - (b) (6)



{In Archive} Well now. Congrats. Lj

t
Richard Windsor o zichal.heather
:

06/26/2009 07:31 PM

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{In Archive} Well now. Congrats. Lj

Richard Windsor o zichal.heather

06/26/2009 07:27 PM

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